

TO: Daniel Dietch, SCS Engineers

FROM: Mercury Public Affairs

DATE: June 23, 2025

SUBJECT: Report on League of Cities & City Staff Workshop

EXECUTIVE SUMMARY

The Solid Waste Disposal and Recyclable Materials Processing Authority of Broward County ("Broward SWA") held an elected officials and city staff-focused meeting to review a draft Regional Solid Waste and Recycling Master Plan and receive feedback from attendees.

The plan outlines a coordinated strategy to build a modern, sustainable, and cost-effective waste management system to serve the Authority's 28 member cities and Broward County. The purpose of these meetings was to offer a critical opportunity for stakeholders to help shape the final direction of the plan.

The meeting was held on Wednesday, June 11, 2025 from 9 a.m. – 12 p.m. at the Broward Center for the Performing Arts, located at 201 SW 5th Ave, Fort Lauderdale, FL 33312.

Mayor Mike Ryan Opening Remarks

Mayor Mike Ryan, Chair of the Solid Waste Authority's Governing Board, emphasized the urgent need for Broward County to address its growing environmental and economic waste crisis. He criticized overreliance on landfilling, poor recycling, and loss of local control, urging collective action to reduce waste at the source, improve separation, and prioritize diversion strategies. Ryan contrasted Broward's contract-based waste management with Palm Beach County's integrated system, warning that past reliance on privatization has led to lower recycling and infrastructure issues.

He called for municipalities to unite, leverage their economic power, and invest in infrastructure, especially in diverting organics and construction waste. Ryan advocated for a countywide education campaign to improve recycling and reduce contamination, and suggested exploring limited expansion of existing facilities—only using proven, scalable technologies—to keep the 40-year Master Plan realistic and aligned with public interests.

Mayor Beam Furr Opening Remarks

Mayor Furr reflected on Broward's waste management history, noting the collapse of the Resource Recovery Board in 2015 and the challenges caused by a fragmented system. He praised leaders like Mayor Ryan for efforts to rebuild regional solutions and emphasized the



importance of managing waste responsibly, highlighting that Broward's former system supported sustainability initiatives before privatization and diverging interests led to its decline.

As chair of the Climate Change Task Force, Furr stressed that landfills are major greenhouse gas sources and that Broward's vulnerability to sea level rise makes sustainable waste practices critical. He highlighted initiatives like organic diversion and zero-waste efforts across sectors, urging local leaders to act boldly and collaboratively on the draft 40-year Master Plan, which will impact future generations.

Public Comment Summary

Community members and elected officials from across Broward County voiced strong opinions during the meeting, particularly regarding the inclusion of Waste-to-Energy Facilities (WTEF) in the Solid Waste and Recycling Master Plan.

Key Themes:

Opposition to Waste-to-Energy:

City staff and elected officials—especially from Southwest Ranches and Pembroke Pines—expressed serious health and environmental concerns about WTEFs, citing issues such as toxic emissions, cancer risks, and potential damage to the Biscayne Aquifer. Several urged complete removal of WTEF options from all scenarios in the plan.

Calls for Transparency and Alternatives:

Critics of WTEFs, including State Rep. Robin Bartleman and mayors from Miramar and Coconut Creek, questioned the data behind WTEF safety claims and asked for clearer, peer-reviewed alternatives. They also asked for more details on cost, implementation, and viable non-incineration options.

Support for Recycling, Composting, and Education:

Many commenters advocated for expanded recycling and yard waste diversion programs, composting pilots, and public education—especially for new residents. The League of Women Voters and elected officials from Hollywood and Coconut Creek emphasized the role of cities and schools in leading by example.

• Suggestions for Policy and Legislative Action:

Southwest Ranches' town administrator suggested stronger legislative advocacy at the state level, including exploring mandatory recycling. Rep. Bartleman noted the absence of tax incentives to encourage recycling and offered to support related legislation.

Engagement and Unity:

Speakers stressed the importance of keeping municipalities unified in the process and not allowing disagreements over WTEF to fracture regional cooperation. Multiple elected officials called for broader engagement by cities and encouraged residents to attend upcoming meetings and share feedback.



Notable Elected Official Comments:

- Mayor Steve Richters (SW Ranches) and Mayor Wayne Messam (Miramar)
 cautioned against division and emphasized the need for a unified path forward without
 defaulting to incineration.
- Vice Mayor Yvette Colbourne (Miramar) and Commissioner Mary Molina-McFee (Weston) firmly opposed WTEFs, citing serious health concerns.
- Commissioner Carol Shuham (Hollywood) encouraged cities to take immediate, local action regardless of the county timeline—such as banning single-use plastics and piloting composting.
- **Rep. Robin Bartleman** raised alarm over the county's failure to meet recycling goals and the need to rebuild trust through better data and removal of WTEF as an option.



