

April 10, 2025 Executive Committee Workshop Part 2

Meeting date: April 17, 2025, 06:45 pm

Overview

- The Strategic Planning Workshop held on April 10, 2025, focused on advancing the planning and financial strategies of the Authority, led by Daniel Deitch alongside Leah Richter and financial expert Vida Quinn. The meeting emphasized the transition from conceptualizing the Authority's master plan to implementing operational strategies, with initial efforts concentrated on education and outreach instead of immediate infrastructure development. Key discussions included the development of revenue streams such as host fees and special assessments, the anticipated economic impacts on funding sources, and a phased implementation timeline spanning from early planning to long-term operational goals. Members were encouraged to review the distributed Task 6 white paper on facility recommendations and provide feedback. Upcoming meeting dates were announced, along with action items for board members and the Executive Committee, aimed at refining the master plan and preparing for future outreach events.

Notes

- **SWA Master Planning and Financial Strategy (00:00 - 10:10)**
 - Daniel Deitch introduced the SCS team including Leah Richter and financial expert Vida Quinn
 - The Task 6 white paper on facility recommendations has been distributed to members for feedback
 - The focus is shifting from concept to implementation of the Authority
 - Vida Quinn presented a financial roadmap for phasing in the Authority's operations
 - Initial focus is on education and outreach rather than immediate infrastructure needs
 - Years 1-2 will focus on planning, staffing, and coordination among communities
 - Revenue mechanisms discussed include host fees and tipping fee surcharges
 - Flow control will impact reliability and predictability of revenue streams
- **Revenue Mechanisms and Implementation Timeline (10:11 - 19:53)**
 - Member raised concern about economic uncertainty affecting property taxes and funding
 - Early implementation will include expanding revenue streams through facility

construction

- Non-ad valorem special assessment was discussed as a funding mechanism similar to Palm Beach County
- Special assessments must be tied to 'special benefit' provided to property owners
- Facility construction could be funded through revenue bonds
- Implementation timeline: Years 3-5 for early implementation, 6-10 for expanded operations
- Years 6-10 could include product sales, tipping fees, and transfer station construction
- Years 10-15 would focus on implementing long-term disposal alternatives
- Dedicated millage tax was mentioned as an additional potential revenue source
- **Operational Questions and Future Meetings (19:54 - 26:50)**
 - Discussion about land acquisition costs and whether they qualify for special assessment funding
 - Special assessments cannot fund facilities that aren't yet providing benefits
 - Upcoming meeting dates announced: May 16th Executive Committee, May 21st Governing Board/Executive Committee workshop
 - Draft master plan presentation will be available the week before May 21st meeting
 - Four outreach meetings scheduled between June 9-18
 - Florida League of Cities meeting noted for second week of August
 - County recently passed battery ordinance requiring big box stores to accept/recycle batteries

Action items

- **All Board Members**
 - Review the memo that was sent out regarding Task 6 white paper recommendations and provide feedback to Executive Director (24:01)
 - Attend May 21 governing board/executive committee workshop to review draft master plan presentation (24:01)
- **Executive Committee**
 - Discuss at next meeting whether to combine May Executive Committee meeting with the

Governing Board workshop (24:01)

- Address the tentative meeting scheduled during Florida League of Cities in the second week of August (25:17)
- SCS Team
 - Provide presentation slides to all committee members, including those absent (15:15)
- Todd (Executive Director)
 - Prepare for outreach meetings scheduled between June 9-18 (24:01)