Speaker 1 - **00:06**

All right, we're going to get together. How we doing on sound? Good. All right. If we could get the members of the executive committee gathered. There's still some folks in route, but we have a pretty aggressive agenda, so we'll try to get everybody together. Okay. Jimmy, do eat. Okay. They're here. See in the back? Yep. Yep. Okay. All right, I'm gonna call to order the September 19, 2025 Solid Waste Authority Executive Committee meeting. If you would please call the roll. Chair Ryan. Present. Vice Chair Fur. Here. Member Shoeham.

Speaker 2 - **01:15**

She's on her way.

Speaker 1 - **01:17**

Member Mateo Bowen. Member Horland. Here. In absence of Ms. Horland. Jennifer and Dre. Okay, thank you. Member Dunn. Maybe en route. Member Mead. Member Dunn's here. Oh, no, she's not. I apologize. I thought. All right, let's make sure we. I know she was going to be. So let's make sure we reach out just in case she went to the other location. Member Mead. Here. Member Cagiano. Member Riedel. Here. Member Murphy Solomon.

Speaker 2 - **01:54**

Here.

Speaker 1 - **01:54**

Member AJ Ryan. Here. Member Newton. Here. Member Bright Cruz. Here. All right, Mr. Cole, we have a quorum, correct? Yes, we do. All right, if you would all join me for the Pledge of Allegiance. I pledge allegiance to the flag of the United States of America and to the republic for which it stands, one nation under God, indivisible, with liberty and justice for all. Nice rebirth. All right, public comment. We have two folks signed up. Stephanie Pearson. Steph, where are you? Sorry. Oh, there you are. It's hard. We're so far back. We're used to the intimate room over at the. But before you start, I do want to take a moment to thank the City of Plantation staff, for helping us to get this set up today. Let's give them a round of applause. Thank you. Great job.

Speaker 1 - **02:55**

That did not count against your time, Stephanie. Don't worry.

Speaker 2 - **02:59**

Stephanie Pearson here today for the League of Women Voters. We thank you. We now thank you again for all your hard work on a comprehensive plan to manage our solid waste crisis. It's been an arduous task. The master plan is an incredible accomplishment. At this point, we ask that you move aggressively to get to the finish line and avoid any detours that will risk derailing the plan. We can't afford to get sidetracked and bogged down. Failure is not an option. Please do not let perfect be the enemy of good. The master plan is meant to be a flexible document.

Speaker 1 - **04:17**

Well said. Thank you, Stephanie. Very well, sir. Thank you. Richard Ramchartar. Richard, you're here. Yeah, that's how we announce you, Richard, from now on. But just to say thank you for all the dedication and work that you've been doing to help pull together the master plan to this point. I do appreciate the fact that it has been express that this is a living document and that as time goes along, changes, appropriate changes can be made to this document. Because there are some concerns with some of the strategies that have been recommended, particularly with the biochar facilities and the use of that to process sargassum. On July 18, we had a marine biologist speak on the issue and he had done extensive studies in Mexico, Spain and other places regarding sargasm. And he expressed concern about arsenic coming out of that process.

Speaker 1 - **05:49**

And if you mix biochar with compost, which is what I would imagine would be the intent, then you're basically contaminating the compost. And as we have seen in other states in the country, we have to be very careful with what we're doing. We have to test things. I understand that would be a process to make sure that the material would be tested, to make sure that it's safe. However, we do need to. And I would ask you to reconsider that sarcasm aspect of it. I don't think it's a good idea. I don't know if many of you know, but I am also a member of the consulting team for the Miami Dade Zero Waste Master Plan. And we've been working diligently on providing the solid waste department with 32 strategies.

Speaker 1 - **06:46**

One of the things, and I'll finish up real quick, is that the Miami Dade County Commission recently passed an ordinance for composting allowing for community composters to operate legally in the county. So I would employ you to think about instituting something like that here in Broward county to protect them. Richard, go ahead and send us any of the materials related to that ordinance and we'll circulate to the governing board. Thank you, Richard. All right, that's the end of the public comment meeting minutes. Oh, all right. Come on up.

Speaker 2 - **07:25**

Sorry I came here and didn't see the sign.

Speaker 1 - **07:29**

Fair enough.

Speaker 2 - **07:29**

I guess I ran past it up there. Go ahead and introduce yourself to Debbie Green, Southwest Ranches. Just again, thank you all for your homework. I didn't see the minutes from the last meeting. I saw the one where there was no core. So I just wanted to ask just why we've lost focus of the importance of minutes and that they be posted timely so that you all can review them timely, because that's really one of those things. That keeps you all honest and it really keeps everyone on the right track.

Speaker 1 - **07:58**

I think we're honest without the minutes.

Speaker 2 - **08:00**

I think you are honest with the minutes. But as you start to go out to cities, it's important to have those. It's also important to have those minutes so that everybody. You have them to then approve that this is. Was the understanding of what happened at that meeting, even if it's contentious and respectfully disagreeing with each other. I also just want to again thank you all for all the hard work you've done. I would implore that also the. Your. The. The. I'm losing the word. The gov. The general governing board that all those members, hopefully many of them are here right now. That they understand the importance of keeping up with everything that this executive committee is doing and all the work they've done. You have to binge watch or listen so you can catch up on all that education.

Speaker 2 - **08:51**

Because I've heard at times where people want to say that this executive committee needs to give more education to the governing board. I think it's all out there. And so I'm just asking them, as a citizen and stakeholder, this is what I do to understand, to know what's going on as we go forward. And I would hope they as members of this authority are doing the same. And the other is in regards to the plan that's been recommended, does not include any waste energy at this time. And if there is going to be any, it will be at only existing sites. So I think as one of the things that was discussed at the last meeting, creating subcommittees and is to discuss something that is not even part of the current master plan.

Speaker 1 - **09:36**

The.

Speaker 2 - **09:36**

The recommended plan is a distraction. Thank you all.

Speaker 1 - **09:40**

Thank you. And thank you for introducing the Solid Waste Authority as a binge watch alternative to Netflix. I appreciate that. Thank you. All right, we'll close. Public comment meeting minutes August 15, 2025 Executive Committee meeting Do I have a motion? Motion by member Rydell. Second. Second by member Dunn. Any discussion? All in favor say aye. Any opposed? All right. Executive director's report. With regards to executive director's report. Really just wanted to go through the financial update real quick. We'll have cone resident come up with regards to the financial package that was distributed. Morning. My name is Alex Petron from Cone Resnick. Here to give the statement of financial position. Through August of 2025, cash and cash equivalents totaled $1,516,698. Net assets available were $1,962,356. I'll take any questions that you have. Any questions from. Sorry. Yes. Right. Just to the members.

Speaker 1 - **10:51**

I'm going to be a little challenged today, so to see the cards the way we're laid out. So please feel free to interrupt and speak up. Thank you. Member.

Speaker 2 - **11:01**

No worries. Thank you. Mr. Chair, my question is in regards. Thank you. For the financial update. Not questioned directly to the financial update, but really wanted an update regarding our facilities agreement and our executive director's evaluations. If you can give me a timeline on that would be great. Or my colleagues and I. A timeline, I would appreciate it.

Speaker 1 - **11:22**

Okay. Thank you. So no questions on the financial report. Separate question on the executive director's report. Mr. Storty, finance facilities agreement. Okay. That's to Mr. Cole. Mr. Cole. Hang on. Yeah. Yes. If. If you look at the proposed timeline that's attached to your agenda, the facility amendment is supposed to be completed by February 20, and then it is recommended by this by the executive committee on March 13, and then recommended by the governing board on April 10, and would then go out to all the cities and they'd have until August 14th to approve it. We've got something in draft. We've been working with the county because the facilities amendment has. Was requested by the county. So the county's the one who's really pushing for it. So we are working with them. They've drafted something and we're working on it. Yes, of course.

Speaker 2 - **12:26**

Thank you for that, Mr. Cole. So is that of August of this year or August of next year?

Speaker 1 - **12:31**

August of 2026, obviously. Yeah.

Speaker 2 - **12:34**

Okay. Wanted to make sure. Okay. Just wanted an update. Thank you. I appreciate that. And then I know in regards to our executive director. Thank you, Todd Storty. But in order for us to remain in compliance, and from my understanding, were supposed to have a few evaluations in regards to your performance. So I just wanted an update on that as well.

Speaker 1 - **12:57**

Mr. Call. That's at the discretion of this commission. I think under the executive. I think under Mr. Storey's contract, he is supposed to have one, and we have not done that. So if we want to go forward with that, we should discuss it and. All right. Maybe the next meeting. Let's make sure we put that on the agenda for the next meeting. Is that fair, Member? Terrible.

Speaker 2 - **13:18**

Yes. Thank you. That's all for me, Mr. Chair.

Speaker 1 - **13:20**

All right. Thank you. Any further questions for the executive director as part of the executive director's report? Okay, close that up. Outreach and education subcommittee, Mr. Storty. Okay. We met with regards to the executive the subcommittee for education and outreach. And went through the detail with regards to the budget. I'd like to be able to bring up Lori with regards from conceptual communication. At the meeting, we had member Mateo Bowen, we had member Bright Cruise and member Dunn. They provided numerous comments and revisions to the original draft that went through. At the last meeting. We made those revisions in detail and we reviewed those with each of the members, subcommittee members, and that was what is was provided as part of your agenda packet for today's meeting. Lori's here to go through the detail.

Speaker 1 - **14:13**

Lori, I'll ask you to go ahead and present and I'll turn it to the members of the committee itself.

Speaker 2 - **14:17**

Lori, thank you. Chair, good morning. We, the members of the outreach and education subcommittee identified three core areas that they wanted to see break down. School partnership and outreach Recycle. Right. Campaign and then the business outreach. The third major, the fourth major category is the work that is going to be done to essentially keep the authority moving. The website, the social media, the things we've been talking about within the three categories for school business and recycle. Right. You have elements for digital marketing, which was a request, and direct mail, which we know came back in our surveys, is heavily preferred by those who responded. And those items have been identified in that second column of what is digital, what is direct mail. So we have a very clear breakdown here.

Speaker 2 - **15:11**

The budget is based on the timesheets, very detailed that my firm keeps on this work. And that is how we arrived at this budget. Thank you. I'm happy to take questions.

Speaker 1 - **15:21**

All right, first, I'll open it up to the members of the committee, any of the members who wish to present or talk on this issue. Member Dunn?

Speaker 2 - **15:28**

Yes. Thank you. Mr. Chair. Can you hear me?

Speaker 1 - **15:31**

Yes.

Speaker 2 - **15:31**

All right, perfect. So I am grateful for our consultant and her team as well as my colleagues for their willingness to kind of take paper to pen and go through it in a detailed way. We wanted to make sure that we are able to delineate between what's actual hard cost and then what's going to be the effort that it takes to get the results that we're wanting to have. And I feel comfortable with the breakdown that we're leveraging the dollars in a way that's going to make us good stewards as well as produce the results that we want. Thank you.

Speaker 1 - **16:07**

Thank you. Member Dunn, to the other members of the committee. Member breakers. Yeah, just a quick comment. I also want to give my thanks. I thought we had a great, productive meeting and to be able to see the results out of our feedback was. The results were great. Exactly, exactly. Along with what we had requested. And just for the rest of the executive committee, we really focused on education because the students, the next generation, we really felt like that's key. There's the energy and there's the motivation and those folks just do an amazing job. So we felt that was really important. And then also the business was key. Just, you know, they're integral to our communities and so we focus there and really appreciate the way you know, turn that into reality in the budget. Thank you.

Speaker 2 - **16:52**

Thank you, member. Thank you, Mr. Chair. I want to give kudos to my colleagues. I thought this, our conversation was very productive and thank you for your hard work in regards to making sure that were in alignment and that were staying on track with what we have outlined to get accomplished in that meeting. I just want to echo one thing about the component about our education, educating our students. I look forward to working closely with the school board. I think this is a great window for us for them to do a lot of the heavy lift for the youth civic engagement piece. Also looking forward to making sure that we are meeting our residents where they're at.

Speaker 2 - **17:32**

We know that not everyone has an extensive knowledge in regards to what recycling is, how to properly compost, and if we start with a very basic providing basic information so they're able to do more composting, recycle correctly, then it will then lead to less waste in our incinerators. And that is our overall goal. And so I look forward to making sure that this plan is something that we can continue building on and also welcoming feedback from our colleagues here. And if you all want to share any feedback, please feel free agree to do it at this meeting. We want to hear from you all as well. Thank you, Mr. Chair.

Speaker 1 - **18:16**

Thank you, Member Mater Bone. A couple of quick comments and then to the Vice Chair first. Government often now focuses very heavily on digital, but we know there are message deserts in our communities and I think that's to the point. Member Matteo Bowen and member Dunn have, and member Breadcruise have raised repeatedly that we have to learn how people learn and can't rely just on the dopamine hit of how many likes or how many, how long somebody looked at a video or things like that. So to the members of the committee, do you feel that this budget sufficiently addresses at least as a start in analyzing those message deserts and to make sure that we don't unreasonably rely only on digital? Member Bright Cruise. I do think it does. There's a large focus on direct mail, which will blanket the entire county.

Speaker 1 - **19:07**

So I think, you know, one thing that I think is clear is that there is no silver bullet here. There has to be a kind of a mosaic of ways to communicate out to different groups in different ways, different languages, different channels. And that is what we try to accomplish here. Of course, we always look for more feedback and input on that. But. But, but that was the goals. Okay. Member Mater, thank you.

Speaker 2 - **19:36**

One additional thing that I would like to add is that we also requested that we amplify influencers. I know that is not something that we have done in the past, but I think it's super important in the generation that we're in, if folks see cool people recycling or cool people talking about composting, they're more likely to follow that trend. So creating a trend around this is something that I hopefully will happen. And for folks who really rely on newspaper and. Or radio, that was also added into the outreach plan and we are going to ensure that we amplify that piece as well.

Speaker 1 - **20:17**

Thank you. I've spoken on recycling and composting, but I'm not a cool person, so I accept that we need to do better at that. Thank you. I think along that line, I think all the members would agree that this is not a mission accomplished moment. This has to be a sustained and a growing effort that takes in data in real time and not become anchored in what we normally look at for metrics. We can look to the county to the north and how much they spend annually, even as a mature system. And so education is an enormous component. It's not a brick and mortar, but it's a. It's an enormous component. I thank the members of the committee for all of the extra time they've had to spend on this, as well as Laurie last.

Speaker 1 - **20:59**

I do want to make sure that in this public outreach and education budget that we have sufficient resources dedicated to the outreach, to the municipalities, to the councils and commissions that have ultimately, particularly over the next. Over the next nine months, are going to have a significant role in communicating on their own, but also in the educational process. I know that the members of the governing board and the members of the executive committee have maintain vigilance in the materials, but they also have an effort with their own colleagues on the commission, their staffs, and so do the members feel that there's sufficient resources here to provide support that would not necessarily. It's not going to be through digital.

Speaker 1 - **21:42**

It's probably going to be Through Mercury or otherwise, to make sure that we're getting out to the commissions and councils to be able to provide that support over the next six to nine months.

Speaker 2 - **21:49**

Mr. Chair, if I may. We actually have what I think is an innovative idea. Each city has a pio, or at least someone that is responsible for communication. So part of this strategy as reflected in the budget, is going to be to bring the PIOs for all of the member cities together so that we can make sure that Lori and her team is communicating directly to them so that they can then get the message out to the cities internally as well as to the constituents of each city. Additionally to that, we are allocating in this budget time to connect with key partners and key influencers. Not from a digital cool people standpoint, but like your churches, your homeowners associations, your nonprofits, boots on the ground, if you will, to make sure that there's a multiple, multi layered approach to getting the message across.

Speaker 2 - **22:47**

And this budget really also includes doing public relations so that we can get leverage the media to reach the community as well. And another line item not covered in this particular budget is allocation for the other agency that is going to be working with the executive director around lobbying. And I believe that would be a separate line item for Mercury to help with a lot of that.

Speaker 1 - **23:14**

Okay, thank you, Member Dunn. I. I guess to refine it. I guess there's some aspect that could be considered lobbying, but it's really messaging and providing support directly to the commissions and councils individually. That is part of this plan that.

Speaker 2 - **23:30**

Yes, it is.

Speaker 1 - **23:31**

Okay.

Speaker 2 - **23:31**

The whole plan.

Speaker 1 - **23:32**

All right, perfect. Thank you, Member Fur. Thank you. First of all, I want to thank the committee for all the work they've done. That's. I think we all look at that as probably the most essential part of this, what we're doing to get that message across. My thoughts were much like what yours were. Our first audience is actually the commissions because unless that passes there, you can say everything to the public and it's not going to matter. But I do think it would make sense to have kind of a strategy that is not only informing the various commissions, but the public, so the public can actually put some pressure on the commissions and they're able to say, this is what we want.

Speaker 1 - **24:13**

I don't know how we do that, but that's what I think is, I think that kind of give and take is important. I'm glad you're doing the PIOs. That's great. But I think that message and that very simple message of what we're going to be saying to those commissioners that are going to be voting on this and you know, something that the governing board members can take back with them.

Speaker 2 - **24:39**

Yes.

Speaker 1 - **24:39**

And that they can feel comfortable with and that they feel like I can explain this and you know, and give all the rationales and be able to say in case it's going to cost more. Here's why. Yes. Here's. Here's a short term cost, but here's the long term cost if you don't do it.

Speaker 2 - **24:56**

Yeah.

Speaker 1 - **24:56**

And so that, you know, those messages are vital. I, like you mentioned, Palm beach is putting 4 million a year. Resource recovery board used to put a million and a half a year and it made a big difference working with the schools. I think there's a very good chance of piggybacking on a lot of things that are already happening with the things between the county and the school board. You've got your youth climate funds, you've got your environmental groups that are doing all this stuff. So it's kind of like just jumping right on top. And so there's a lot. We don't have to reinvent the wheel on a lot of this. And especially with Mara, our new, our school board member here, her being able to take all that there is going to make a big difference.