APPENDIX

- June 11th Meeting Agenda
- Presentation of Draft Master Plan
- In-Person Attendees
- Online Attendees
- Video Recording of Meeting

Solid Waste Disposal and Recyclable Materials Processing Authority of Broward County, Florida Outreach Workshop for Elected Officials and Staff

June 11, 2025, 9:00 AM – 12:00 PM

Broward Center for the Performing Arts

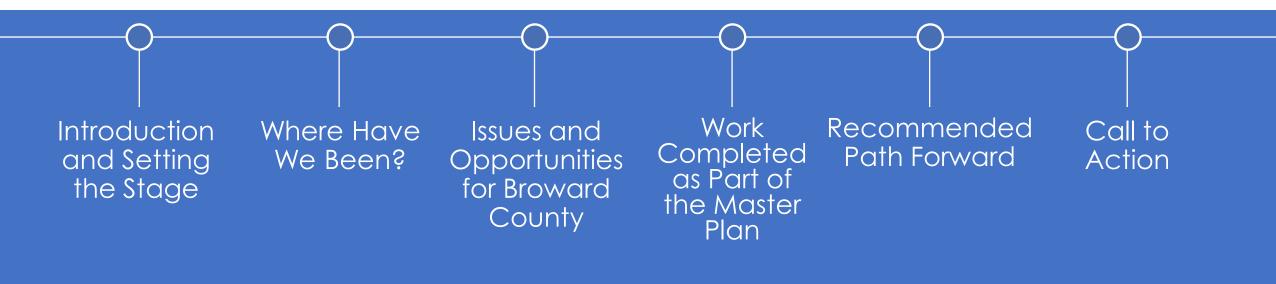
Mary N Porter Riverview Ballroom 201 SW 5th Avenue Fort Lauderdale, FL 33311

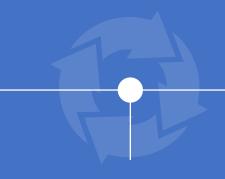
AGENDA

- I. Welcome & Pledge of Allegiance
- II. Opening Comments (Chair and Vice Chair)
- III. Public Comment
 - a. 3 minutes per person (one time only), time cannot be allocated to any other person.
- IV. Draft Master Plan Presentation
- V. Comments on Draft Master plan
 - a. City Elected officials
 - b. City Staff members
- VI. Closing Remarks (Chair and Vice Chair)
- VII. Adjournment









Introduction and Setting the Stage

Where Have We

Issues and
Opportunities for
Broward County

Work Complete as Part of the Master Plan

Recommended Path Forward

Call to Action

Introductions



Daniel DietchProject Manager



Leah Richter, PEAssistant Project Manager



Travis Barnes, MPA, LEED APSenior Consultant

Executive Summary

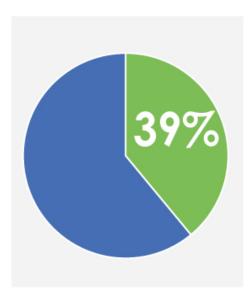


NOW

Enduring Principles

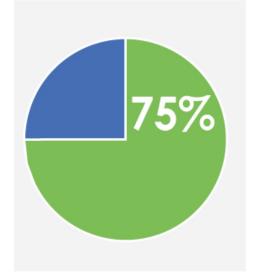
Pathways to Reach 75% Recycling

GOAL



- Behavior Change
- Economies of Scale
- Harmonize Services
- Resource Stewardship
- Environmental Stewardship
- Financial Stability

- Robust Education and Outreach
- Maximize Waste Minimization
- Increase Access to Recycling
- Optimize Organics Management
- Initiate Construction and Demolition Debris Management
- Enact Policies and Regulations
- Adopt Innovative Technologies
- Leverage Existing and Develop New Infrastructure or Procure Services, as needed
- Secure Long-Term Disposal Capacity



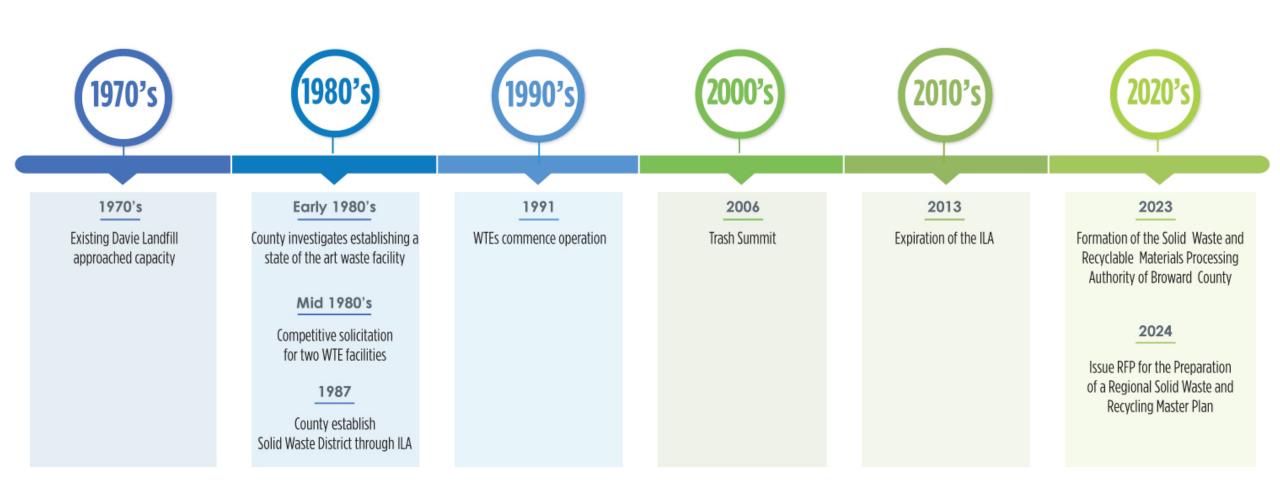
Introduction and Setting the Stage

Where Have We Been Issues and
Opportunities for
Broward County

Work Completed as Part of the Master Plan

Recommended Path Forward Call to Action

Broward County Solid Waste History Timeline



Broward County SWA Governance Structure Overview

29

Governing Board Representatives

11

Executive Committee Representative on the Governing Board

> 29 ILA Members

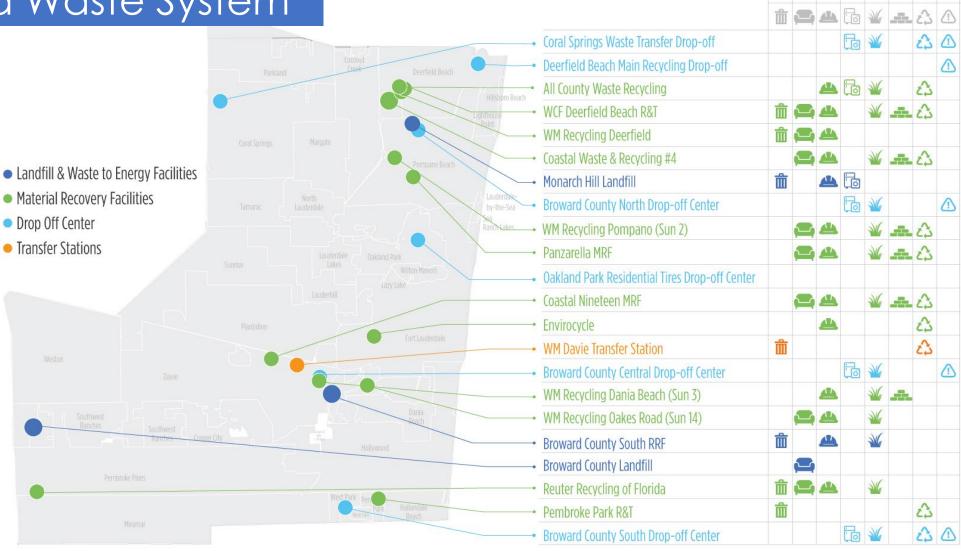








Existing
Solid Waste System



1 Class | MSW
2 Class || Waste
3 C&D
4 White Goods
5 Yard Trash
6 Clean Debris
7 Recyclable Materials
8 HHW/E-Waste/Tres/Food Waste/Organics

Materials Accepted

Project Background | Final Disposition of Municipal Solid Waste (2023)