Speaker 2 - **25:46**

Yeah.

Speaker 1 - **25:46**

So thank you. That's it. Further comments on member right now.

Speaker 2 - **25:52**

Mr. Chair.

Speaker 1 - **25:53**

Yeah. Just to chime in and really agree with the mayor or beam, I should say, because got a couple mayors here. I think the priority here is directing initial resources to the commission. I think that is the most important thing right now. And to member Dunn's credit, the PIO component of this will lead to two things to answer both your questions because I think that gets, when the PIOs are engaged, that gets the residents engaged in each of our respective cities. And that brings that public outreach. I don't want to use the term pressure, but I think that's the education component that your residents will have the ability of getting out.

Speaker 1 - **26:29**

And the key here, and again I just want to hammer it because I said at our last meeting is consistent, simple messaging that we all have the ability of presenting independently to our own municipality. I don't mean to have my back to you. I'm just, I don't know why I'm looking that way to educate not only our colleagues, but our residents. And I think that has to be the priority far and away, as quickly as possible as we can do it, because that's going to determine if we're moving forward with a lot of these great ideas, but that's the first major obstacle. Thank you, Chair. Thank you, Member Rydell. I would note that the PIO is an innovative opportunity for engagement of the community, that the PIOs know better than we do and can do that more directly.

Speaker 1 - **27:13**

They know their message deserts and how to do that. It cannot substitute for the direct communications to the individual commissioners and council members because we end up potentially with a layer of telephone. As you were saying, it has to be a consistent message. I think that's our obligation. We can't rely on the PIOs to educate the individual commissioners and council members. We have to. As Member Rydell said, that's a priority. We need to make sure we're doing that. Member Brinkreis. Yeah, Just one quick final thought I really want to follow up. I think Mayor Beam made a great point there as far as, you know, what our really priorities and schedules are as far as who we need to be adjusting.

Speaker 1 - **27:50**

And so I'm wondering just, Laurie, from a subcommittee standpoint, I think we need to maybe put together a schedule of knowing when we're going to start going out there to kind of communicate to the municipalities and then back, you know, kind of backfill that to be able to make sure that we are focusing our communications, you know, 30, 60 days right before that so that we can really make an impact and they'll know what we're talking about before we arrive there. So I think to that point, that's a brilliant idea. And I think to that point, it's laying out the game plan, following up regularly at each executive committee meeting to say, these are the commissions and councils that we've touched where and utilizing the ambassadors that are on this executive committee who are often knowing their.

Speaker 1 - **28:40**

Their neighbors, if it's not their own individual commissioner, council, they know their neighbors well and can get out there. Because there's just not enough time for one individual or one plan or magic bullet to do this. We're going to need the ambassadors off the executive committee and ultimately the governing board as well. Thank you, Member Bright Cruz. All right, any further comments on.

Speaker 2 - **28:59**

Yes, yes, Mr. Chair, thank you. So part of the strategy as well is going to be to develop toolkits specifically so that we, those of us who are in the governing body, will have consistent messaging that we could then share with our colleagues. If you remember, that was something that came up at an executive meeting a couple of meetings ago. And I believe that's a part of the strategy. I love the Idea to come up with like a timeline of how and when we roll out the messaging. Great suggestion. Thank you. Yeah, I just wanted to say, to reinforce and just I guess echo the working with PIOs or in our city of Parkland, I brought forward a proposal related to sustainability. All of this. And I'm working with our staff, particularly our communications lead and he's been more than receptive.

Speaker 2 - **29:52**

We're starting a campaign and it will be consistent and targeted and of course, you know, we'll incorporate all of this. So it's just, it's exciting and I think also it's. It's definitely true. A timeline. Perfect. And the PIOs are a great resource.

Speaker 1 - **30:08**

Okay, thank you to the Committee on Outreach and Education. What I'd like to do is because as we get closer to 10 o', clock, I expect some of the members of the governing board will start coming in. I'd like to, if it's okay with the committee to move some items up and we can talk about the issues that may be not necessarily repetitive, but be educational to the governing board. As a result, if it's okay, I'd like to move up item nine, which was the C and D and commercial subcommittee update. Any opposition? All right, Mr. Storty. Okay. We met with regards to the C and D and the commercial subcommittee the other past Thursday or Tuesday. I'm sorry, with regards to Tuesday and member Horland was there, member Mead was there at that meeting.

Speaker 1 - **30:54**

We went through and covered couple of different strategies with regards to C and D recycling program and rolling that out with throughout the community and a commercial recycling program. And we're being able to roll that out to a community. We went through that in detail with regards to what that would look like in an example fashion for both of those types of programs and how that the cities and the county would be able to roll those out almost as soon as we can work through some templates and some other options. Again, give them guidance and how the Solid Waste Authority could be used for oversight of those programs to make sure that it's meeting certain commitments, certain diversion levels and that the commercial recycling is being offered to every business and multifamily unit in the county.

Speaker 1 - **31:40**

With regards to that meeting, it came out of the meeting. I'm trying to make sure that we stay on time that it would be prudent to be able to receive a proposal from SCS to help us develop a C and D program recycling program and a commercial recycling program. This wouldn't be a binding. We're Just asking for a proposal from SCS to be able to work through a framework. All right. Impossible. And what that financial, what that would look like financially to the community members. Member Mead was at the meeting. I'm sure he has comments with regards to that meeting. Member Meade. Thank you, Chair. And we had a good meeting. We had good representation from the working community there. I'm expecting good feedback from them as we move forward. They're going to be a big part of this, obviously.

Speaker 1 - **32:29**

And I also want to thank our executive director Storty. He's been working very hard on this. He's put in a lot of hours and a lot of time to this C and D represents a very big portion of the, of the waste stream. And I think it's very. Well, I won't say it's easy. I almost said it was easy. It's not easy, but it will be easier I think to pick off a lot of this because it's available. At this point we have capacity, we're looking at hopefully to get some information, some input from our neighboring county across the state, Lee county, who has been doing this for a couple of years now.

They've attained 90% recycling rate for C and D. So I think if we have a goal of 70%, I think that's pretty low bar.

Speaker 1 - **33:21**

So I think we can do better than that. Hopefully we can arrange some type of meeting with them either on a one one or that they can address the committee. We're working on that. But again, I think I would back up Executive Director's comment that we would like to get a proposal from SCS going forward to see what they can do for us in regard to a timeline and a definite goal to reach. All right, thank you, member. Thank you, Member Mead. We'll have a discussion on that and whether that's a motion, but I'd like to hear from SCS just real quickly as to whether that is something that they would be. They have the capacity to do and be willing to do as Member Meadows and the committee has suggested. Introduce yourself to the millions at home, please. Okay.

Speaker 1 - **34:06**

Good morning, Chair, Vice Chair, members of the Executive Committee, Executive Director and Council. Daniel Deitch, representative of SCS Engineers. I'm also joined by my colleague Leah Richter from Arcadis. Arcadis is part of the SCS team, as is RRS and Mercury names I hope you are all familiar with. To directly answer your question. We have the experience, we have the interest and we have the capacity to fulfill that work. If you all recall, we prepared a CND white paper that laid out a number of approaches. We've had lots of conversations with other units of government that have successfully implemented different approaches. And I agree Lee county is the model in the state of Florida that we should be focused on. Similarly, we have collectively worked on mandatory commercial recycling ordinances.

Speaker 1 - **34:54**

And we have a wealth of experience and a lot of lessons learned that we can share with you and apply if awarded. There was a change order that was included in the agenda package. We indicated that it is a service that we could provide. We originally suggest in that proposal, we suggested doing it within the contingency budget. I think it is better served as a standalone because it can better defined there. It was just identified as a topic. And that would leave the. The authority with more capacity under contingency to address other issues as they come up. All right, thank you, Member Fernand. Member Dunn. Thank you. Okay, so I remember seeing this about what Lee county was doing and was very interested in what they were doing because it sounded more like it was an ordinance.

Speaker 1 - **35:43**

It's a county ordinance that essentially talks about if something is being built or demolished, it has to go to C and D. That's really what it is. Right. So in from CSS's point of view, do you. Would we be asking you to put together the legal language? We would be providing the technical input and working with council to prepare an example ordinance that could be adopted by the county and each ila. Okay. I mean, is it pretty much just doing what Lee county is and taking that kind of language, taking the. The essential elements and then applying it to the conditions in Broward County? Okay. And then would be. Would it be specific as to where it could go? So we. What we learned through the development of your master plan is that there is ample infrastructure within Broward County. Essentially what you're.

Speaker 1 - **36:39**

What you would be doing is saying you can no longer take construction and demolition debris directly to a landfill for disposal. It would first have to be processed so that only those components of the construction and demolition debris waste stream would be going to a landfill. All others would be going back out to market. Okay. Just to follow up on that point, I think the. It's not just copying an ordinance. You have to examine the infrastructure here, undoubtedly take input from. From the commercial market as well what this means and make sure that we can not only haul, put it to the right places, but then also either sort or then address the actual recycling scene, much to the point you've raised earlier.

Speaker 1 - **37:23**

That we had this and you know, the authority and government could make some decisions about are we going to contract to do it on our own land or are we relying on the private infrastructure that's available? That's a subtlety that I don't have a good enough vision right now. I would assume that's part of what SES would tell us in not only what the legal issues are and working with our council, but what the infrastructure issues are and what the capacity is to actually achieve, as was suggested by Member Mead, a low bar of 70%. Is that accurate? That's a fair statement. Okay. All right.

Speaker 1 - **37:58**

So Member Meade, I don't know if you want to position that as a motion, which was simply to get a proposal as we're not delivering on anything, we're not agreeing to spend any money, but just to get the proposal. Is that, is that as I understand it? That is absolutely correct, yes. All right, so we have Member Mead's motion. Do we have a second? Second by Member Mateo Bowen. Any discussion on that motion, Mr.

Speaker 2 - **38:20**

Chair?

Speaker 1 - **38:20**

Yes, Member Mateo Bowen.

Speaker 2 - **38:22**

Thank you. And to your point about industry input, I want to make sure that we also center their input in this, as well as we're drafting this ordinance and also ensuring that we are generating some type of circular economy. Yes, we're going to demo, but what if they have a surplus of items? Where does that. Where does, where the, where does those items go? And want to start training our businesses on having a place where they can send surplus materials and people can purchase that maybe very similar to a Habitat for Humanity, et cetera. So I would love to see some suggestions around that as well.

Speaker 1 - **38:59**

Thank you, Member Reed. Thank you, Chair. Yes, and that's exactly part of what we want SCS to do is to get involved more with the flow control and more to adopt to Broward conditions what Lee county has done. We're not going to copy it. We can't, because that's not applicable in every way. We have several differences here in Broward County. So we will be looking at it and seeing what parts are applicable to Broward County. Some parts are going to be good, some parts need to be tweaked. But as a general model, broad scope model, it's an excellent starting point to go to and to remember Matera Bones point.

Speaker 1 - **39:40**

I think all of the executive committee members from the get go have been talking about this concept of the circular economy, what we can do with the output and what our obligations are as municipalities throughout the county and the county to utilize that output. So to some extent that's not going to be the task here. Right. Because the proposal is different. But we have to keep that as a pole star as to the output because that's critical to the reuse. So thank you, member Mateo Bell on that. All right, any further discussion, remember, right now I don't want to talk about the substance of the proposal. I wanted this is going to really dovetail into when we talk about the SCS change order.

Speaker 1 - **40:13**

I want to ask Beam very directly, and I know you have staff here, the county's worked on a CND ordinance, right? Well, it, once it looked at the Lee county, it looked like, yeah, this is, it's pretty. Has a very good idea where to go with it. So I say that because there's municipalities, my municipality, the county that is actively working on these things. And this is the reason I'm kind of making this comment now. Well, I support the motion. I support a proposal. I mean, we're about to get into his change order, which is pretty significant on a lot of things that a lot of municipalities worked on that we aren't paying for out of pocket that is already generated and created. So I just want to.

Speaker 1 - **40:53**

We don't need to be doing work twice, really, is what we don't need to be doing, because I know for a fact, being the county's looked at Lee, they've looked at the analysis of it. I know you have your staff here that can address it. And Daniel, I know you've explained, talk extensively about your experience and the extensive knowledge that you have with all these things. But I'm really just tipping the iceberg right now what I plan to get into during this change order. But I support it. But we don't need to be duplicating resources here. And that's kind of what I think this proposal leads to a little bit.

Speaker 1 - **41:19**

And I only say it because if it's been generated by the county or if the county's analyzed it, if your staff has analyzed it, why are we going to pay to redo that work? That's my cautionary comment and I will address more in terms of the change order. Thank you, Mr. Chair. All right, Any further discussion? Do we, do you want to respond to it? Okay. And Kevin's here and Matt Haber's here. I don't know if Kevin, do you want to bring. Let me, let me just. If the issue is only the proposal right now rather than the substance. Right, because we're on a timeline here. So I just want to be I appreciate what, Remember, Rydell's raised, but I think the proposal is far beyond, hey, did we work on what our ordinance would look like?

Speaker 1 - **41:57**

It's understanding the infrastructure here, how we break that down, what the implications are to the commercial market, what happens on where it goes, and then what the output could possibly look like. I don't know if the county's looked at it that aggressively. If so, then the proposal. In talking to SES, I assume SES will talk to county staff. It'll cost 10 bucks then. Right. But if. If it's something more that needs to be considered before we start moving to flow control, then I. That's what I expect the consultants to be able to. Yeah. I think the larger parts of it, of trying to figure out some of the. The mechanics of it is what you're talking about. Right. I think in terms of the actual ordinance and the. And the language, I think a lot of that's ready to go. That's.

Speaker 1 - **42:34**

So I think to SES work with our staff because they're. They've. They're. They're a long ways along on this. Yeah. And it's not our intention to duplicate any work. We will absolutely be speaking with the county as we draft the proposal so that we are not duplicating any effort, but rather pulling the pieces together so that you have a comprehensive product that is actionable. And to the extent there are cities that have already begun considering this, as well as member Rydell, include that, because, again, we don't want the criticism to be that, hey, we had already started this, we knew this, and now we're spending more money. That's not the point. It's to be able to get to an actual proposal that has all of the factors in the puzzle pieces put together so then the county can go forward and move with that.

Speaker 1 - **43:15**

Member Rydell, any further comment on that? I'll wait for the remainder of my comments for the change order. I. I do think the part with the circular economy has not been examined. Right. And I think that is probably the most important, one of the most important parts as to where we're going with that. Okay. All right. Any further discussion on that item? Just very quickly, Chair, the. The word mechanics was used there, and I think that's very important because that's. That's where we have a. I won't say a difference, but we have a major discrepancy between Lee county and Broward County. So I think that's an important word. All right. Any further discussion on that motion? Second, all in Favor say? Aye. Any opposed?

Speaker 1 - **43:54**

Okay, Daniel, how long will it take you to we be able to deliver at least a report on the proposal at the next executive committee meeting? What's the date of the next executive committee meeting? October 6th. Yes. Okay, perfect. Thank you. All right, item eight, recommendation of amendment to agreement for legal counsel. We've received a proposal from Mr. Cole, a couple of issues that were raised. The original retainer agreement was executed in October of 2023. There was no provision made for rate adjustments at that time and there's been no rate adjustment. Secondarily, Mr. Cole is presently identifies interim general counsel. And the question is whether we're at a point where, I mean, functionally he is our general counsel. We're not. We're not switching and we've seen the critical nature of it.

Speaker 1 - **44:45**

And so I open this up to the executive committee for discussion as to whether or not. First Let me turn Mr. Cole just to introduce the item and then open up to the executive committee members because we'll need to make a recommendation to the governing board. Thank you, Mr. Chair. It's been my honor to serve as your justice interim General counsel. For the last two years, our rates have been going up as inflation has been going up, but our rates here have not. So we've asked for a just a CPI adjustment for the two years. That comes to 6.7% and then it would go up by CPI each year. And as to the title, it just seems after two years, interim doesn't seem to be an appropriate word anymore. All right, thank you.

Speaker 1 - **45:26**

Mr. Cole, as opposed to a catch up CPI for the past two years, would you be willing to agree to a CPI going forward that is perhaps for the past two years as opposed to making up for the past two years? Well, we're not making up, it's not retroactive. But the rate would go up, the current rate would go up by 6.7% is what it goes up, which is still far beyond behind what we are charging most other states cities. And what is that amount right now that you charge the Solid Waste Authority and the amount that you charge cities? The Solid waste authority is at 300 for Lori's time and 365 for my time.

Speaker 1 - **46:04**

Other cities vary depending on how long we've been there and how much work we get, et cetera, but for something like this, it's in the 400 to 450 range. All right, members of the executive committee, any comments? I'll make a motion to make Mr. Call our general council instead of interim. All right, so we'll start with that first motion. A motion And a second by. Who was the second? Sorry, second member Rydell. Discussion on general counsel member fir I would. I'm fine with the CPI, but I would cap it at 3%. Okay, let's just. We're only dealing with the general counsel first. Okay. Sorry. Any comments on the general counsel? All those in favor say aye. Anybody opposed? All right. Congratulations on ditching interim. No more acting. Or acting. Or pretending. Or pretending. Or whatever it was.

Speaker 1 - **46:53**

Okay, so now to the CPI member fir I was just going to say I'm fine with CPI, but I would cap it at 3%. Okay. Any comments from the committee, Mr. Cole? Well, the 3%. If 3% is applied for the last two years, it comes out to about the 6.7. Really not that much different into the future. That's fine. But if inflation gets to 9, 10, 20%, I'm going to be coming back to you. I think we'll have bigger issues if we get to 9, 10, 20%. So first of all, with respect, Mr. Call to what we would need to do, assuming there was a motion for such in a second and the executive committee was to do that, is there an amendment to your retainer agreement that's necessary for us to approve? Approve.

Speaker 1 - **47:39**

So is this a motion in principle that we then have to approve the actual agreement? First of all, this is just a recommendation to the governing board. The governing board has to actually approve it. So what I submitted was a proposal to amend it. And the letter would do that, Mr. Chair, you would sign the letter. That would take care of it. So what I would ask if we keep the current adjustment at the 6.7%, which is basically the cumulative of the two, 3%, and then from that point forward, we can just add into that letter a 3% cap each year. All right, member fir that's fine. Okay. Do I have. Do I have a motion?

Speaker 2 - **48:14**

Motion to approve as described?

Speaker 1 - **48:16**

Motion by member Suham. Do I have a second? Second by member Rydell. Any discussion on that motion? And second member meeting. Your lights on? I just want to make sure. Sorry. All right. All in favor say aye. Any opposed? And that came from. Okay. All right. So this is a recommendation that will be made to the governing board and still have to be approved by the governing board. Okay, let's go to the master plan update.

Speaker 2 - **48:40**

Ms.

Speaker 1 - **48:41**

Chair. Yes.

Speaker 2 - **48:41**

Sorry to interrupt. Before we move on, did we need to have a conversation or put up a motion about approving the outreach budget so we can recommend that to the governing board?

Speaker 1 - **48:51**

Mr. Culp, well, that I believe that budget's going to be part of the overall budget. So you can do it now and then include it in the budget or you can just do it as part of the budget. So why don't we address it when we get to come back to item seven? Okay, thank you. Member Dunn. All right. Master plan recommendation to approve the SCS change order. Mr. Daniel, Mr. Deitch, please come forward. So again, Daniel Deitch, SCS engineers chair, you know, before, before you get there, because so much of the change order is dealing with the RFP issue, can, it's a little out of order. Can we go ahead and do B first the RFP development, the plan there, and present to us what your proposal is. We've all seen the timeline and then we'll come back to the change order. Okay.

Speaker 1 - **49:39**

It's, well, it's all embedded within the change order. But I, but I want to, I don't want to be talking just right now about what the dollar amounts are. I want you to lay out the plan as to what's happening. It really is with respect to the RFP and the outreach. Right. So let me focus then on the procurement development support, which is task 19. So to move to advance the master plan, one of the fundamental questions that has been asked of us is what is it going to cost? And at this point we have broad brushstroke to understand what the marketplace is. We have themes of flow control and working together and utilizing existing infrastructure initially. So the purpose of the three solicitations are to hear from the marketplace what are the benefits, assuming that the authority continues moving forward. Right.

Speaker 1 - **50:30**

The economies of scale of all of that material that could beneficially used. So the three solicitations, one is for residential curbside recycling, the second is for residential yard waste processing, which would set the stage to incorporate food waste in the future. And third is for long term disposal and municipal solid waste. As has been shared, it is a very aggressive timeline so that we can gather the information in time such that to coincide with the facilities amendment and the adoption of the master plan, we have some certainty around what will it cost for each municipality as it is managed down to the customers that are generating the waste. So it involves really soup to nuts with solicitations.

Speaker 1 - **51:20**

So fortunately, we have a very deep bench of qualified consultants that we are working with that we can, we have the resources, we believe, to meet this aggressive timeline. We have a number of assumptions that are embedded in it in terms of turnaround time for documents. We want to engage with the marketplace before the solicitation issued so that we can hear from really the voice of the customer. We're going to be asking them to provide the services. And it's important to understand what are deal breakers for them, what will entice them to step forward and provide firm pricing. Okay, you've provided a procurement proposed schedule, draft scope of services October 1st. Pre solicitation meeting October 3rd. That's very quick and aggressive. The TAC has been requested, scheduled for October 8th.

Speaker 1 - **52:11**

RFPs finalized and sent to the executive committee for approval October 10th, then approved at our October 17th meeting. RFPs issued October 20th. That's a quick turnaround as well. Taking in comments from the executive committee and then the procurement period Pre proposal meeting October 27th. Questions from those who may submit by October 29th. Again a quick turnaround. Deadline to issue addenda to the RFPs November 12th. RFP submittal deadline on December 4th. Then the proposal evaluation period. RFP analysis and technical summary on January 5th. Executive committee rank and shortlist. January 16th meeting executive committee to conduct interviews January 23rd. Third and that's where the recommendations would be made. And then the contract award by February 6th. From there we then have to make sure that we've got the facilities agreement going out to all of the cities February 20th.

Speaker 1 - **53:10**

Recommending the master plan and facilities amendment by the executive committee on March 13th. That's where we will begin the process of getting to the cities Governing Board. Adopting the master plan on April 10th. Tenth governing board recommends the facilities amendment April 10th and adopting the master plan and the recommended facilities program April 16th. And then the deadline is August 14th. This is a very aggressive schedule. Is this achievable and what are the caveats that you want to finger wag at the executive committee about? Yes, that was a question. We are confident in our capability to deliver based on this schedule. But we're not the only party we're going to be relying on. Just as with the development of the master plan, we have been as transparent and inclusive as possible. We send out documents, we ask for review, we ask for input.

Speaker 1 - **54:06**

And we're going to need that sort of quick turnaround or not from you. But we want to walk and lock step with you at every step. We are committed to run as quickly as possible to meet the schedule. This is the task 19 and the budget for this task. You have just under 600,599, 412, correct? Correct. There's no built in delay at all in this at all. You're going to be able to deliver if were to approve this on each of the dates, is what you're saying correct. All right. Remember. Thanks. Just so there's clarity on division of labor here, when I. On two things. One, I think we need to make sure we're making clear who's responsible for collecting the waste, whether it's SWA or the members, because there's a big difference there.

Speaker 1 - **55:01**

And, and I don't know if how you shape that RFP with that, or do you need that guidance. And second, who would be responsible for hauling to the final disposal, SWA or the members? Okay, so that's a distinction I think we need to clarify here to help you on the rfp. Correct, Correct. Okay. So it's our operating assumption that collection is really outside of our purview. That's the direction we've been given in developing from day one. From day one. So what we are asking, think of it as a services contract that we are providing the material and we are asking the private sector to manage it responsibly. So across those three dimensions, recyclable materials, yard trash and the remaining solid waste.

Speaker 1 - **55:52**

But it seems like there's an assumption here, and it's probably a good assumption that the members would, the individual haulers, cities, they would be taking care of that part. Yes, they would be directing the waste. So we've started our review of all of the collection contracts that have been provided to us, and we want to thank the members of the ILA for providing that information, including updates, because it's important that we understand what is the flexibility. And we're not representing legal opinions, but we are looking at the agreements to say is there flexibility and where currently that material is sent. So we need to understand where the friction points may be. Because if a contract does not allow the municipality to say, you have to take it to X facility, we've got to have a conversation with that municipality to.

Speaker 1 - **56:44**

Yeah, and part of the reason I'm asking this is because, let's take for example, with schools and compost, is there. Is, is it necessary to have another fleet of vehicles to do this, you know, or C and D, if you have to move from somewhere, is there that transportation of those things is a huge cost? Yeah. Yeah. But, but compost, unfortunately, is not part of this yet. And we have to have a conversation. It's part of the rfp. No, it's not. No. We're focused on. It's residential, curbside Recycling residential yard waste, the issue, separation, that is a big component. Right. What happens with the haulers on that? Right. And long term disposal for municipal solid waste. I do have questions about why composting is not part of. We've had this discussion and I think it's important for the public to understand it.

Speaker 1 - **57:31**

That is, to your point, far more complex. Our haulers are set for that. And so that's not part of this rfp. It needs to be part of the Solid Waste Authority plan moving forward. Right. But it's not part of this targeted RFP based on the infrastructure we have now to implement what we can do on recycling C and D yard waste. Okay. Is that a fair summary of. Yes. Right. Okay. So right now, just to reiterate, the assumption is that the haulers would be. Our haulers would be doing this. Correct. And you're going on that assumption. Okay. All right. Okay. Those are all clear at the processing. So the hauler may not be providing the end service, but they will be taking those materials to a facility for processing. All right. Member Matay bone.

Speaker 2 - **58:18**

Thank you, Mr.

Speaker 1 - **58:19**

Chair.

Speaker 2 - **58:20**

I really want more clarity around long term disposal. We've been dancing around the conversation around waste to energy. Is that going to include a waste to energy, our conversation or outline? Because really want to know what we're going to do with our current waste to energy plant. Are we going to refurbish? Are we like, what does that look like?

Speaker 1 - **58:41**

That's not part of this rfp.

Speaker 2 - **58:42**

Not. Not part of it. Okay.

Speaker 1 - **58:44**

And just to put a finer point on it, we are not doing that.

Speaker 2 - **58:47**

Okay.

Speaker 1 - **58:48**

And the reason is that is a privately owned facility. There is currently a contract, a commitment from the operator or the owner and operator of that facility to process, make it 750,000 tons per year of municipal solid waste generated in Broward County. In our proposed scenario in the master plan, it includes utilizing that current capacity. But we would expect, we would hope that FCC would be submitting a proposal because we're looking really over the long term. Right. One of the challenges was you asked us to look out 40 years, not just what are your needs today, but what will your needs be in 40 years. So yes, we hope that we receive proposals for that. But in the absence of that, you currently have committed capacity at that facility. It's really looking at where does the rest of the waste go.

Speaker 1 - **59:41**

That material that is not recycled or beneficially used. The waste management facility at some point will stop accepting Class 1 waste. The Broward County Landfill does not accept Class 1 waste. That's the case kind of waste that we all generate and put out at the curb every day that has to go somewhere. So we currently some of it is going to the waste energy facility and some of it is the rest of it is leaving the county.

Speaker 2 - **01:00:07**

Thank you for that point of clarity. A few members from the public have reached out to me and Chair, if we are able to, would love to put on the agenda in an upcoming meeting to really discuss what does waste to energy look like in our community and how we're going to move forward on that topic. Thank you, Mr. Chair.

Speaker 1 - **01:00:27**

Thank you. All right, any further questions at least as to task 19? All right, let's move back then to the change or you have proposals as to and I'm not saying that we've approved what's in 19, but I just wanted to have it for discussion. 18, 20, 21 have change orders to them. Can you outline just briefly what the purposes are of each of those? Okay, if I may, let me start with task 17, which is an existing task. Correct. And it's really been a task that allows for flexibility. When questions come up or requests come up that are beyond our scope of work, it is a pool of money that the executive director can rely on to secure the support that is needed. The way the contract is currently structured, when tasks are completed under budget, that surplus ends up in contingency.

Speaker 1 - **01:01:17**

So we have done that over the past year and a half. Quite a I think with the exception of just a handful of tasks, they were completed under budget and that money has flowed into the contingency and you've been able to use that. So we are suggesting a budget of approximately $100,000 to continue that flexibility. If we never use the money, you will obviously not be billed for it. It just provides that operational flexibility because, you know, budget adjustments can only be made in front of the governing board or by the governing board. And those meetings are less frequent and to be fair, harder to schedule than the executive committee meetings. Task 18 is continuation of project management support. So moving at the pace that we have been and we will continue to requires a lot of coordination.

Speaker 1 - **01:02:07**

So part of it is updating the project management plan, which typically is updated in advance of executive committee meetings and governing boards. It is not presented for you today, really because there has not been a change since last month. It allows for regular meetings with the executive director that are both specific to activities but also generally so that we have a sense of the world that he's living in. And likewise we can share with him it also includes invoicing, which is a little bit more complex with this project than it is with many others just because of the contractual requirements. And it is sort of the standard administrative tasks in delivering the work. All right, task 20. Okay, hot topic.

Speaker 1 - **01:03:06**

It is, as I mentioned earlier, the financial look, the financial aspects of the master plan started with very broad strokes and that is included in the master plan. We know that does not provide the level of detail that most communities have been asking for in terms of what is it going to cost our residents for solid waste services. So were tasked, and this was paid for through the contingency budget, to prepare a financial framework white paper which has been shared with you, that starts to drill down, well, how is the funding going to be achieved? Is it going to be a surcharge? Is it going to be an assessment? What is the how are the mechanics of that going to work? What issued through the authority versus what issued through each ILA member.

Speaker 1 - **01:03:55**

There's, you know, it's, we recognize it is complicated and nobody knows your communities better than you. You do. So we're going to continue to solicit that input through the detailed financial plan. So feeding into that will be the pricing that we receive from the solicitations from the budget that is required to stand up a very robust education and outreach program so that we can analyze, well, what will the impact be? Basically, what is the revenue requirement to stand up the program as it is recommended in the short run, what is the funding mechanism and then what are the long term options for the authority? Okay, task 21. Task 21 is stakeholder media outreach services. So that is really relying on our colleagues at Mercury to really put a campaign together. Right.

Speaker 1 - **01:04:48**

So as was suggested, who is going to be going to each of the municipalities? The executive director has been doing that up to this point. But as we drive towards a recommendation to adopt the master plan, it really is going to be a full court press. And so it includes the activities of Mercury, which are detailed in terms of stakeholder education resolution strategy, public messaging and media engagement. And it also assumes a representative or two from the SCS team joining your executive director at meetings with elected officials to present that really the technical side of the master plan.

Speaker 1 - **01:05:29**

All right, I'll open up for comments, but just on that last part, I think all the work that the education community has been doing to work with them to prepare the commissioners on the governing board to be a part of that, because I think that's going to be important. Yeah, Coordination is a critical success factor. So thank you. We agree. What we laid out at the last executive committee meeting was the critical juncture we are at. And using a crude analogy of a seat with three legs, that is the only way to stand up.

Speaker 1 - **01:06:08**

What we plan to do with the solid waste authority was to aggressively address the procurement process, from getting it out to approval, secondarily working with the executive committee to build the financial model elements, the factors that go in or the variables that go in, and the executive committee understanding how each of those work, whether assessment or otherwise. And then the third part, taking steps one and two, that is the procurement output, the input from the executive committee as it relates to the formulaic approach and then generating an output as to what it ultimately will cost and how that's considered. Will these tasks, if completed and funded, accomplish that goal? Yes. Okay. All right. So we have a number of comments. I'll just start from my right member, Rydell. Thank you, Mr. Chair. This is an enormous change order.

Speaker 1 - **01:07:07**

We were given this document dated on the document on September 17, 2025. Today is September 19, 2025. I think there is no way I could support the size of this change order today. With the detail, I'd question you for an hour, and we don't have that time. I just don't think it's appropriate. I think some of these things in my own institutional knowledge is a municipal elected official using consultants to create RFPs. Using this blows it away five times. More specifically, we'll talk about the. I don't want to. I have notes on this, but I think this is way too early with not enough knowledge to support something like this. And it's not a shot at you, it's not a shot at what you're doing.

Speaker 1 - **01:07:48**

But I don't see how this executive committee can make a recommendation to the governing board for a over a million dollar change order. Understanding the need for a very robust, quick, you know, procurement schedule. So we all know what we're going to end up paying, because that is a priority. But I think some of this could be duplicative. I think a lot of these things potentially exist in some capacity. You're asking for almost $600,000 for. For things that I think candidly exist. I don't have the ability this morning to talk to you about it. I don't have the ability to meet with the executive director on it. I don't have the ability to comfortably support this today. I just can't with. With the timetable and what I'm looking at.

Speaker 1 - **01:08:25**

I'm Looking at Ultimately a 10 page document change order that's over a million dollars or what we did. So with all due respect, Mr. Chair, I can't support a recommendation of this today. There's not enough information I have to the. To the size of this. And it dovetails back to my original comment saying that I, I think there's some of this is recreating what exists, whether in Lee county or what Broward county has or what our individual municipalities have. And I think candidly, a lot of this you have a lot of these ordinances, it's all in house. And then you, when you go to the. Your addendum, which is what we're doing, paying all these people for all these things, I have so many questions about that. And the goal of all of us, aside from creating a plan, is fiscal responsibility.

Speaker 1 - **01:09:04**

And I don't think the information I have today or have the ability of asking you to present to the executive committee, understanding that we're nine minutes past a governing board meeting. I can support this recommendation today. Member down.

Speaker 2 - **01:09:16**

Yes, Mr. Chair. I'm not sure if this is relevant or not, but he brought up Mercury. I have some thoughts about the distribution of their budget. Is this the time to talk about it or is that going to be the next time?

Speaker 1 - **01:09:30**

No, we can talk about it right now if you wish.

Speaker 2 - **01:09:31**

Okay, sure. So they have 20 hours allocated for a focus group and 20 hours allocated for. For surveys. I recommend that we allocate ship those hours completely to support the lobbying effort. As I know, in the education and outreach piece, Lori already has focus group and research in her budget. And the next part of the education messaging development piece would be to check the effectiveness of the budget in terms of meeting our goal to change behavior. And she will cover that in her piece. So I recommend that we shift those 40 hours towards the lobbying effort and let that be their sole focus.

Speaker 1 - **01:10:18**

Okay. Thank you, Member Dunn, remember, for your card. Still up? Working my way around. Member Mateo Bo. And if you're on the governing board, we'll come back to you separately. Go ahead.

Speaker 2 - **01:10:28**

Thank you, Mr. Chair. I echo Mayor Rydell's sentiments as well. Really? This is a. A tall ask as we're trying to be good students, stewards of our dollars. I see a lot of duplicates here, especially in regards to the comms piece. Is there any way we can merge a lot of the efforts that are doing on the comms piece? We don't. We've already had a focus group or our outreach or those conversations that we've had with community members, and we already have the county doing resilience workshops. I honestly think that there are ways that we can fold into what's already happening. Because you're asking us. I mean, you're asking our residents to come out multiple times. That is, for me, fatigue. We're not winning off that.

Speaker 2 - **01:11:23**

So I think there are creative ways for us to leverage what's already going on to ensure that we get the best attendance and get a robust feedback from our constituents in Broward County. I would love moving forward, and this is direction to our executive director at least a week in advance of materials, because we want to make sure that we're making the right decisions. This is very robust. And there's a lot of changes that were made to these tasks. And I want to make sure that we are good stewards to our residents here in Broward County. Thank you. That's all for me. Mr.