4,896,585 tons
Total MSW Collected





1,488,456 tons
Total MSW Recycled

527,638 tons MSW **Waste-to-Energy**



Population 1,973,579



1,006,428 tons
Certified MSW Recycled

2,880,491 tons MSW Landfilled





482,028 tons
Non-Certified MSW Recycled



39% Adjusted Recycling **Rate**





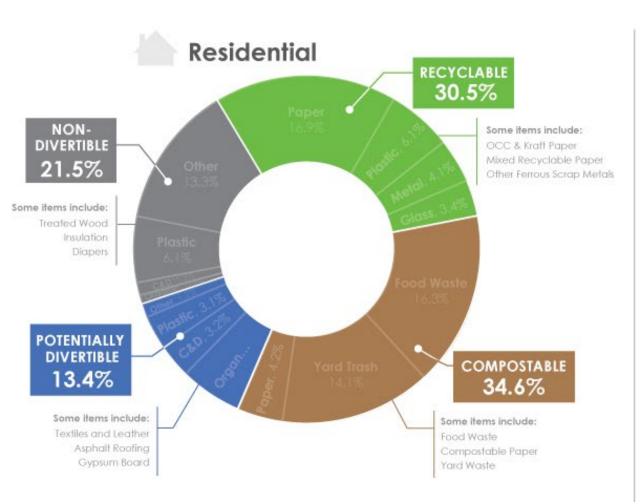
Issues and Opportunities Facing Broward County

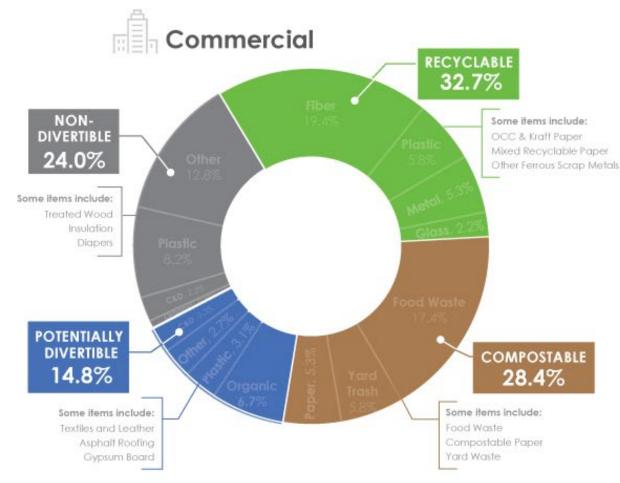
- Statutory Requirements (Fla. Stat. §403.706 (2021))
- Alignment of the Solid Waste Authority of Broward County Members
- Fragmented Approach to Solid Waste Management
- Limited Public Land
- Cost Uncertainty
- Vertical Integration of Solid Waste Service Providers Limits Competition
- Ample existing Solid Waste Management Infrastructure
- Waste Composition Analysis Highlights Recoverable Waste Stream Components
- It is a "Journey" to 75% Recycling



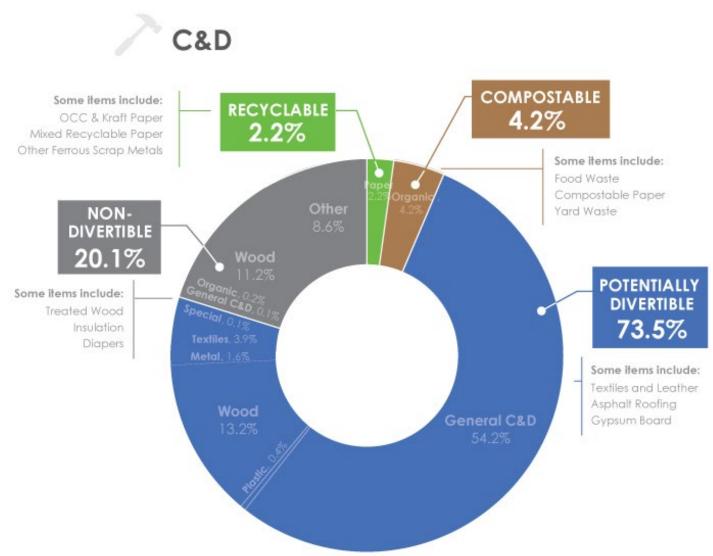
Opportunities | Diversion/Recycling

MSW Classification by Material Type (2024)





C&D/Bulky Waste Classification by Material Type





Guiding Principles



		•							
01	Control Your Solid Waste Management D		Y	⊕					
02	Zero Waste Focus	•		⇔					
03	Environmental & Growth Management Compliance								
04	Long-term Disposal Solution	•	•						
05	Commercially-Proven Technologies	(iii	•						
06	Operational Excellence	(a)		•	•				
07	Harmonization of Services County-wide	•	•		(
08	Best Value Service	•	•						

Key Policies











01 40-year planning horizon

Out-of-County disposal/ intragovernmental partnerships

03 Maximize use of existing infrastructure

O4 Enact annual assessment to recover the full cost of services

O5 Apply reasonable buffers from residential properties

O6 Consider mandatory approaches to commercial recyclables and C&D

USA EPA Waste Management Hierarchy

Source Reduction & Reuse

Recycling & Composting

Energy Recovery

Treatment & Disposal



Work Completed

In-depth Research:

- Regulatory & Policy: Set rules to promote goal
- Education & Outreach: Communicate Policies
- Future Needs Assessments: Assess facilities and programs, how do they need to change to meet the County's Goal?
- Innovative Future Technologies: What is on the horizon
- Financial Framework & Funding: How can we stay balanced and keep moving forward

Regulatory and Policy Framework





Near Term Initiatives

- Disposal Bans
- Diversion/Zero Waste Mandates
- Public-Private Partnerships
- Contractor Performance Incentives
- Government Purchasing Programs
- Material Bans



Investment Success Factors:

- Uniformity Across Programs: Establishing consistency in program design and operations.
- Targeted Educational Messaging: Utilizing Community-Based Social Marketing techniques to effectively reach and influence diverse populations.
- Enhanced Compliance Measures/Enforcement: Strengthening policies to reduce contamination and ensure compliance.



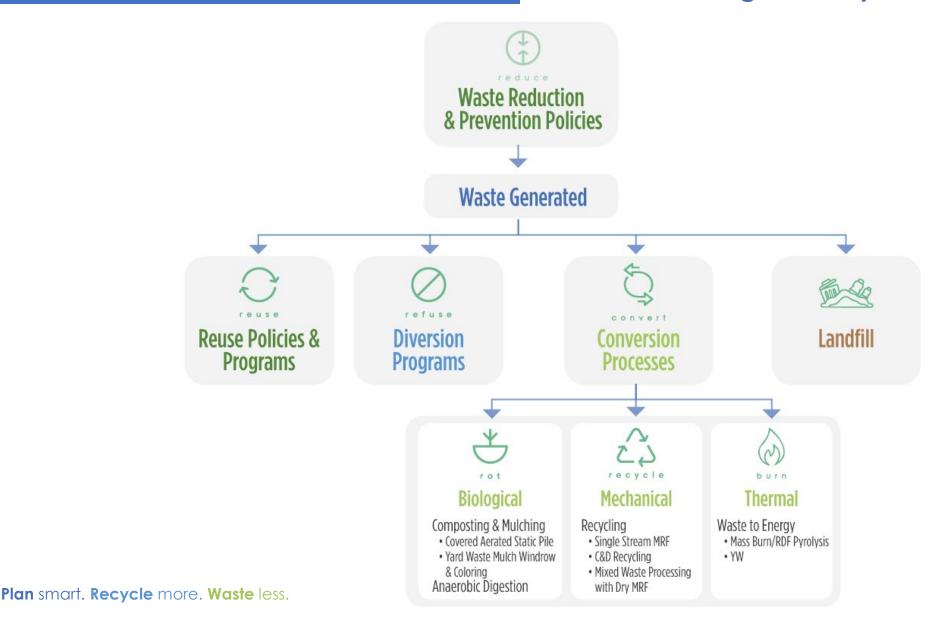
Innovative Future Technologies



Technology Planning Framework

- Low risk and proven to lead to high diversion rates, for instance are best practices for waste reduction and reuse.
- Practical, competitive, and cost effective, which can be tailored to the Authority's unique geographic and demographic profile, including its coastal location and interconnectivity with neighboring counties.
- Continuous Improvement- preference for data-driven accountable metrics which automate repetitive, duplicative, and mistake-prone tasks.
- Provide long-term and sustainable processing, monitoring, communicating, safety enhancing methods which prioritize and promote operational efficiency and environmental stewardship.

Overview of Available Waste Approaches and Technologies Analyzed



Projected Diversion Rate Tons Left to Send to Landfill in 2045	Scenario A 62% 2,700,000	Scenario B 79% 1,600,000	Scenario C 83% 1,300,000	Scenario D 51% 3,300,000	Scenario E 73% 2,100,000
Transfer Stations	3	3	3	3	3
Landfill Capacity	1	1	1	1	1
Single-Stream MRFs (Materials Recovery Facility)	2	2	2	0	2
Reuter's Recycling	1	1	1	0	1
MWPF (Mixed Waste Processing Facilities) + AD + Fiber	0	0	0	0	3
WTE (Waste to Energy)	0	1	1	0	0
AD (Anaerobic Digestion)	0	0	0	3	0
DRY MRFs	0	0	0	6	0
Organics Processing Campus	2	2	2	2	2
Mulch	2	2	2	2	2
CASP (Covered Aerated Static Piles) Zone	0	1	10	0	10
Biochar	1	1	1	1	1
Drop-Off Centers	8	8	8	8	8
C & D (Construction & Demolition) Recovery facilities	2	2	2	2	2