Speaker 1 - **01:12:01**

Chair, without weighing in on the merits, I want to remind my colleagues, were at the last executive committee meeting where we made a massive shift in focus, where we came to the realization that our only choice was to go out to every city and ask for an extension. And if one decided not, this would fall apart. We made a. A commitment as individual members that we would meet sometimes twice a month, if not more, so that we could get the key tasks done. And that was getting the procurement out, getting the formulaic approach created by the executive committee, and ultimately the output. I only say that because I. I understand this came late and we're in a jam because of the governing board meeting being today. But I don't want there to be any confusion.

Speaker 1 - **01:12:55**

This was not an issue that was sitting on a shelf, and it just didn't get out to us because people were holding it. As I understand, there were significant and lengthy meetings last week that went on for hours to try to put together a timeline. As I just outlined on procurement, that was incredibly aggressive. And you couldn't have the change order till you get there. Change order is a matter is a subject of multiple pieces. And we're at a juncture. There are concerns. The question will be, are all tasks approved? Are none task? Are none of the tasks approved?

Speaker 1 - **01:13:33**

But if we do not approve the procurement process at some level, if we don't approve the formulaic generation of what the economic model looks like, and we do not have the capacity to have the consultant ultimately give us the output, we are left no choice. Then we must go back out to every city and ask for an extension, which none of the executive committee wanted to do so. I offer that as a backdrop. That's not to say that there aren't significant questions about what these numbers look like and whether each task is completely necessary or whether it could be addressed separately. But I want to really. And I appreciate the spirit of it, but I don't believe that this is a moment where SCS or the executive director were putting us in a jam. We put ourselves in this jam.

Speaker 1 - **01:14:20**

We put ourselves in this jam 50 years ago. We put ourselves in this jam with an ILA that requires us to have a facilities amendment approved and a master plan out to all the cities. We put ourselves in this jam because we have an existential crisis in this county. That does not mean we should give up our financial integrity or our commitment to transparency. But we need to make a decision. And if it turns out, and it may very well be the will of the executive committee, that none of these tasks get approved for recommendation of the governing board. And we need to be prepared to understand what is the consequence of that. And that is not to say that any one of us are being put in a bad position.

Speaker 1 - **01:14:59**

It is just a reality of folks who made a decision 50 years ago as well as an ILA that has been bound us together on a time frame that was very aggressive. There's a comment over to my left.

Speaker 2 - **01:15:11**

Thank you. I obviously don't have as much background.

Speaker 1 - **01:15:14**

Knowledge and I appreciate your comments. However, I too could not support this even acting. Please introduce yourself to everyone. So everyone, sorry.

Speaker 2 - **01:15:21**

Jennifer Andre, you, council member of Plantation.

Speaker 1 - **01:15:23**

Representing council member Denise Horland. Thank you. Some of the deliverables in this change.

Speaker 2 - **01:15:29**

Order were things that I would assume.

Speaker 1 - **01:15:32**

Would be givens, monthly invoices and a change order.

Speaker 2 - **01:15:37**

I'm sure that the vendor is invoicing all of their customers on a monthly basis.

Speaker 1 - **01:15:44**

Let me just be clear. This is not a change order. That they've already performed the services and now they're asking for approval. This is a budgetary change. I just want to put in that context because we end up with these change orders as elected officials and. And we say, how come we didn't know about this ahead of time? Why is this. This work's already been done and now you're giving us. That's not what this is. So it's called a change order. It's really a budgetary amendment to their contract. If you would, through the change order process. If we don't approve it. These are not dollars that have been spent already or hours that have been spent. Just to clarify.

Speaker 2 - **01:16:13**

Thank you and understood I still don't know how you justify some of these deliverables. And I do have one question. Going back to the very aggressive timeline, will the pre proposal meetings be mandatory? My recommendation is that they are and.

Speaker 1 - **01:16:29**

Should be stipulated in the rfp. Thank you. Thank you. If we don't approve the change order, there will be no pre meetings. So that's a fair point. That should be mandatory. Member Bright Cruise and then member Fur. Oh, members, do you have your light on? All right. Member Shoeham, then member Bright Crews and member Fur.

Speaker 2 - **01:16:46**

So my comment or question, I would say is if we. We are where we are in this conversation, what SES would need to move forward today that would accommodate giving this executive board more time to analyze the request? Is it, I believe this is, as the chair said, is a budgetary item. It's not us agreeing to pay you a million dollars. Certainly it's not even us agreeing to increase the contract by an amount not.

Speaker 1 - **01:17:15**

To exceed a million dollars.

Speaker 2 - **01:17:16**

Right. It's a. It's a explain to us what this does to your contract. And if were to approve today what after there was a sufficient amount of time for these members to analyze what was provided two days ago, and they took exception to it, what could be done then? So what I'm looking for is your suggestion on how to move forward today while giving this executive board absolutely absolute flexibility to question some of the items in here.

Speaker 1 - **01:17:47**

Okay, thank you. So, a few points. Our current contract expires at the end of this month. My understanding is it can only be adjusted, amended, extended through action of the governing board. So we don't have a lot of time. At the last executive committee meeting, were given direction to prepare the three solicitations. It took us some time to organize, align our schedules, then develop the schedule for the procurement, and then prepare this change order in terms of the contingency budget, that's not necessary. It's simply a mechanism that provides you with flexibility. And I would argue that over the past year and a half, as I mentioned earlier, we have been able to gain some efficiencies and complete activities below what we had budgeted. And that money has been moved to contingency that has given us what's the.

Speaker 2 - **01:18:40**

Total in the contingency.

Speaker 1 - **01:18:41**

Now, if I had to guess where it's nearly depleted, less than $50,000.

Speaker 2 - **01:18:47**

Okay. What I'm asking you, Daniel, is what would SES need from this board today to continue working at the fast clip that we've asked you to do while allowing this board more time to analyze the documents and were provided on the 17th.

Speaker 1 - **01:19:04**

So as was shared, we have a very aggressive procurement schedule. And really we. What we do is we start with what is the last day that the ILA communities can adopt the master plan and the facilities amendment. And then we backed up from that. So while we're under a compressed schedule today, we started with the premise that we want to give each community as much time as possible to digest not only the master plan, but the detailed financial plan to see if it this is the right fit for their community. Not just, hopefully not just for today, the near term, but over the next 40 years, which was the mission of the master plan. So if the procurement work is not approved today, the schedule changes. Well, let me, let me refine it. If the procurement work isn't approved today by.

Speaker 1 - **01:19:54**

And what we're approving is a recommendation to the governing board. Governing board meets today. It's a challenge. We would then have to and we could, no question this is important, reconvene the governing board as rapidly as possible to approve this. That would be the necessary issue. So the solution could be to table this, have the executive committee meet again along with hoping we get a quorum of the governing board to approve this. And does that need to be done by the end of the month? Correct.

Speaker 2 - **01:20:25**

So thank you, Chair. My thought was more having this board approve an initial funding limit for a short duration while each of our members are given a reasonable opportunity to digest and address some of the issues that member Rydell raised. So that was my thought was that we approve an amount not to exceed over the next 30 days or something like that. That's what I'm asking, Daniel, is what would you need to make sure you can move forward at the rapid pace that we've asked you to move forward while giving this body sufficient time to analyze what you're asking for.

Speaker 1 - **01:21:05**

Okay, let me refine a little bit because there is a. Maybe there's a pathway here right where it's approved as a recommendation, then the governing board can approve it or not. And then we know what we're doing. If they approve that, it could have guardrails on it that would require significant input and efforts on those issues to members point on those issues that perhaps are not the RFP generation critical issues over the next 30 days. And then the executive committee, having been given the budgetary authority, doesn't have to approve all of those dollars. And we would be, if approved by the governing board, we would be empowered to say we're not going to recommend spending that. Does that make sense?

Speaker 2 - **01:21:51**

And not to put words in your mouth, but you're talking like critical path versus not on the critical path.

Speaker 1 - **01:21:56**

Correct. And you can put those words in. It makes me sound smarter. Thank you. So contingency is not critical path. It's just operational flexibility. Project management is. We budgeted originally for 240 days. We're able to stretch that budget to 18 months. All right, so that's task 18. You're saying task 19. How much of task 19 would be considered critical path? So I'm not sure how you would want to pick it apart because. Just get right to the point. There's some things on this task 19 that are out in November, December, January. Right, Correct. What's critical path is preparing the solicitations and then the. So the organizational work, the pre solicitation meeting, issuing the solicitation meeting.

Speaker 2 - **01:22:53**

My point is, for example, we're scheduled, this body is scheduled to meet again on October 6th.

Speaker 1 - **01:23:00**

Right.

Speaker 2 - **01:23:00**

So without even addressing having to schedule any sort of emergency meetings, let's focus on October 6th. How much money do you guys need to get us to October 6th, for example, so everybody here could take the time and review the document.

Speaker 1 - **01:23:16**

That's, that's different because we have to get governing board authority. If we, if he says to get us to October 6th is a hundred thousand dollars, we can't do anything else until we reconvene the governing board and have a budgetary amendment. Okay, Right. That doesn't get us there. But your point's well taken. Right. First of all, you could have a recommendation to the governing board on this full thing and then the executive committee says we're not authorizing the expenditure.

Speaker 2 - **01:23:44**

I, I think that's the way to go is get that government governing board. And I think we want to make sure the members are comfortable by putting on guardrails like you're describing. In other words, we are going to seek approval of the governing board up to a certain threshold with the understanding that we're not actually spending that money and that this executive board will take responsibility for making sure that ultimate authority that the governing board is giving us is handled in a very measured and conservative way that looks out for our residents and their tax dollars. So I'm comfortable doing something like that. So that is really, I've been directing the question at you. It's really a question for us is a mechanism to do that.

Speaker 2 - **01:24:29**

And so I would ask if you have some language or suggestions to give this board the comfort level that we would seek approval of the governing board to send say okay to this with the understanding that we're not authorizing a penny of expenditure until this executive body has. Executive board has more time and an opportunity to analyze the budget. That's what I'm.

Speaker 1 - **01:24:54**

Okay. Member fir. I think what member fur is going to say is the county agrees to pay for it. First of all, thank you, Commissioner, because I think you. I think you're finding. Finding us a path for us, and I think that's good. But I'm gonna just echo what the chair was saying. We did make a big decision last month and it was. We. We can't go to. We decided we can't go try to persuade the commissions to. To accept this without letting them know what it costs. This is. This is how we get there. That's what this is all about. You giving us the numbers so we can give it to every commission and saying this is what it's gonna cost. And to do that, we have. We're having to hurry because we have some deadlines on ila.

Speaker 1 - **01:25:40**

I don't want to go back out to every commission and try to extend it. I think that's. That's not a good way to go. I think we've been working hard enough, you know, timely enough, and we can do this, and I think you guys can do this. So I'm going to support trying to keep this going as fast as we can and as carefully as we can. But I think your proposal is a good one. Okay. Member Rydell and then member Newton. If we have a little over 50,000 in contingency fair subject to confirmation, we have our financial guy here. He can confirm it's. It's your contingency. So my suggestion, member Shoeham to piggyback on what you said is authorize the release of the remaining contingency to get us to the. The next date where this needs to be debated.

Speaker 1 - **01:26:27**

And I would just also suggest, aside from the proposal you gave to us, a little more detailed breakdown fiscally on that because there's not. It's not backup document. You gave us a proposal. There's not necessarily backup. That's a little more explanatory in regarding some of these task extension items. So I'm trying to tell you what I would like to see in the interim. But member Shoeham, does that get us there?

Speaker 2 - **01:26:47**

So I think. Member Riddell and I don't want to pretend that I have a thorough understanding. But what I think the problem is, it's the Reconvening of the governing board. Right. So on the one hand, it is the amount of money that SES needs to keep going, which I don't really think sounds like it's a huge issue to get us to October 6th.

Speaker 1 - **01:27:08**

Wait, wait. It is. It is. Because what we're talking about. Again, back to. And I apologize for interrupting. This is a critical point. The draft of scope services would be October 1st. Okay. Pre solicitation meetings October 3rd. Getting tech to tack available and ready to go is October 8th. So could. Yes, we could say.

Speaker 2 - **01:27:31**

Okay, so as member Rydell said, there's roughly $50,000. That's not going to cut it. Okay, so now back to my original question. What do you need to get us to October 6th?

Speaker 1 - **01:27:45**

Great question, and I don't have a great answer for you because literally if the budget is approved, a budget is approved, it's like a starting gun going off. We've got a lot of resources that will be running to prepare these scopes of work and all of the subsequent work behind it. Right. The fewer gaps that we have, meaning if it is a tight selection solicitation, the fewer questions we're going to have. And that's part of the reason that we want to have the industry outreach so that we can understand where are the pressure points from industry so that we can make an educated decision. The executive director, counsel, our team in terms of what provisions are not only in the solicitation but also in the agreements.

Speaker 2 - **01:28:29**

Okay.

Speaker 1 - **01:28:30**

These are not standard. They may be standard in form and structure.

Speaker 2 - **01:28:35**

I'm not questioning that it's a lot of work in a short time. And I'm also not questioning that there's going to be a lot of players that have to be paid in a short time. But the fact remains that it's a short time. And I really think that this executive board is going to need you to commit to some dollar threshold and not to exceed to do everything that you need to do up to October 6th.

Speaker 1 - **01:29:00**

Okay. Which is fair. I just don't want to provide that response right now. It requires coordination with our team so that I can give you answer that I can be confident in.

Speaker 2 - **01:29:11**

Okay. But we're not reconvening before October 6th, so.

Speaker 1 - **01:29:15**

Well, more. More importantly, let's look at the fundamental issue that is the governing board's here, we have the quorum. The issue isn't can we. We could get back together next week, we could get back together the week after. We can meet once a week for the next three or four weeks. As an executive committee. But the issue is what is going to be approved, which is basically every budget that you have in any of our municipalities. Right. You say, all right, I'm going to approve it. Doesn't mean I'm going to let you spend it.

Speaker 2 - **01:29:42**

I think, and I'm sorry, I don't mean to cut you off, but I want to make sure what I'm thinking in my head right now is correct. If we allow the governing board to approve as submitted this initial budget, which is going to be subject to lots and lots of refinement.

Speaker 1 - **01:29:58**

Right.

Speaker 2 - **01:29:59**

I think that we have to say to that governing board, here are the guardrails that we're putting on it. And in my mind, those guardrails are an amount of money that SES can spend until this governing board, until this executive board reconvenes.

Speaker 1 - **01:30:14**

He's saying he can't do that. So we're by that. So what we have to do is we have to say on October 6th. October 6th, we're not spending any more money. We've, we've gotten the answers back. We don't agree with the budget on these different issues. If the draft of Scope, the other alternative is to tell them, don't send out the draft of Scope services until after we meet.

Speaker 2 - **01:30:33**

I don't think the dollar value to get to October 6th is a million dollars. No. Right, Correct. And you're also telling me that it's not $50,000. And I'm also not asking you to put yourself in jeopardy. There has to be a number that you feel comfortable with to get us without having to reconvene. It's only two and a half weeks away, right. Is it $200,000?

Speaker 1 - **01:30:59**

So if we want to take a conservative approach, there are two critical tasks. One is the project management. Think of that as the lubrication that keeps the machine working. And the other is the solicitation. If you were to approve. Well, help me understand how it would work. If I give you a number to get us to a conservative number to get us to October 6th, what happens next?

Speaker 2 - **01:31:24**

Then during that time, you're doing your accelerated hard driving work and each of us is dissecting what you've given us on September 7th, sending our comments and questions to our executive director, who will then be in a position to handle the concerns that we are not ready to talk about today. So I'm trying to create two parallel tracks. One that allows you to keep going full speed and one that gives these representatives of cities and taxpayers an opportunity to feel they've done their due diligence. So those are in my mind the two things that have to be happening concurrently. And I just don't see how we do that without some not to exceed.

Speaker 1 - **01:32:08**

Dollar amount in that spirit. Again, I'm going to be conservative, but I would suggest a budget of $25,000 for project management and 300,000 for the procurement. And that way we can go at full speed. But recognizing that it isn't just getting to the point of the solicitations being issued. There's addressing questions during the procurement period. It's summarizing or doing the responsive and responsiveness and responsible check on the proposals that are received for three different solicitations. Serving as a technical advisor to the evaluation committee. So preparing summary memos for each proposal, for each solicitation and being there at every step as your technical resource. So the point is this. A lot more activity that occurs even after the solicitations and all of that.

Speaker 2 - **01:33:03**

Is not to exceed.

Speaker 1 - **01:33:04**

Correct. Okay, so then the proposal would be right. So then we'll open up. But the proposal then under that strategy of a, again we're trying to be solution oriented, mindful of the volume, the sheer dollar volume that we're dealing with would be to approve the change order budget subject to the guardrails proposed here, make that recommendation to the government board without the governing board putting the restrictions on it. Instead, the executive committee accepting the responsibility not to exceed and then to have to approve every integral part thereafter. Is that just so I'm understanding?

Speaker 2 - **01:33:45**

I think that's fair.

Speaker 1 - **01:33:46**

Okay. Member Newton? Yes. We need more backup. I mean it's just ridiculous asking for a million dollars. And it's just so bland there. It doesn't make any sense. I would if my staff brought me that I would find someone new staff. It just doesn't make any sense to me. And I don't know why we cannot meet next week. The governing board, both boards. I mean we haven't even asked that question to anybody. And why we don't do that now to make sure. Because if we can, if it more, it makes more sense to do that than this half ass game of what do you need? What do you don't need? First you need 200,000, now you're saying you need half. $300,000 out of 600,000 two weeks.

Speaker 2 - **01:34:32**

That was not his number, that was me.