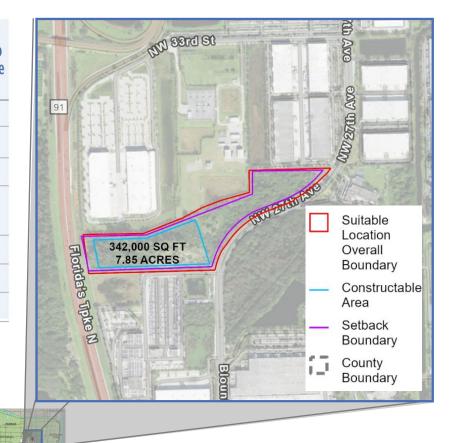
Siting Criteria Summary

Technology	Capacity Needed Per Facility (TPY)	Minimum Site Area for Individual Facilities (AC)	Offset from Residential Zoning (Mile(s)	Parcel Ownership	Zoning	Transportation Travel Time to Major Road	Proximity to Airport
SS RMPF	250,000	20	0.25	×	×	×	×
Mulch Facility	175,500	10	0.25				
Biochar	30,000	2	0.5				
Organics Processing Campus	380,000	10	1.0			Exclude	
Aerobic Digester	160,000	7	0.25	Must be	Vacant,	properties more than	
C&D RMPF	450,000	15	0.5	County or	Industrial, Commercial,	five miles	N/A
Dry MRF	160,000	15	0.25	municipally owned	and	from a	
MWP (Fiber Extraction, AD & MRF)	330,000	30	0.5		Agricultural	Collector or Arterial Road	
Public Drop-Off Recycling Center	12,000	0.5	NA				
Transfer Station	1,240,000	15	0.25				×
WTE	1,000,000	30	0.5				<4 mi.
Landfill	3,400,000	640	1.0	X		K	<4 mi.



North Alpha 250 Setback and Buildable Area

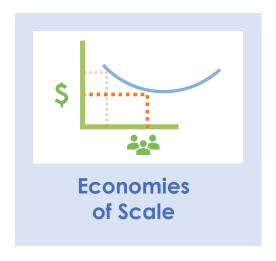
Facility Type	Capacity	Minimum Acreage Required Based on Based on Capacity	Available Acreage of Alpha 250 North	City of Pompano Beach Zoning Complaint	Minimum Setback to Residential Zoning	North Alpha 250 Ability to Accommodate Facilities
SS RMPF	250,000	20	7.85	No	0.25 miles	No
Mulch Facility	175,000	10	7.85	Yes	0.25 miles	No
C&D RMPF	450,000	15	7.85	Yes	0.50 miles	No
Organics Processing Campus – Scenario A (Much and Biochar Pyrolysis Facilities)	380,000	18	7.85	No	0.5 miles	No
Public Drop-Off Recycling Center	12,000	0.5	7.85	No	Not Applicable	No
Transfer Station	1,240,000	15	7.85	Yes	0.25 miles	No
Landfill	3,400,000	640	7.85	No	1-mile	No

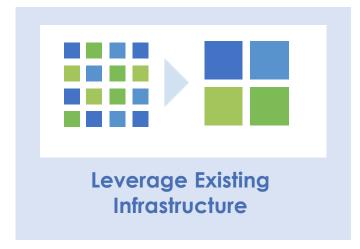




Strategic Priorities for Advancing the Master Plan









- Develop an education and outreach plan that supports behavior change.
- Refine, build consensus, and execute an effective communications strategy.
- Leverage economies of scale to secure financial security.
- Maximize the use of existing solid waste management infrastructure.

- Determine where and when to build new solid waste facilities.
- Harmonize services across the Authority.
- Creating consensus and alignment amongst the ILA Members for the changes needed to meet the Master Plan goals.

Recommendations



Policies and Ordinances:

- Harmonize minimum curbside waste collection setout standards.
- Expand single-stream recycling access.
- Require yard waste to be recycled.
- Enact a mandatory C&D recycling ordinance.
- Enact a mandatory commercial recycling ordinance.
- **Develop additional residential drop-off centers** for hard-to-recycle and hazardous materials.
- Explore food waste collection options and impacts.
- Implement supporting policies and actions.