Speaker 1 - **01:34:34**

And I don't believe that he just, you know, he just said he wanted 50,000 for something and 25,000 for one. And then he needs 300,000 for procurement. That's half of the $600,000. He's not going to spend that. You're not going to spend that in two weeks. I wanted to provide a conservative number. Well, half of it's going to take so many months to do it is not conservative to me. I'm just, it's my opinion and I'm allowed to have it.

Speaker 1 - **01:34:56**

So I'm going to vote note on this unless we have a meeting next week or the number is lower than that because it just doesn't make any sense and I can't go back to my residence and tell them we're spending money and really don't know exactly what we're spending it on because we think that some of this that we're going to do is our been done before by the county, by Lee county and other places. So I'm sorry, I just can't, I can't accept this. Let me be clear. The Lee county issue has nothing to do with procurement. That has nothing to do with it. No, it's not even in the budget. Let's be clear. I, I don't, I just want to get it refined because we all agree don't duplicate. The county said they're going to do that.

Speaker 1 - **01:35:29**

But that's not the C and D issue, it's the procurement. And, and to be clear we. October 6th is. Yeah, it's a deadline. But, but on October 3rd you have the pre solicitation meeting. You expect them to work third, fourth, fifth and sixth to get it finalized, moving towards finalized. So we can't say.

Speaker 2 - **01:35:46**

And also it's all not to exceed.

Speaker 1 - **01:35:49**

So nobody is thrilled at where we are. But we're in this position collectively, individually and we all played a role in it. So the question is really a juncture as to where we go. So let member fir. No, go ahead. I want, I want to hear what your take on that last position was which is guardrail guitar to member Newton's point. We can recess right now and find out if all the governing board members are available to come back next week. I am not available Thursday and Friday. We can just kind of work our way through that.

Speaker 2 - **01:36:26**

Well, if I can, I would like to know at what point this, the meeting of the governing board will start today as soon as we.

Speaker 1 - **01:36:33**

Finish the executive committee so we can make a recommendation to you. Okay.

Speaker 2 - **01:36:36**

We're supposed to start at 10 o'.

Speaker 1 - **01:36:37**

Clock.

Speaker 2 - **01:36:38**

I do have plans afterwards.

Speaker 1 - **01:36:39**

I apologize about that. But we have been Non stop since 9 o' clock on issues that we have to bring to you. And in fact, we've curtailed a lot of discussions to focus on things we have to bring to the governing board. So I apologize with respect to. Yes. To member Shuham's point. And Daniel, if we're gonn provide a number, whatever that number is, and there's guardrails on it, is that being earmarked for a task specifically? Because that I need, I need clarity on that because that's a big issue. If you're earmarking that, whatever that number is. And again, you've heard my comments, we need to be clear as a board if that's being earmarked for a specific task or if that money is going to bleed into other tasks. So if there's guardrails, members, those are the guardrails I need in regarding that.

Speaker 1 - **01:37:31**

And I think it's way too robust of a conversation for right now. Thank you. Yes, it's preparing the draft scope of services for each of the solicitations. It's preparing for and facilitating the pre solicitation meeting and it's preparing for the meeting with the technical advisory committee specifically for NASA. Yeah, but we're also, it isn't. In addition, there's also the entire solicitation that we're going to be working on. The first focus is the scope of services, but we're going to be working with council and the executive director so that when we get to the end of the, essentially the middle of the month, we will be ready with a complete solicitation, three solicitations that can be put out on the street. All right. Remember Rydell? Member Suam, do you have a motion? How do you want to handle this?

Speaker 2 - **01:38:28**

Go ahead.

Speaker 1 - **01:38:29**

Oh, Member Brus. Thank you, Chair. Yeah, I, I just want to, I want to go back to the basics for a second. We are on a very tight schedule. None of us want to be on this schedule. You know, nobody's at the fault, but everybody's at fault. Right. We all, we all were part of this process and we, it is critical. I mean, Mayor Fur, I appreciate you saying you don't want to do it. Frankly, I don't think it can be done to go back out there and get. And so, yeah, so we either stay on schedule or all the work we've done is going to fall apart. I think we need to realize the gravity of this moment before we get too tied up into too many details.

Speaker 1 - **01:39:15**

On the other hand, every one of us is here based on the trust and assurance of our constituents, our residents, to say that we are going to be spending certainly a million dollars in a way that is proper and is accountable. So, Member Shohan, I think you're on the right track. The only thing. Thing that I would say is I don't think our target is October 6th. I think our target, as was said by member Riedel, is items, is particular tasks. And I think that to keep this train moving at the speed it's going, which is frankly not an option, it's required, we need to be able to approve or recommend to the governing board that certain tasks are maintained at that speed. And I think that really our goal should be to get the governing board back into place in 30 days.

Speaker 1 - **01:40:19**

You know, that if I, you know, I am on the governing board, but I'm also on the executive board. So I obviously have a little more faith and trust in executive board being part of it. But if I was on just on the governing board, I would be very leery to say just to give a blank check to the executive. That's not how the ILA is set up. It's not how really had anything. But I appreciate, you know, the path forward. What I think we should do is look to get through till November 1 on specific tasks and make sure that we can get the governing board back in play somewhere in late October to get the final approval. That would be my recommendation. Thank you, members of.

Speaker 2 - **01:41:03**

I mean, it's kind of back to you, I think. I really appreciate what member Bright Cruz is saying. Instead of tying it to a date, tying it to a task. So I would make a motion to authorize SES and its team to expend not in excess of 300,000. I'm wrapping your 25 in there to get us through. What tasks are there? Specific tasks.

Speaker 1 - **01:41:33**

Yeah, I would suggest, and I appreciate the comments getting through to the day of issuing the solicitation. Okay. It's a lot of work.

Speaker 2 - **01:41:43**

Are there specific task numbers that we can put in the motion?

Speaker 1 - **01:41:49**

The procurement package development to the point that the solicitations are issued?

Speaker 2 - **01:41:54**

That's all.

Speaker 1 - **01:41:57**

Past 19 is beyond that. But that is through October 20th is what the plan is. Yeah.

Speaker 2 - **01:42:03**

So, chair, what wording would you suggest if we're tying this to tasks and not dates?

Speaker 1 - **01:42:07**

Well, I. I think we have to back up. The governing board has to approve the budget. If we don't.

Speaker 2 - **01:42:12**

I'll get there. I'll get there. But I just want to be very specific what this executive board is authorizing. Not to exceed amount for ses.

Speaker 1 - **01:42:19**

We're only making a recommendation. So it's a package of recommendations to the governing board. So we have to start with the overall. What are we recommending the governing board for the budget issue? That has to be done before September 30th or do they have the power to come back after the 30th to make a new budget recommendation? I think the answer that's no, usually finished at the 30th. That's it. So we have to start first with that. Second, the guardrails within that.

Speaker 1 - **01:42:41**

That the governing board can also say, although I do think the executive committee is empowered to stop spending at any time it wishes, is to say we're going to get this guardrail of whatever it takes to get through on task through October 20th, which is the RFP issue date, and that the governing board comes back together at or near that time. But just be aware, pre proposal meeting is October 27th. We. Which is a preparation time as well. So. And I apologize to the governing board members. We've been meeting rapidly and there's been a lot of. Of work in trying to get us to this point. And so I apologize for the. The time delay. It's not anything that we wanted either.

Speaker 2 - **01:43:25**

Okay, I'm going to try this again. But with the understanding that anybody can interrupt me at any time to make this better, I would recommend. I would make a motion that we recommend to the governing board to authorize us to proceed with the SES budget with the understanding, and we can even use the word guardrails, that this executive body authorizes no more than $300,000 be expended by the consultant to get us through the issuance of a professional, proper and beyond industry standard rfp. And the understanding that the overall budget will be analyzed, reviewed, and likely reduced via the input of executive board members to the executive director and then approved upon by us at a later date.

Speaker 1 - **01:44:18**

Daniel, I just asked that some budget be allocated for project management.

Speaker 2 - **01:44:24**

I put it in the 300. So you got 275 plus 25.

Speaker 1 - **01:44:30**

Okay. And if, I mean, heaven forbid, we bump up against that, we'll have a.

Speaker 2 - **01:44:34**

Meeting on October 6th.

Speaker 1 - **01:44:36**

We will, we will advise, and we do this every week.

Speaker 2 - **01:44:40**

I don't think you're gonna do that before October 6th.

Speaker 1 - **01:44:43**

Right. So. And if we have to meet between the 6th and 17th, we're gonna do it as an executive committee. That's just the reality, Mr.

Speaker 2 - **01:44:50**

Chair. Yes, with the understanding also that we are provided with a detailed breakdown.

Speaker 1 - **01:44:56**

And that's all obvious that's part. Okay. I'm just trying to move it along. I'm not trying to interrupt, but that's clear that in order to get through the sixth, we're going to need that council.

Speaker 2 - **01:45:05**

Does that make sense for you?

Speaker 1 - **01:45:07**

Yes. Just so I can clarify it a little bit, Just so I make sure. So basically my understanding is that the motion is to approve the change order to the. To approve recommending the change order, the governing board. But for task 17, that 100,000. None of that will be spent unless approved by executive committee and authorized for task 18, which is project management, which is 100,000, no more than 25,000 will be spent without further authorization by executive committee. For tax 19, procurement development, which is about 600,000, no more than 275,000 will be spent without further authorization by the executive committee. For task 20, which is developing the financial plan, which is 100,000, no money will be spent without further authorization of the executive committee.

Speaker 1 - **01:45:55**

And for task 21, which is the outreach, which is 165,000, none of that will be spent without further authorization of the executive committee. Is that the motion?

Speaker 2 - **01:46:05**

You earned your cola.

Speaker 1 - **01:46:06**

Yeah. Is that the motion?

Speaker 2 - **01:46:08**

That is my motion.

Speaker 1 - **01:46:09**

All right. Is there a second on that motion? Motion second. Second by member Dunn. Any further discussion on that motion? All in favor say aye.

Speaker 2 - **01:46:17**

Aye.

Speaker 1 - **01:46:18**

Any opposed? Who are the nays, please? State. Okay. All right. You have that for the minutes, correct? All right, that takes care of that. And now we gotta move into the 2025, 2026 budget annual assessment before we get to the governing board meeting. You each have the budget that has been provided along with the discussions we had at the last executive committee meeting and refinements that were requested, as well as what now is being recommended by the executive committee of the government board with respect to scs. Any discussions on the budget and assessments? Motion to approve motion by member fur. Seconded. No one going to second the budget. Second. Second by member Shuham. Discussion on that motion.

Speaker 2 - **01:47:06**

Mr. Chair, I just want to make sure that you noted my recommendation around the distribution of hours for Mercury.

Speaker 1 - **01:47:11**

Yes, thank you. Yes, it will incorporate that into the recommendation. Any further discussion? All in favor say aye. Any opposed? All right. Passes unanimously. All right, there's no. Can we go ahead and adjourn so we can get the governing board together? Is there a motion to adjourn? Motion by member. Yes. Oh, sorry. Motion. Motion by member Newton. Seconded by member fur. All in favor say aye.

Speaker 2 - **01:47:32**

Hi.

Speaker 1 - **01:47:33**

All right, we are adjourned. All right. Welcome to the governing Board. So I'm going to announce the opening of the governing board meeting of September 19, 2025. If you would please call the roll. Chair Ryan. Present. Vice Chair Fur. Here. Member Shoeham. Here. Member Colburn.

Speaker 2 - **01:48:08**

Here.

Speaker 1 - **01:48:09**

Member Mateo Bowen.

Speaker 2 - **01:48:10**

Here.

Speaker 1 - **01:48:12**

Member Luis. Member Horland. She left. Okay. Member Droski. Member Dunn.

Speaker 2 - **01:48:25**

Present.

Speaker 1 - **01:48:25**

Member Patterson.

Speaker 2 - **01:48:27**

Here.

Speaker 1 - **01:48:27**

Member Meade. Here. Member Cagiano. Member Riedel. Here. Member Borden. Member Ernst. Here. Member Thomas.

Speaker 2 - **01:48:41**

Present.

Speaker 1 - **01:48:43**

Member Murphy. Salmon.

Speaker 2 - **01:48:46**

Present.

Speaker 1 - **01:48:46**

Member Curran. Member A.J. Ryan. Member Brunson. Member Newton. Here. Member Stafford.

Speaker 2 - **01:48:59**

Here.

Speaker 1 - **01:49:00**

Member Bright. Cruz. Here. Member Morissette. Here. Member Strauss. Member rabanzi. Member Tomlinson. Ms. Cold. We have a quorum. There are some, I think, alternates here. We had the one. She left, so she's gone. Okay. Smith and Smith. I'm sorry. Member Smith. You're right. Here, here. Okay. Yes. We have a form. Okay. We have public comment. Debbie Green. We're under a tight time frame, so I apologize. No, no. Okay. If the date they said your mic's not on. Push the mic. Push the mic so the millions at home can hear you.

Speaker 2 - **01:49:52**

Never gets old.

Speaker 1 - **01:49:53**

That doesn't. Okay.

Speaker 2 - **01:49:55**

All right.

Speaker 1 - **01:49:55**

Okay. Sorry.

Speaker 2 - **01:49:56**

Debbie Green, Southwest Ranches. I just. I. I spoke earlier. I just wanted to make sure. Just speak to everybody that's here now. And just in case you. You know, there's been so much work. This executive committee has met, you know, for pretty much a year, almost every two weeks, and then it went to monthly, and now they're getting back to every two weeks. There's so much information that they have gained and knowledge by doing all the work they've done, and so much of it's all out there on now, the Brentwood Solid Waste Authority's website. For those of you that haven't kept up with everything that's happened throughout.

Speaker 2 - **01:50:31**

I suggested before you can binge watch or listen, because just even listening now, some of the comments that are being made, it's apparent that others haven't kept abreast of the importance and the certain requirements and legal reason stuff that are required from the ILA and how this authority, what it needs to do to move forward. And quite honestly, the only way any of us makes this positive change and we move forward in the right direction for Broward county is for this authority to stay in effect and succeed. So I just. Just look to all of you for your support and hard work and continue just staying abreast of everything that's going because the train is moving quick. Thanks.

Speaker 1 - **01:51:13**

Thank you. Thank you, Debbie. All right. Meeting minutes, May 21, 2025. Do I have a motion to approve? Motion by member Rydell. Seconded by second member. Solid. Yes. Any discussion on that motion? And second. All in favor say aye. Any opposed? Okay. Executive Director's update report. We did the financial update at the prior meeting. Yeah, but we're on it on the Governing Board. Is there any financial update or you want to move to the budget? Move the budget. Okay, let's move to the approval of 2025, 2026 budget. So we are clear, because this is an independent meeting in case any Governing Board members were not sitting through the last hour of the discussion with the Executive Committee. The Executive Committee has made a recommendation for a change order to the STS project.

Speaker 1 - **01:52:01**

They have recommended the full amount of that change order subject to the following. One, that nothing outside of task 19 or 18 beyond 25,000 can be spent. Nothing beyond 275,000 in task 19 can be spent. And it is focused on the tasks associated with the issuance of the rfp. With the remaining tasks, there is no recommendation to approve the actual expenditure. And the Executive Committee will look upon those requests at the October 6, October 17, and any interim meetings member fir Just for the Governing Board that wasn't here for the. For the first part, we are at a point where we have accepted the Master plan as a whole. The only part that is missing on that is how much all of this is going to cost.

Speaker 1 - **01:52:56**

What we are approving here in the budget gets us to that point so that when you're ready, when we're all ready, we can go to our individual commissions and put forward a motion to accept it and adopt it. So this is. That's why this is important today. The 50 years ago when Broward county went one direction and Palm beach county went the other, we headed to the destiny of failure, and that's where we are. That's not our fault. We inherited that. But we have to be mindful of those mistakes that were made then. As a result, the Executive Committee has set itself on an incredibly aggressive timeline because we have until August for all the cities to approve this plan. At the last Executive Committee meeting, we set out to make sure there were three prongs that had to be met.

Speaker 1 - **01:53:50**

One, we needed to get procurement out. For the service side of this. The Master Plan does not envision any capital expenditures by the swa. After exhaustive analysis, we're going to have to. Unfortunately, unlike Palm beach county, we don't have the capacity to build. We have to take advantage of the infrastructure that's there with our mind towards what we may be able to do in the future. But without procurement, we can't go to the next two steps. Next step after that is for the executive committee to build a formulaic approach. What are the inputs and variables necessary to understand what this will cost and what the implications are? And the third, the last component of that is the actual economic model that can be provided to the cities so that we can answer the one question you always ask us.

Speaker 1 - **01:54:34**

What is it going to cost us? What is it going to cost our residents? If we do not move forward on those three prongs, then the Solid Waste Authority will need to be wrapped up or extended. The only way it can be extended is for every city and the county to agree to it by August. And you can kind of understand how difficult, if not near impossible that will be. We have set out an aggressive time frame between now and April. And what we are going to be asking each of the governing board members and each municipality is to be ready in March for your meetings to discuss the output on this. Begin scheduling that process.

Speaker 1 - **01:55:09**

That means that starting now we will begin our educational process to each of the municipalities as to what the process is going forward, what the outputs are, what those dates are. And then you have to be ready in March. You have to be ready in March to meet on this, not in July, because when everybody's gone. But we have to do it in March because once you approve it, we then have 120 days to approve it in final amongst all the cities. So you need to understand what it is. Begin your workshops in March. And then when we get to april, we have 120 days. If we do not get the approvals in that 120 days, the solid Waste Authority will either have to be wrapped up or we're gonna have to start this all over again.

Speaker 1 - **01:55:50**

So that's the backdrop of it and I appreciate the work of this executive committee. I'm going to wrap this up. Who has been incred has adopted an incredibly aggressive approach on their own time in all of these meetings in the backup and they have been fiscally responsible in trying to drive the best solution possible. I'll open up to the governing board members. Member Coburn.