Recommendations

Education, Outreach, and Communications Plan:

- Invest in a sustained communications and outreach program.
- **Become the trusted voice** to deliver waste and recycling-related information.
- Partner with a wide range of stakeholders to increase engagement with their networks.
- Communicate with the community in multiple ways via a combination of approaches.
- Utilize existing and emerging technology to better engage with residents.
- Set clear, achievable milestones and develop uniform reporting.
- Leverage future authority facilities as outreach hubs.



Recommendations



Innovative Technologies Adoption:

- **Develop overarching strategies** for new technology implementation within the Authority's control.
- Adopt a preference for autonomous processes and continuous improvement utilizing AI, blockchain, Web 3.0, and Internet of Things (IoT).
- Implement a management system that utilizes a common network of tools that maximizes cross-platform compatibility and connectivity.
- Establish Technology Needs Committee to research and provide recommendations on overarching strategies, technologies to pursue, and schedule of implementation.

Recommendations

Organics Management

- Deploy guidance to all ILA Members to require clean yard trash separation requirements and delivery to either a specified public or private processing facility for processing.
- Develop requirements and regulatory underpinnings for the beneficial use of yard trash and eventually food waste.
- Work with ILA Members and Authority committees on future separated food waste management.



Recommendations

Scenario A Overview

Programs

- Restore **Recycling Services** to 20% of Broward County
- · Add segregated Curbside Yard Waste (YW) Collection
- · Add **Food Waste** (FW) Drop-Off Events
- Add Permanent Household Hazardous Waste (HHW)/Electronics/Recycling Drop-Off Sites
- Add reduction, reuse, and diversion programs and policies
- · Consider reducing **MSW** to 1x/week

Additional Facility Needs and Capacity of Each Facility Tons Per Year (TPY)

- 2 Single- Stream Material Recovery Facilities (250,000 TPY each)
- 2 New Organics Processing Sites with:
 - 2 Mulch/ Colorizing Operations (175,000 TPY each)
 - 2 New Biochar Pyrolysis operation (30,000k TPY)
- 2 C&D Recovery Facilities (450,000 TPY each)
- 8 Permanent Drop-Off Centers (2,400 TPY each)
- 3 Transfer Stations (North, South, Central Broward County)
- · 1 Landfill

Target Diversion Rate Increase

+23 percentage points to 62%



Recommendations

Scenario A - Estimated Facility Costs (excluding land acquisition)

Description	Qty	Capacity (TPY/Facility)	CapEx/ Facility	Annual OpEx/ Facility
SS RMPF	2	250,000	\$72M	\$14M
Yard Waste Mulch Facility	2	175,000	\$5M	\$1.8M
Biochar Pyrolysis	1	30,000	\$10M	\$700k
C&D RMPFs	2	450,000	\$41M	\$19M
Public Drop-Off Centers	8	12,000	\$140k	\$1M
Transfer Stations	3	890,000	\$47M	\$31M
Landfill	1	3M	\$880M	\$229M

Introduction and Setting the Stage

Where Have We

Issues and oportunitie Work Completed

Recommended Path Forward



Implementation Plan and Timeline



(2029)

- Secure LT Capacity
- Rec. Processing
- Disposal
- Begin Procurement
- C/D Rec. Facility #1

(2030)

- Begin Procurement
- SS RMRF #1
- Org. Process #2
- Trans. Station #2

2032

- Finalize Modifications to Service Agreements
- Begin Procurement
- C/D Rec. Facility #2

2035

- Begin Procurement
- Trans. Station #3

--(2047)

- Secure LT Capacity
- Disposal
- Begin Procurement
- SS RMRF #2



Next Steps

Short Term (1 - 3 years)

- Convene public workshops
- Revise and issue the final Master Plan based on public input
- Engage ILA and non-ILA Members
- Adopt the Master Plan and transition from strategy to tactics
- Leverage existing and establish new Authority subcommittees
- Develop supporting legislation and Authority policies
- C&D management
- Yard Trash
- Flow control
- Harmonize materials management
- Create and implement a sustainable financial plan
- Deploy the Authority Communications Plan
- Prepare RFPs for recyclable materials, yard trash, C&D management, and solid waste disposal

Intermediate Term (4 – 6 years)