Speaker 2 - **01:56:15**

Thank you. There are a number of comments, so I just wanted to make sure I understood the item that we are looking at right now. I do want to say thank you to the executive board for all the work that you have been doing on this. It is certainly appreciated and it hasn't gone unnoticed. Although I haven't had all the details.

Speaker 1 - **01:56:41**

That I would like.

Speaker 2 - **01:56:41**

But I really do appreciate the work that you have been doing. I'm thinking that we are discussing the budget, and I did hear that you moved the change order into the budget. Is that what. Is that the understanding that we're going to be looking at both of them as one vote?

Speaker 1 - **01:57:03**

Yes.

Speaker 2 - **01:57:03**

I do want to say that I received this, an email with this. I think it was posted maybe two days ago. I did see it yesterday. We meet quarterly. This is not enough time for me to understand this and truly say that I understand it enough to vote on it and to go back to my colleagues and to my community and explain to them what is it that you are doing. So while I appreciate the work that you're doing, it hasn't been conveyed to me enough for me to approve anything here today. Not the change order, not even the way it was discussed or approved today. Because if it's to be clear, if you don't have your answers, that means I don't have mine either.

Speaker 2 - **01:58:10**

And as a governing board, I don't want to approve it, saying, okay, most of you not comfortable with it, but when you do, you can. You can move forward on it. That doesn't do it for me. I don't. The ila. I'm sorry. The agreement, the way this board was set up was for it to go through the executive board and then come to us. I think that needs to happen, and I'm just not comfortable with that. So I cannot approve the budget and I cannot approve the change order because it's simply not enough time. What I want to understand, though, is that going forward, is this what I can expect to get attachments and packages to review a day or two before the meeting and no present, no detailed presentation as to what I'm being asked to approve?

Speaker 2 - **01:59:11**

Is that the way that this board functions so that I can get a better understanding how to prepare myself?

Speaker 1 - **01:59:20**

Thank you, Member Colburn. Member Patterson.

Speaker 2 - **01:59:25**

Thank you so much. Will there be a response to my question before you go on?

Speaker 1 - **01:59:30**

Sure, if you would like. Which question?

Speaker 2 - **01:59:33**

I would like to know, going forward, when can I expect to receive packages for the meetings, to review them and be ready for the meeting? Is it giving out a week ahead like most municipalities, or is it a day or two so that I can plan my schedule accordingly?

Speaker 1 - **01:59:52**

Yes, fair question. With respect to the governing board, it should have gotten out sooner. With respect to the overall budget, with respect to the SES change order, as was discussed, I think you were here for, on September 5th, the executive committee made a monumental decision based at a crossroads, recognizing that there was virtually no way to move forward without getting to procurement, the formulaic approach and getting an output. That happened on September 5th. There was an aggressive level of work between the 5th and last Friday to get all of the members together to figure out can we achieve a procurement timeline that gets us on approval date that did not get completed till early this week. I received the SCS when you received it, and I will say that there have been, particularly where the Executive Committee has been meeting every two weeks.

Speaker 1 - **02:00:46**

There have been plenty of times we wish we had more time. It's required the Executive Committee to take deep dives very quickly. That being said, I think you heard none of us were happy with the level of detail provided on the SCS order. We all agree there needs to be more time to examine it, but we are faced at a crossroads. So with respect to the two different items, the budget, clearly that should have gotten to you sooner. I'm not sure when that got to you. We did discuss at the last Executive Committee, so in fairness, I was already up to speed on that. So I did not see when that went out. With respect to scs, that was a product of the sheer timeframes.

Speaker 1 - **02:01:22**

I'm prepared, and I think you heard the Executive Committee prepared to make a recommendation to the Governing Board to come back together next week or the week after. And even more timely, but with respect to the ila, the real role of the Governing Board I think, and Mr. Colkin can highlight this is really two functions. One, to approve the budget and second, to ultimately approve the facilities amendment plan to go out to the recommendation. Is that correct, Mr. Cole? Yes, there's a couple other things. Approval of certain contracts over certain dollar amounts. Right. Some dollar amount contracts. But with respect to what happens when you approve the budget, part of the ILA was to turn it to the Executive Committee to thumbs up or thumbs down. And we have been doing that.

Speaker 1 - **02:02:01**

We have been saying yes and no to certain things all the way through that. That is exactly how it has worked. I'm happy to invite the Governing Board to come back together monthly. This is as serious as anything we've ever faced in the last 50 years. And it deserves both the treatment you demand of it and that we all do, as well as the ability to make sure not only you're getting your materials timely, but you're getting the questions answered. And I'll just finish with this. Part of what the Executive Committee committed to at the September 5th meeting was that it was now going to take a very aggressive role in getting out to the municipalities. I may have heard it earlier in the executive committee today that the ambassadors to that are the executive committee members.

Speaker 1 - **02:02:46**

Because we recognize that many of the governing boards may not have watched this or read the materials or been following along or got an update. It's now our job to justify why come March. You need to be in a position to really be giving the best final answers on this before we head to approval, and that'll include the TAC that's going to be meeting in early October, et cetera. So I. To answer your question, it has not been ideal and I appreciate that there are many questions left, and I think you saw in the last 40 minutes of debate amongst the executive committee that none of us are comfortable with where we are and having to do this. If we had another month and we could bring the governing board back together, we could get the answers to our questions.

Speaker 2 - **02:03:28**

In terms of the materials, the backup materials that we received for the meetings. If we, if the board currently does not have any set time, I would at some point at the proper time ask that it be given to us one week in advance.

Speaker 1 - **02:03:46**

I, I agree with you. Go ahead, make a motion. Make a motion so that the executive director knows it right now. Oh, make that motion.

Speaker 2 - **02:03:52**

Motion. Motion is seated. Second.

Speaker 1 - **02:03:56**

Added. Second. All in favor, say I. I. Any opposed? Perfect.

Speaker 2 - **02:04:00**

Very good. Now, in terms of the budget itself, are. I'm expecting a presentation. Is there a presentation that the director could make certain.

Speaker 1 - **02:04:11**

I need a. The director. You want to make that effort as well as any of the financial folks that are going to be involved. Conrack isn't ready for that. So with regards to the budget for the upcoming year, we have a carry. We have expected total expenses for the year of 2,063.63,000 on revenues of 2,690,000. Some of that's still in process. Net operating income of 600600 26,000 with the carryover from last year's fiscal year 2024 of 1.4 104 1,400,000. That gives us net assets for the. For this year looking at 2,026,008. Now, with regards to possible assessment of an additional $2,000,000. But without that, we have. We're looking at expenses. All right, with. And there's adjustments here that have been being made on a weekly basis. That's one of the reasons that the budget didn't get out with regards to the SES change orders.

Speaker 1 - **02:05:19**

But we're looking at total expenses for the year, 3,197,039. That would put us at an operating deficit of 1,150, with a remainder for the year with the assessment of 869,000 for the remainder of fiscal 2026. So, in essence, we have $2 million in the bank this year. We're asking to spend $3.1 million. The reason for the additional assessment is to be able to cover that shortfall. Okay, questions for the executive director member Brad Cruz? Yeah. Thank you. Excuse me. Thank you, Chair. I think it would be helpful, you know, if I was on the governing board only. This is kind of like coming out of nowhere. And so I think it would beneficial to maybe take two or three minutes and take a step backwards to show kind of how we got here. And so I'm going to make an attempt at that.

Speaker 1 - **02:06:21**

I'm not the best person around this table to do that, but I'll make an attempt at it. And I welcome any additional comments. But were just. To the governing board, were. I think we all felt like were in pretty good shape putting together the master plan three or four months ago. It was all coming together, looking good. We came out with the draft master plan pretty much on target, feeling like were in good shape. And. And that was distributed to the municipalities in the county. And a lot of the responsibility for implementing this is going to fall on the county.

Speaker 1 - **02:06:54**

And so the county looked at it in kind of a different, more detailed light of what, not only what are we trying to do, but what are the mechanics and what are the costs associated with actually doing it, how are we going to do it? And to their credit, they came back with a lot of questions about, you know, how's this going to get done and what's the cost going to be associated with this. And so those were the approaches, appropriate questions at the appropriate time. And so at that point, we needed to go back to our vendor here and be able to get the answers to those questions. And so we realized after that discussion that was going to take some time. It was going to take some additional RFPs that we're looking at right now.

Speaker 1 - **02:07:44**

And that we had to fit that element into what we thought was a busy but doable time frame. And now we had a whole lot more work. We had to kind of slide into that scenario, that schedule. And so we relooked at it. We realized that the possibility of moving the end date out is not real because, as has been mentioned, we would have to go out to all of the municipalities and get that all reapproved again, which is highly unlikely, given where we are right now. And so what we did was we made the decision that we needed to move even faster than we've been moving and fit this in. And so we're at a really critical junction. And I apologize.

Speaker 1 - **02:08:37**

I apologize to those, to the governing board members that are kind of just getting hit with this right now because you're kind of walking into a bit of a storm in the middle of it. But it's critical that we move forward. It's critical that if we want this to succeed, we've got to press forward in the best fashion we can, all while maintaining. I mean, I'm sitting here, I've got residents right out here that are expecting me to be accountable and to spend these dollars in the most appropriate way that makes sense. And I think everybody around this table feels the same way. So I would urge you not to vote no. But, you know, so what you heard from the executive committee was a recommendation on what to do. We can improve on that as a governing board. Okay.

Speaker 1 - **02:09:31**

If there's elements of it that you're not comfortable with, we can adjust that on the vote that we actually take as a governing board. And I would urge you to do that, to do what we need to do to keep this train going, because this is. I can't. I can't. Words don't describe how critical this is to all the. All the effort that's been put in. And if we just say no at this point, we're saying no to the process. So I believe we need to find a way forward. We apologize that we're in this situation where you walk into this storm. But I would urge you to find a way within the guidelines, the guardrails that you're comfortable with, to find a way to say yes and vote yes on this. Thank you, Chair to member Bright Cruz's point.

Speaker 1 - **02:10:18**

Let me back us up in time so that we understand the urgency, which doesn't substitute for deliberation or deliberate conduct or good decisions. In the early 70s, Palm Beach county and Broward county were an identical position. We were struggling with trash. Palm beach county decided to build a dependent district. That's where the county commission would oversee it. They built a solid waste authority. They provided assessments. They built two ways to energy plants. They have their landfill. They have hauling trucks. They own the transfer stations. They spend $4 million a year on education, and they achieved 80% recycling. Broward county went a different direction. When I Say Broward County, I don't mean the county commission. Broward county as a whole, municipalities and the county decided no, we don't want to do dependent district. We all want to be part of that.

Speaker 1 - **02:11:18**

We're not turning it over to the county commission. We all, no matter how big or small we are cities, we want to have a say, we want an agreement. And an agreement is going to sunset and we are going to build very little. What we are going to do is we're going to bill the residents and our businesses to build two ways to energy plants. And as part of that agreement, when they're fully built and the bonds have been paid off, we're going to give the keys to the operator, we're going to buy the house and then give it to the bank. So when it came to 2013, we didn't own anything. We paid for it, but we didn't own it. In the years leading up to the end of the Resource Recovery Board, which is the name of that.

Speaker 1 - **02:12:00**

And while there were great successes, it was going to sunset. And the divisions began and the arguments began and the sense that maybe we could get do it a little cheaper if weren't together. And the infighting began and there was litigation with the county over what to do with the assets and everybody went their own way. And while were on track to achieve the recycling goals of 70% or 75%, we immediately began to backslide. Some stopped recycling altogether, others gave it a half effort. It certainly wasn't coordinated. And when we finally came back together as this body, were below 40% in recycling, missing the low hanging fruit and going the opposite direction. In the meantime, one of the waste energy plants were dismantled and we expanded the landfill.

Speaker 1 - **02:12:56**

We went our separate ways and the cost and we competed against each other for what the was going to cost for disposal. Few people got back together. Remember Fir was one of them, myself, Dan Stermer. We said this is just not, this isn't sustainable. We're in a crisis. The recycling markets collapsed. We have nowhere to go with it. We're landfilling everything. And we had this vision that maybe if we came back together we might be able to build a system, something that looks like Palm Beach County. And some of my colleagues said what's so hard about this? Just go take the book off the shelf in Palm beach county and build it. Except they had a 50 year head start, they had a dependent district and they were working together. It took us years.

Speaker 1 - **02:13:43**

Some of you were there when we had the meeting in Sunrise. It Looked like a constitutional convention where every city had a separate seat, a table, and we debated do we stay together or do we go apart? And to the credit of the municipalities, even those that decided not to participate, who are watching with great interest, we moved forward. We had to take time to understand what do we have in terms of commodity streams for our trash, what makes that up, what are we generating, what is the composition and most importantly, what are the assets we could potentially build ourselves. And so the dream of being able to say, hey, let's build our own recycling plant because we don't need to make a profit on it.

Speaker 1 - **02:14:29**

We are government, we can sustain it and then deal with the circular economy, the output, and we can all take from it. In the time frame that we had to spend trying to keep us together. Private industry built new plants because that's what private industry can do. Government's too slow and they built those plants. And we realized as we came out of this master plan that our best hope is flow control, our best economic hope is that we control the flow together to drive the best contracts possible from everything from transfer stations to where it goes and where we can build, where we can do C and D recycling, which is the low hanging fruit in all of this, or deal with yard waste or composting, organic composting or food waste. We have to continue to do that.

Speaker 1 - **02:15:21**

But the where we are at this point is that there is little land in Broward County. Unlike 50 years ago when we could have built the infrastructure. There is already a robust private infrastructure that exists. That makes it almost impossible for us to compete. And the only way to drive the best pricing for our residents if we want to achieve the paramount goals of recycling and environmental sustainability, is for us to work together. The alternative is to go back to where were in 2013, 14, 15, with the same results. We need to do a better job in the next six to nine months of engaging the municipalities to hear what the concerns are. We've been head down pedaling so hard while sending out the materials to all the cities and staff gets it, all the governing board members get it.

Speaker 1 - **02:16:18**

But it's a lot to digest. There are thousands and thousands of pages in these individual tasks that have made up this master plan that are difficult for all of us to read. And certainly those that aren't really tasked with showing up every two weeks to have to deal with it or every month when we have, we feel like we know we have to know it. And so we are mindful of that. So on September 5, when the executive committee came together, as member Bright Cruise pointed out, and realizing that what we really needed to do now was say, what will it take to build this system and build maybe matters of contracts for flow, we needed to move rapidly if were to meet the August timeline that we had established by the ila, which had already been extended.

Speaker 1 - **02:17:05**

And so it is not ideal for us to drive SCS towards this procurement process for those that I think most were here, but really starting October 1st, the timeframes are three and five days apart throughout the rest of this year, all the way into the end of February, beginning of March. And the executive committee has committed to, if necessary, meeting more than once a month and more often than not. And to the governing board, I would invite you to say we want to meet more often. It's no extra work for the executive committee because they'll be here. But if the governing board would like to have monthly join the meetings of the executive committee, we can absolutely do that.

Speaker 1 - **02:17:56**

We've had a couple of challenges in getting quorum on occasion, but I'm I as a governing board member and as an executive committee, I would welcome that. And I think we all feel that we want to provide more information because there's a lot to do here. Member Colburn.

Speaker 2 - **02:18:17**

In terms of the meetings for the governing board, I definitely. I don't know how all the other colleagues feel about it, but I would certainly like to meet more often so that we will remain abreast of what's going on. I know there was comments in terms of meeting with the municipalities, and if the governing board doesn't know what's going on, it just doesn't seem right that we're sitting on a board. You're meeting with other municipalities, and we're not even meeting. We have no idea what's going on. I heard that as a whole, we accepted master plan, but this is the first time it's an agenda before the governing board. So, yes, I think the need is for the governing board to meet more often. I don't know about the executive, but certainly for the governing board.

Speaker 1 - **02:19:20**

Thank you. Let me just be clear again. The governing board's task, leaving aside approval of large contracts, is only two things. Approve the budget. And when we have the final master plan done, which is expected in March, that will include the facilities amendment. That is where the governing board is to approve. That's what the ILA says. And that was constructed that way in large part because the members at that time were, I think, mindful that it's difficult to get a quorum and didn't want more authority and expected the executive committee members who volunteered for this to actually work harder than the governing board be able to bring it back. That's number one. Number two, we have made a commitment as an executive committee to make sure the governing board members receive everything we receive. If that's not happening, I need to hear it.

Speaker 1 - **02:20:08**

But that is to make sure that you got every task report, that everything that was going out on agendas, you were getting that you got it when the executive committee got it. Additionally, we made sure that all the meetings are available online. And I will give you one point that was raised by a member of the public and I this is not directed to you, Member Coburn, because I know you're very interested in these issues. But one of the members of the public said, I don't understand a governing board member who said, I don't know what's going on. Because she said, it's right there. It's every meeting and everything's published and it's there. It doesn't recognize that there's a difference when you're and I recognize it. There's a difference when you have to go to a meeting, you're going to get prepared. Right?

Speaker 1 - **02:20:51**

We get so much emails. There's so much. And if we're relying on the executive committee by design to do this work, I'm waiting till you're asking me a question. But over the six months that are facing us, six to nine months, this is the time. So while the ILA and the agreement, all the municipalities, was only to have those two tasks, I welcome the governing board being involved because you are the ones that are going to be closest to your councils and commissions. When we get to march on these exact questions, you need to be the most educated on it. It makes the life of the executive committee easier because we can't get to every municipality. I, as one individual, I know Greg Ross did it and member for did it.

Speaker 1 - **02:21:34**

It's not realistic at this level of the detail that's going to need to be had. So I accept that and I would invite the other members of the governing board to make a suggestion as how we do that and I know the executive committee would welcome that. Okay, starting to. Do you have another comment? Thank you. Eric Morissette, Pembroke park we are at a crossroad right now and we have to choose direction or go back. I don't think that's an option. We've been elected to make decisions and there's a Chance we make a wrong decision, but then we are smart enough, I believe here to correct our mistakes, adjust down the road. My recommendation right now to the board, to the government board, is to approve your project and move forward. And do we need to make any adjustments, talk about it?

Speaker 1 - **02:22:35**

I mean, we need the courage right now and that's what the voters really expect of us. So thank you. Moving down. Other comments. You can go ahead.

Speaker 2 - **02:22:51**

Thank you, Chair. I also want to echo the sentiments of member Colburn. While I won't belabor the issue and the point, I think that dialogue was healthy. I appreciate that you guys took the additional time to provide for some perspective. As a new governing board member, I too am quite lost. As a former director of Solid Waste myself, I take pride in these types of issues and I also take pride in my votes and so integrity around how I come to a meeting and what I'm voting on is quite important to me. I don't feel like I can add value to the discussion. Further, as I look at a budget that presents a deficit, I'm concerned I don't know what I'm voting on as it relates to a deficit. How do I vote on a budget that presents a deficit is confusing to me.

Speaker 2 - **02:23:35**

I appreciate the work that's obviously been done. This seems to have been, you know, quite a laborious task set before this committee, the executive Board committee. I would propose, you know, a couple of options. Either A, we convene more regularly as a governing body because I do think that it's imperative we are informed, or B, that the executive director, or perhaps the staff, whoever that might be, would present some type of a workshop between now and March to ensure that those of us who are not as informed or apprised of what's going on are prepared to be able to move the agenda of this body forward. But, you know, absent that, you know, we're being asked just to move to the beat of the drum.

Speaker 2 - **02:24:21**

And I'm okay with being a team member, but I do feel it's incumbent on the staff and the executive committee to ensure that we are as informed as we possibly can be. I, you know, again, when I see a negative number, I'm a little confused on how that even works. So if I could ask that the executive director provide some perspective there so that I can render the vote, I have to leave. I, I, I don't even know if I can get through the entire agenda today. Clearly, you know, this thing kind of went on a little longer than expected. Maybe there's just some room here for some re. Reconsideration for the infrastructure on how it is that we are running the operations. As we get a little.

Speaker 2 - **02:25:01**

A little closer to our desired goals, we need to kind of look at the infrastructure to ensure that we are, you know, operating properly, I would say, you know. So I appreciate that. Thank you.

Speaker 1 - **02:25:14**

Thank you. My understanding is this was noticed until noon, so I apologize if anyone has that otherwise agree on the issue of the governing board meeting more often. That's certainly fine. But here's what I would suggest. In light of the very aggressive effort that's being asked of staff and STs. They're focused on getting these procurements out. There is available information. It exists. It's in the tasks in the master plan. I really invite the governing board to review all of that. It's dense and you have a background in. So your views and your voice is important. But it's there and it's on the SWA website. That being said, we know that the governing board should get back together well before March. We've planned that happened happens in the workshops that are going to have to happen in the. Probably in the municipal levels.

Speaker 1 - **02:26:09**

But you have to be informed on that. You've got to have the staff effort. A big component of what has been suggested in this budget is individual contact with every municipality through dedicated toolkits, efforts to meet with all of the elected officials and to make sure that everybody's up to speed. Our job will become easier if the governing board meets more often. And so I welcome that. Again, I would say if people are prepared and we can get the quorum to do this monthly, I guarantee you we can do it.

Speaker 2 - **02:26:45**

So would it be appropriate in this forum or in this moment to make a motion to present that as an option and then perhaps we come back with an item that proves or, I don't know, whatever is necessary to identify what the frequency will be.

Speaker 1 - **02:26:58**

Yeah, I, I think that's a great. This is a great opportunity to do. If you all would like to recommend as a governing board. And I say to the members, be prepared because I think one of the.

Speaker 2 - **02:27:07**

Things, I'm not saying I want to meet as regularly as you guys meet. Let me be clear.

Speaker 1 - **02:27:10**

I'm not sure we do either. But, but, but this is the point. If the governing board is saying but I think you could see some of the laughs in the public. Public. Right. Is that if the government board feels it's not because all the information goes out, it Goes to staff as well. It goes to the people who are on the tag, and we're not getting comments back. If one of the opportunities to make sure everybody's getting the information and is prepared is to meet more often. Prepared to do that. The only thing I would say is that once you choose that, there's nothing more embarrassing than not having a quorum. And we. Unfortunately, while we live in a Zoom world, and much of what I can do in my professional life is done by zoom, from hearings to all sorts of meetings.

Speaker 1 - **02:27:58**

We're not. We can't get a quorum with zoom.

Speaker 2 - **02:28:00**

May I ask, what's the frequency. What's the current frequency of the executive board meetings?

Speaker 1 - **02:28:05**

We. At the September 5 meeting, we indicated we probably will be moving to every two weeks, but right now we are every month.

Speaker 2 - **02:28:12**

So it's once a month for you guys, two weeks.

Speaker 1 - **02:28:16**

Okay, Member breakers. Yeah. I'd like to make a motion that the governing board meet once every other month. Okay. All right. So motion second. Let's have a discussion on what that looks like for which months. So we are in September. You would like to have a November meeting? Yes. A January meeting. Yes. And a March meeting. March. All the way through August, please. Okay.

Speaker 2 - **02:28:40**

Would that be to. Would that. Would those meetings be to vote? Is. Are those workshops. Are those not workshops or meetings?

Speaker 1 - **02:28:48**

This is the. This is the question. There's only two things that the government board's asked to do, right. So approve the master plan, which we're going to present to you all by April 1, and the budget chair. But if the. Hang one second. But if the governing board is saying we don't meet frequent left, we don't understand what's going on. Enough. I think this is fair. And so the proposal is, let's bring the governing board back together every other month so that there'll be a presentation on what the executive committee's done, what's going on with the procurement. To have input doesn't mean the governing board will veto something because it's not really its authority, but its recommendation and insight in your voice is important.

Speaker 2 - **02:29:20**

Understood. That's the clarity that I was looking for. What would be the intent of the meeting if in fact there will be presentation and update on what's been going on? I'm fine with that.

Speaker 1 - **02:29:29**

That. Okay. So we have November, January, March, May. Good luck getting a quorum in July, summer months, period. Well, we'll do our best. Right. We'll go out there. If I can just add one more thing. I understand what you're Saying that, you know, in the ila, there's. There's those. Those two responsibilities. But I think there's a third unspoken one that's not in the ila, and I think it's what you're driving at, and that is that we are, as a governing board member, we should be the conduit to our residents of what's going on. We should be informed. We should know as well as anybody what's going on. So I think that the agenda. I don't know if there'll be.

Speaker 1 - **02:30:10**

There probably won't necessarily be voting items on every agenda, but I think there does need to be a presentation on every agenda for where we are, where we're coming from, you know, what decisions have been made, where we're facing now, and what the schedule looks like going forward with the opportunity of any governing board member at that point, raising issues of, I'm not comfortable with this, or, you know, we need to do more in education, we need to do more, you know, in flow control or whatever the issues are. But to provide that direct feedback to the executive committee, I think, will be key.

Speaker 2 - **02:30:45**

Agreed. And it's a quick question, Chair. I'm to that point. So in the event that we're not voting, is a quorum necessary, and it's essentially a workshop.

Speaker 1 - **02:30:57**

It's true. It's not necessary. But let me just say this.

Speaker 2 - **02:30:59**

You could still have a meeting.

Speaker 1 - **02:31:00**

You need to have a quorum. You can't. You can't have a governing board that comes forth and only a few members show up. That's a waste of my time. Yeah, it's a waste of your time if you show up and you're the only one here. And a lot of other governing board members aren't here because it's been asked for, it's been moved, it's been seconded.

Speaker 2 - **02:31:14**

That's not.

Speaker 1 - **02:31:15**

That's not fair. Folks can read the stuff that's going out. They have staff that can read this and provide comments. What I would say is, I don't want to build that in there. You're right. There may not be, but there could be guidance that's important from the governing board, and it should reflect the overall gestalt of what. How people are feeling. So we can take it back. You're technically correct, but I hope we're not setting that up.

Speaker 2 - **02:31:36**

I. I would definitely follow that and say that, yes, the governing board needs to be informed. And for anyone that feels that to have a board that only meets when it's time to approve something like the budget or the master plan, and don't meet in between to be updated, to be informed and to understand and have a voice representing their commission and representing their colleagues. It's mistaken. So I think it's reading this entire ILA in a very narrow way to say, oh, the only thing that the governing board does is approve the budget. So we just have to schedule them twice a year. Once to approve the master plan and once to approve the budget. There's no way that you can expect me, anyone to come and do that. And then for you to sit there several times and say, it's on the website.

Speaker 2 - **02:32:38**

We mail it out. Your staff gets it.

Speaker 1 - **02:32:40**

Okay.

Speaker 2 - **02:32:40**

That's not a board. That's a distribution of information which you give to everyone. A board needs to meet, and the reason they meet is to voice their opinion, to have a conversation. And that's the reason why I would agree on a more frequent basis. I will go. I really think we need to meet monthly because of all the things that need to be done and the urgency that you have described. And you don't want to happen what happened years ago. You want this to work. It's not going to work if you don't have everyone at the table.

Speaker 1 - **02:33:20**

Everyone's at the table.

Speaker 2 - **02:33:22**

And monthly. I would say monthly. I would. If the committee. If the rest of the committee is okay with two months, I would try that. But I would say the governing board needs to meet monthly. And I, you know, to just constantly discourage people by saying, oh, you're not going to. You're not going to get a quorum here. You're not going to get a. I'm not. When you have quorums, and there are times when you don't in every meeting. But if the more people are involved, the more likely they are to come to the meeting. And because they understand the issue and they will participate. So I do believe that this will help.

Speaker 1 - **02:33:57**

Thank you. I want to be really clear about this. Every governing board member had the opportunity to come to every executive committee or every other or whatever they wanted. That's never been cut off. And on occasions, government board members have sat and offered comments. So I. I want to be really clear. But if. If anyone wants more involvement, it's been here. I just don't want the narrative to be that voice has been denied. The governing board said this. The city set this, and then elected the executive committee to do their work. I welcome this. And that's why I said monthly. I agree with you, and I welcome more voices.

Speaker 2 - **02:34:31**

Mr. Chair, if I may Remember.

Speaker 1 - **02:34:33**

Hang on. Member Matiah bomer.

Speaker 2 - **02:34:36**

Thank you, Mr. Chair. And to member Bright Crew, Cruz's motion to meet every other month. I also want to ensure that we are scheduling around FLC dates, Broward Days. Those are key components that many of us attend. And for those who don't know, many of us attend those conferences which we're all a part of. And that would really impact quorum. So making sure that we're all on the same page in alignment with other schedules and other responsibilities that a lot of us on this board have. So just really want us to be considerate of that. To member Coburn's concerns and Member Patterson's concern, they are valid. We truly understand and we appreciate you holding the executive committee accountable.

Speaker 2 - **02:35:26**

And so my clarity and direction todd is moving forward, and we've asked this several times is please make sure that we have detailed information attached to the agenda. This is not the first time that the executive or the governing board has asked that. And so I want to make reiterate how important it is so we are prepared so we're not being grilled like this by our governing board members in terms of us not holding accountability and not transparent. I, too would love to know why we are in a deficit. And then a vendor is coming here to ask for a $1 million line item. Do we have any outstanding invoices? How are we able to be more cost effective? Because it is not fair. Because we do not have the entire scope of this budget. Thank you, Mr. Chair.

Speaker 1 - **02:36:23**

With regards to the budget, the deficit is because of the actual expenses being requested for the fiscal 2020, 26. There is no budget or there is no deficit currently. All right. But you can see with the request of the $3.1 million and we can make adjustments there that it could possibly put us into a deficit. But there is enough carryover from this year. All right. And with the carryover from 2024, as you can see, with no net assets available at fiscal year end, currently this year is estimated to be 2,026,867 that we do have enough to cover a good portion of the 3.1 million that's being asked for expenditures for this. This current fiscal cycle or the upcoming fiscal cycle. Member Fur. And then I'll work my way down the line. Sorry. Thanks. Appreciate. Appreciate the input on that. I do think that the.

Speaker 1 - **02:37:17**

There is another unwritten part that you are going to be responsible for, and that is to present to your fellow commissioners, and that is probably the most important role that you have and that means, I think when were writing the ila, I think a lot of us thought, I'm not going to say a lot of us me, that the governing board members would probably come or at least be listening in on every meeting. That's what I kind of thought. So that they would stay abreast of it. And I think were asking, you know, because we knew how this is dense material. And I remember when I was on the Resource Recovery Board back in from, you know, in the early 2000s, and it took me a long time to get to get a handle on all the different parts of it.

Speaker 1 - **02:38:12**

So if you're coming into it new, it is just a very hard thing to grasp. You know, on all of these different things, what's the difference between hauler, what's disposal. All these different things are terms that we don't use in our normal everyday life. These become things that we have to. We almost need a glossary and your fellow commissioners are going to need a glossary. They're going to need your help to understand all of these complicated issues. And to your point, there's no way that you're going to be able to present that unless you understand it yourself. I know as a teacher for 25 years, sometimes I'd be teaching something I didn't know. And I'm on page seven, catch me. But it's like I would have to do my own. I couldn't teach well unless I understood it.

Speaker 1 - **02:39:02**

That's really what it comes down to. And until you understand it, you're not going to be able to present it. So. So it's incumbent upon us to make sure every governing board is comfortable and understands what the issues are. And if that means doing coming to every meeting, you know, that's great. I mean, I think all of us would welcome that to be at every meeting, come to the executive meetings and you know, if we need to do an extra because of the way the ILA is formed and there's not an action oriented there. But it doesn't mean that there can't be, you know, workshops on it is absolutely, you're correct on that. And we can kind of do what we can.

Speaker 1 - **02:39:41**

But like almost at every county commission meeting, my on over during non agenda, I will tell the rest of my commissioners where we are. I do this on a regular basis. Here's what step we're at, here's what's coming next week. And I do that on a regular basis so that I don't have to pilot on them, you know, come next August. I. Because I know that's not a winning strategy. I know that's not a winning strategy. I know I've got to feed. Feed them in tiny chunks, just like any teacher would do. You scaffold it up, you give a little part. You build on it, you build on it, you build on it. And that's what we're going to have to do for the entire next year. So whatever we, you know, if it takes, I. I don't care how many times we have.

Speaker 1 - **02:40:26**

I don't either. I really don't care. I don't think the chair cares. So whatever we need to do, let's do it. Member Dunn and Member Rydell.

Speaker 2 - **02:40:34**

Yes, I absolutely agree with you, Vice Chair number one. Putting on my marketing hat, really. We're all ambassadors for this work, right? And we've talked about coming up with a toolkit specifically for us to share with our colleagues. Well, how amazing would it be for us to have the opportunity to meet with a governing board at least every other month so that we can test out the message, so that we can get feedback and input, like, what are the pain points? What are the challenges that you see in getting this thing past your commission? So, from the perspective of the Outreach and Communications Committee, I think that would be an amazing opportunity for us to leverage the governing board to kind of help us to finesse those tools.

Speaker 2 - **02:41:25**

That would help us to give you what you need in order for you to bring your colleagues on board when it comes time to. To vote. So I would absolutely support, you know, a meeting by monthly, not biannually, but bimonthly, so. So that we can fully engage you, especially Member Patterson. You have a solid waste background, and I know you guys are dealing with real issues in Miramar as it relates to solid waste now. Member Colborne. So I would support that, and I would encourage my colleagues to move forward with that recommendation.

Speaker 1 - **02:42:01**

I want to be clear because some of the Governing board members probably heard my remarks and my no vote on the recommendation of the change order. I will support the budget today because I believe it's the only way forward. I will support the budget today because it's the only way forward. But I sit on the Executive Committee. There's a big red flag in this room right now, and the red flag is that there is an expectation of an, as an executive board member, that you will go to your commission and sell a plan that will cost more money. That's in an election year. And you are Sitting here feeling uneducated, that is a massive problem where there is a massive disconnect somewhere that needs to be corrected immediately. And I say that because it's not about the work.

Speaker 1 - **02:42:43**

I go to meetings every other day. My business hurts because I do it, because I'm missing Fridays every other week. It's a lot. And I promise you this. You know me, Yvette. I'm doing this with due diligence, with fiscal responsibility. I promise you that. To the members that don't know me on the governing board, I promise that I'm not gonna pontificate, I'm not gonna storytell. We are at a crux and we need to move forward with this. But that being said, it will be done in the right way. You deserve more notice. The governing board members need to be involved. There are cities that have yet to show up. There are cities that don't show up. So the reality is this will fail if we don't have the buy in of every single governing board member.

Speaker 1 - **02:43:18**

We as an executive committee can sit there and sing Kumbaya and we're moving in the right directions. It means absolutely nothing if the governing board is not able to succeed successfully. Convince, keyword, convince their commission to buy into this. That's the only priority. And what I'm hearing right now, what I'm hearing, what our executive director should be hearing, what our chair should be hearing, major red flag that there's a disconnect with governing board members and their belief and their comfort to go and sell this. So I. I want to be crystal clear. I commit to moving forward. I don't love the change order. I don't want to get into that right now because we do need to move forward on a budget. I will support the budget. I will do it with fiscal responsibility.

Speaker 1 - **02:43:59**

While I will hold everyone accountable in every executive board meeting, I commit to the governing board members of that. But we need to change a massive course in engaging our governing board members because there will be an expectation this will not pass if they cannot go to their cities successfully and feel comfortable. Because right now, what I'm hearing from some of you, I know and don't know, the cracks in the ice are happening. So we need to fix that now, or else this is all a waste. Thank you, Mr. Chair. Hang one second. Let's be really clear. The executive committee recognized that in the September 5 meeting. It recognized that it was no longer the most important thing to have public outreach and digital to reach kids and tell them to recycle.

Speaker 1 - **02:44:47**

We committed that Every city was going to be touched that were going to set a communications plan that was not just governing board, but to individual members of commissions and councils, and were going to do it. So there was no surprise in March, that red flag, that crack in the ice, was acknowledged by the executive committee on September 5th. And we've dedicated funds to that and Mercury is dedicated to that and SCS is dedicated to this budget. It is a critical component. And in fact, in the Executive Committee, I forget who it was who said it. There is no more important communication than the cities.

Speaker 1 - **02:45:21**

And so I would take it one step further, that it's not just about getting Governing Board members to come here to meet more frequently or get them to know, but it is our obligation to get every one of those elected through Broward League or otherwise. I don't want to put the burden exclusively on the governing board members to convince their colleagues there may be questions that just out of fairness, because they haven't been as involved as we have, we need to commit touch every elected official. So I build upon your concerns and I say that the Executive Committee has recognized that on September 5th and in this budget that we have to do more. So thank you. There was a number done.

Speaker 2 - **02:45:59**

Yes. Thank you, Mr. Chair. Actually, I'm thinking that in the backup that Mercury Suggested, they had 80 hours allocated to lobbying. 40 hours. 20 hours allocated.

Speaker 1 - **02:46:15**

Can I just change the word? I don't think it's lobbying.

Speaker 2 - **02:46:18**

The only reason I say that elected.

Speaker 1 - **02:46:19**

Outreach, the reason why I say that is we're triggering reporting we're doing this, is not that. I know that words popped up a couple times and I should have corrected it. It's not lobbying.

Speaker 2 - **02:46:27**

All right.

Speaker 1 - **02:46:28**

It is outreach to individual elected officials. Yes.

Speaker 2 - **02:46:32**

Okay.

Speaker 1 - **02:46:33**

So sorry, that was a lawyer hat on. Sorry about that.

Speaker 2 - **02:46:36**

So if memory serves me right from the backup, it's, it's 40 hours, I'm sorry, 20 hours for focus groups, 20 hours for surveys and 80 hours for outreach to elected officials. So I think, because I think it would be really helpful for us to then use the governing board as the first line of that outreach. And so my recommendation is to switch the 40 hours that's allocated to focus group and surveys and use that to kind of working with the governing board to make sure that we're all up to speed again, having the bi weekly meeting, bi monthly meetings. I know that's going to require staff time. And so perhaps putting that under the scope of Mercury so that we can move forward and make sure that Everyone is comfortable with what we need to do.

Speaker 1 - **02:47:34**

Okay. I think that's a. I think that's a motion. Yeah, but we already have a motion on the table right now. I just want to get us in some order here. Right.

Speaker 2 - **02:47:42**

Could we maybe amend the motion to include that piece?

Speaker 1 - **02:47:46**

Hang on. We have a motion first dealing with the meeting. Okay. Governing board meetings. We had a motion related to bimonthly, a suggestion by member Colburn of monthly. What. What is the will? Let's have a discussion so we can finish this up and move on. We only technically have 12 minutes, but we could extend it.

Speaker 2 - **02:48:06**

I'm not sure if the motion was second for. For every two months.

Speaker 1 - **02:48:10**

It wasn't. Yeah, well. Oh, yeah. Second is. Okay.

Speaker 2 - **02:48:13**

It was already second.

Speaker 1 - **02:48:14**

Okay.

Speaker 2 - **02:48:16**

I. You know, I. I'm okay with two months. Every two months at this point. If we need to meet more frequently, we can always do so, whether it's a workshop or a regular meeting. Again, my. You know, my concern is that we do get the information that we do meet as a governing body and that we communicate and that communication happens before the executive board is going out to the cities. Because I am appointed from my city to be on this board, and I will be expected to have this information. I don't expect that the executive board would. Would go to the city lobbying my other elected officials, and I am not even aware of the issue.

Speaker 1 - **02:49:04**

Right. Okay.

Speaker 2 - **02:49:05**

That would be problematic.

Speaker 1 - **02:49:05**

I'm not trying to cut off. We have time. But you're in a support of the bimonthly? Yes.

Speaker 2 - **02:49:09**

Yes.

Speaker 1 - **02:49:10**

Okay. Any further discussion on that motion to second? All right. All in favor say aye.

Speaker 2 - **02:49:15**

Aye.

Speaker 1 - **02:49:15**

Anyone opposed? Okay. So for Mr. Stewardy, he will work towards November, January, March, May, and July. We will attempt. Yeah, yeah. We're going to have to align it with the executive committee out of deference. So that you should assume originally that a meeting that's set for executive committee in January, November, January, March, May, or July will be also a governing board. I'll leave it to Mr. Story to finish that up this week so that we can get that out to everybody.

Speaker 2 - **02:49:49**

And that we do get the information.

Speaker 1 - **02:49:51**

Right, right.

Speaker 2 - **02:49:52**

In advance. All the backup information.

Speaker 1 - **02:49:54**

And I. Absolutely. And I will encourage the governing board to read all the backup for every executive committee, even if you're not coming to it, even if you're not going to be there. It is part of the backup ultimately for the government board meeting. So if there's a few in between, you'll have some of that information as well. So I encourage that all Right. The second motion was on basically a budgetary motion on moving hours that were dedicated to surveys and other outreach towards elected official outreach as a motion by member Dunn, seconded by second member Shoeham. Any discussion on that?

Speaker 2 - **02:50:26**

I don't understand that one. What was the motion on?

Speaker 1 - **02:50:28**

So we had. We have money in the budget that was focused on community outreach and surveys and focus groups. The reality is, I think we all agree the most important effort needs to be towards educating our councils who can then and commissions who can educate the community as well. That's the genesis of it.

Speaker 2 - **02:50:45**

Who is going to be doing the education?

Speaker 1 - **02:50:48**

Mercury, Hang on, you're in a. Sure. Just a. Be clear and I think for everyone that's not here all the time, tools for all of us to be able to effectively present to our colleagues. That's what we're talking about. So we've talked about that as an executive committee and I don't want to make it simplistic because that's what it is. So being able to get tools so us individually can go before our commissions, not anybody else but us present effectively consistently across the county and have any backup from solid way staff, that's really what the question you had.

Speaker 2 - **02:51:19**

How much money are we allocating and where, you know, who is. Who's getting the money? Where's the money going? Mr. Chair, if I may.

Speaker 1 - **02:51:26**

Yes, you may.

Speaker 2 - **02:51:27**

So Mercury is the consultant that is responsible for elected official marketing and communications and they submitted a budget of their budget is $25,000. Of that $25,000, $5,000 which covers 20 hours is currently allocated for surveys and 20 hours again $5,000 is allocated for focus groups. So I'm suggesting that those. That 40 hours or that $10,000 be spent with working with the governing board and us to make sure that we have the messaging and the pain points and all of that stuff ready. So then we in essence become the focus group. Now for the. The other communications consultant that's working on this is concept PR and they really focus more on managing the communication strategy for the authority as a whole as well as community facing communications. So it's two separate scopes of work.

Speaker 2 - **02:52:35**

One focuses on the electeds and the other one focuses on the communities.

Speaker 1 - **02:52:39**

Got it.

Speaker 2 - **02:52:40**

Okay, thank you.

Speaker 1 - **02:52:41**

Okay. Any further discussion on that budgetary movement? All in favor say aye. Aye. Any opposed? Okay. Then lastly we have the budget itself that we would need a motion on from for the governing board to approve. Is there at least a motion we can have A discussion motion by member Newton, second member Ryan. Remember, Ryan, your card's up. Thank you. Okay. Yes. When it comes to the budget and it comes to the change order from ses, we presented with what that change order would be, what it entails, and I know requested more information. We want to see what else they can provide. But we've worked with SCS for multiple years and I think we have a lot of confidence and faith in scs. If we didn't have ses, we pretty much have no other option at this point. So I get that we need.

Speaker 1 - **02:53:32**

We need to be fiscally responsible. We're all fiscally responsible in our cities and we're definitely scouring through this as best we can. We have a limited budget. We've already spent millions and millions of dollars on this. Well, millions of dollars. Right. And my question to you is, how does the outside world view the work that we're doing here? You know, our constituents, our cities. Right. We meet here very often as an executive board and, you know, the governing board definitely is here today. So we're here to get business done today. And even if they give us more backup, you know, that's all we ask for. I feel like we just ask for more and more backup, more and more information. We're never going to grasp this whole entire concept as one individual person. That's why it takes the whole entire body.

Speaker 1 - **02:54:17**

It takes thousands of hours that we've gone through, ton of money that we've gone through. Right. So that's why I voted no, because I think that we should approve the change order as presented to us so we can move forward. And we show that we're here to make decisions. Right. We're here to make decisions. We're given more information than we could even review. Right. So we are elected by our constituents. We're elected here to be on the executive committee meeting on the governing board to make these hard decisions, and that's what we're here for. So if we just keep passing the buck, I feel like we're losing more and more authority that we have as a solid waste governing board. So I'd like to make a motion to pass the budget. You seconded it? Yeah. Second. Second pass the budget.

Speaker 1 - **02:55:08**

Member Dunn, your card's still up. Okay, no problem. Any further discussion on the motion? The second member, Coburn, please. Your mic, please. Thank you.

Speaker 2 - **02:55:19**

In terms of the change order, is that part of the budget now? And this deficit that shows here, how does that come together?

Speaker 1 - **02:55:30**

The change order is built into the budget. All right?

Speaker 2 - **02:55:32**

The change order is already built into the budget.

Speaker 1 - **02:55:35**

Yes, it's under the master plan implementation portions. You'll see it comes out to work. 1.265 million. It does have other items in there besides the change order, just as a budgetary item with regards to the bulk and large vegetation, commercial recycle and C and D development, recycling, development and the eight drop off centers that was recommended as part of the master plan. So with that you see that there is, you know, in essence $3.1 million with regards to expenditures for the year. We do have a carryover from this year with regards to money that is will be available because we didn't spend it. Of the 2,000,002 on 2,000,026, 6000.

Speaker 1 - **02:56:17**

Now I can make some adjustments obviously with regards to maybe some of the other items there, but we still will be, in essence, we still will need to understand what the assessment would be for this coming year to be able to cover the three point million dollars in anticipated expenses. But we have carrier. Sorry to interrupt. You have carryover. You have carryover of how much? Right. So we won't be in a deficit with the carryover. You will be if you spend all $3.1 million. Right. So the issue is we already are approving the assessment as is. I think what we have to do is figure out how to dial this in. So if the assessment's there is no deficit. All right.

Speaker 1 - **02:57:00**

We will have deficit spending for the year, but there'll be enough with the carryover and the assessment to leave us with 869,000 for the year. So to be clear, for next fiscal year, with the assessment, we will not have no deficit because with the assessment it will not.

Speaker 2 - **02:57:14**

So is it an increase in the.

Speaker 1 - **02:57:15**

Assessment exactly the same amount that has been the last two years?

Speaker 2 - **02:57:19**

The same amount. So are we voting on the 1.2 with the changes that was voted on?

Speaker 1 - **02:57:28**

The 1.2 includes the change order that was discussed earlier with the guardrails.

Speaker 2 - **02:57:33**

Right?

Speaker 1 - **02:57:34**

With. Well, with the guardrails.

Speaker 2 - **02:57:35**

Yes, with the guardrails that was discussed earlier. We talked.

Speaker 1 - **02:57:39**

First you need to vote on the budget and then you're going to vote on the change order separately with the guardrails.

Speaker 2 - **02:57:44**

Yes, but we do have to.

Speaker 1 - **02:57:45**

That's going to be a separate vote.

Speaker 2 - **02:57:47**

That is separate.

Speaker 1 - **02:57:48**

First you have to prove the budget, which does include the full amount, but it may or may not be spent because the executive committee, based on the guardrails, et cetera. Correct.

Speaker 2 - **02:57:56**

So once we approve it, then.

Speaker 1 - **02:57:58**

Then we here's what I would suggest. I think we have to vote on the change order first because that changes the budget first. I think you agreed this.

Speaker 2 - **02:58:05**

Yes, yes.

Speaker 1 - **02:58:06**

So we need a motion first on the change order with the caveats that have been carried over, which is the spending limitations that were outlined are earlier. All right, motion by member Dunn and then we'll have a discussion. I'm not gonna. Is there a second. Second by member Mead. Okay. Remember Coburn?

Speaker 2 - **02:58:24**

All right, so with the change order, I know we talked about approving 300.

Speaker 1 - **02:58:32**

Right.

Speaker 2 - **02:58:33**

Expenses. And. And the rest of the expenses will come afterwards since we are meeting. There was discussion about additional meeting. October. Okay. But now we have one in November. So this will come before us in November.

Speaker 1 - **02:58:47**

It will not come before you as a vote. It will come before you as an informational item. The budget. The way the ILA is structured, the governing board has elected its members of the Executive committee. They have the responsibility to enforce the budget. That being said, we want you to know about it. Right. So it won't come as a voting issue, but for guidance and input. For sure.

Speaker 2 - **02:59:05**

Very good. And we want to make sure that. I do want to make sure that this does come back to us with the information that's not presented to us today, since as a board, we are voting on a change order.

Speaker 1 - **02:59:20**

Right. No, you're right.

Speaker 2 - **02:59:21**

Okay.

Speaker 1 - **02:59:22**

Spot on.

Speaker 2 - **02:59:23**

That. It does come back to us.

Speaker 1 - **02:59:25**

Okay, thank you. Any further discussion so we can call that item? All right. All in favor say Aye. Any opposed? Okay. Now on the motion, the second we have on the budget. Any discussion on the budget as a whole having now been addressed with the change order? Yes. Conceptuals. Budget is over a hundred thousand dollars. I need to make sure that gets approved also. Is that part of the budget? Yes, it is. All right, so it's already in the budget. Okay. All right. Any further discussion on the budget? All in favor say Aye. Any opposed? Okay. All right, so I think we're. What do you need? Items 8. All right, so the other remaining issue. Yes. All right, so the other remaining issue. Some. The of you may have heard it in the. When you were here for the executive committee.

Speaker 1 - **03:00:11**

We have interim legal Counsel, which is Mr. Cole with white to 2023 contract did not provide for any rate increases. Up to. Sorry, it's. Up to. What is. No, not getting there. I haven't said it yet. I haven't said anything yet. There are two requests from the general counsel, interim general counsel. One is to convert from interim general counsel. The executive committee has recommended that change.

Speaker 2 - **03:00:40**

Motion to approve. Second.

Speaker 1 - **03:00:42**

Who made the motion? Sorry. Member Colburn. Second was. Thank you, members. Okay, any discussion on that? All in favor say aye. Aye. Any opposed? Okay. Second was a cost of living adjustment over the past two years to bring rates up to what it would have been had There been a CPI increase for 24 and 25, not to exceed. What was it? 6 point or. 6 point. 6.7 for the current rate. Executive committee met and discussed that and had questions on it and did recommend that. Do I have a motion from the governing board? Motion by. Who was the motion? Okay, motion and a second. Fantastic. All right.

Speaker 2 - **03:01:23**

All right. So go ahead.

Speaker 1 - **03:01:25**

Remember Colbert. Where.

Speaker 2 - **03:01:26**

Where are we on the agenda? Where's that on the agenda? Oh, the cost of living. Okay. Okay. And that cost of living is for. Is for who?

Speaker 1 - **03:01:37**

Mr. Cole?

Speaker 2 - **03:01:38**

Oh, I thought that was all it all together. Okay.

Speaker 1 - **03:01:41**

Yeah, that's all right. We separated. I already approved it because there might be some people who didn't want. Interim member. Staffer.

Speaker 2 - **03:01:49**

Is that adjustment included in the budget we just approved?

Speaker 1 - **03:01:52**

Yes.

Speaker 2 - **03:01:52**

Okay, thank you.

Speaker 1 - **03:01:53**

Thank you. Great question. All right, any further discussion? All in favor say aye. Aye. Any opposed? Okay. Yeah, that's right. Member? Member Newton. Okay, thank you. Master plan update. I think everybody's gotten that. Anything else anybody wants to know about that new or old business or informational materials? Anyone wants to share? Yes. Member Mat. Thank you. Microphone.

Speaker 2 - **03:02:18**

Here we are. It's on now for master plan update. I really want us to have a conversation in. In regards to waste of energy. I know we're dancing around it. I think it's important for us to talk about it. Are we recommending to refurbish or assist or have a conversation of refurbishment of the existing wasted management plant and diverting. Diverting waste there and. Or increasing the amount of waste that is going to the waste to energy plant? So would love for us to have more of a deeper conversation around that. Thank you.

Speaker 1 - **03:02:53**

Thank you. Member Mattia Bone. I think at the last executive committee meeting, we rejected the concept of a subcommittee on this issue focusing right now on trying to get us through the master plan which does not recommend any expansion of waste to energy at any site in order that fund such. It is not part of the formula master plan for the cost of the residents. And it is certainly a discussion folks are welcome to have. But me personally as a member and I think what others shared was that it would be a distraction from the master plan and getting this through because there is nothing in the master plan that calls for refurbishment of a private asset or expansion or anything other than trying to reduce that which goes to waste energy at this time.

Speaker 2 - **03:03:37**

Member Colburn, this is the first time that the master plan has been had been brought to this board and I really don't think that we have a lot of time to discuss it today on our next agenda. I would like to see that the waste of energy information could be part of that as well. But I would like a more thorough discussion presentation on the master plan and hopefully we would have a more full board as well as an item on the next agenda.

Speaker 1 - **03:04:08**

Yes. What we'll do is make sure that SES which has already given the presentation on the master plan a number of times that they will do that to the governing board. We'll make sure that's part of that process.

Speaker 2 - **03:04:18**

Thank you.

Speaker 1 - **03:04:19**

Thank you. Member Coburn. Any further business? Can I get a motion to adjourn? Motion by member Shuham. Seconded by all right. Second. Thank you. All in favor say aye. Aye. We're adjourned. SA.