Assess additional infrastructure needs

Mary Lou Tishe

Present?		Your Name: (Last)	Your Title:	City you work for:
	Albert	Carbon	Public Works Director	Oakland Park
	Andrea	Lemaitre	Dr.	Coral Springs
	Barbara	Herrera	Government Affairs Manager	Waste Management In
	Bill	Laystrom	Attorney	Waste Management
	Bob	Hely	Market Managers	Ft. Lauderdale
1	Bob	Hartmann	Vice Mayor	Town of Southwest Ra
	Carole	Morris	Asst City Administrator	City of Plantation
	Carson	Edwards	Commissioner	Miramar
	Caryl	Shuham	Commissioner	Hollywood
	Cindy	murphy-salomone	Commissioner	Parkland
	Claudia	Alzate	Environmental Program Mana	Coral Springs
	Corry	Taylor	Public Services Superintende	City of Dania Beach
	Cristina	Eveillard	Commissioner	West Park
	Debbie	Green	Stakeholder	Southwest Ranches
	Delani	Wood	Project Coordinator	Broward County
	Denise	Horland	Councilmember	Plantation
-	Donald	Decker	City Manager	Weston
_	Eduardo	Miranda	Consultant	Davie
	Emilie	Smith	Deputy City Manager	Sunrise
	Eric	Power	Planning and Development S	City of Deerfield Beach
	Felicia	Brunson	Mayor	West Park
	Fitzgerald	Budhoo	Commissioner	Oakland Park
1	Greg	Ross	Former mayor	COOPER CITY
	Harry	Mautte	Public Works Director	Coconut Creek
	Isabel	Cosio Carballo	Executive Director	South Florida Regional
	Jackie	Wehmeyer	Senior Director of Strategy ar	City of Parkland
	Jackie	Railey	Mayor	Coconut Creek
	Jamie	Cole	SWA Attorney/Weston City At	Weston and SWA
	Jeffrey	Wasserman	Vice Mayor	Coconut Creek
	John	Brodie	Commissiner	Coconut Creek
	John	Norris	Director of Public Works	Coral Springs
	John	grazianao	commissioner	lauderdale by the SEA
	Joseph	Goldstein	Attorney	NA
	Josh	Levy	Mayor	Hollywood
	Joshua	Rydell	Commissioner	City of Coconut creek
	Joy	Cooper	Mayor	Hallandale Beach
	Joy	Smith	Vice Mayor	West Park
V	Julie	Boukhari	Director: LPAC & Special Eve	Lauderhill
	Karl	Kennedy	City Engineer	Pembroke Pines
	Karl	Thompson	ACM	Weston
	Kelvin	Baker	Deputy City Manager	City of Miramar
	Kevin	Kelleher	Assistant County Administrat	THE RESERVE OF THE PERSON NAMED IN COLUMN TWO IS NOT THE OWNER, THE PERSON NAMED IN COLUMN TWO IS NOT THE OWNER.
	Kirk	Hobson-Garcia	Acting Public Works Director	
	Kristy	Gilbert	Asst. Public Works Director	Miramar

Andres Limones Cruz Charles Dodge Tonothan Bonilla

	Krystal	Patterson	Commissioner	City of Tamrac
	Leona	Henry		
		Gonzalez	Development Administrator League of Women Voters Env	Broward - LALIDERDAL
	Louis	DiVita	Government Affairs Consulta	
				Hillsboro Beach
	Mac	Serda	Town Manager	
	Maria	Rodriguez	Pembroke Pines Commission	Southeast Florida
	Marion	Knowles	Regional Planner	
	Mark	Lubelski	City Manager	Sunrise
	mary	stephens	Ms.	broward county
	Matthew	Haber	Sr. Asst. County Attorney	Broward County
	Matthew	Jiggins	Environmental Compliance A	
	Melissa	Doyle	Division Manager	City of Fort Lauderdale
	Michael	Heimbach	Project Manager	COCONUT CREEK
	Michael	Hernandez	Vice Mayor	Pembroke Pines
	Michael	Cirullo	Assistant City Attorney	Pembroke Pines
V	Michael	Katz	Resident	Southwest Ranches
	Morey	Wright	Commissioner	City of Tamarac
	Myron	Sanders	Solid Waste Monitor	Miramar
	Notosha	Austin	Director, Solid Waste and Re	Broward County Govern
	Phillip	Holste	Assistant Town Administrato	
	Ralph	Trapani	Solid Waste and Recycling M	
	Richard	Lemack	Town Administrator	Town of Davie
	Rodney	Brimlow	City Manager	City of Deerfield Beach
	Roy	Virgin	City Manager	Miramar
	Russell	Muñiz	Town Administrator	Southwest Ranches
	Sam	May	Public Works/Utilities Direct	
V	Samuel	Goren	City Attorney	Pembroke Pines
	Sandra	Welch	Commissioner	Coconut Creek
	Sarai "Ray"	Martin	Vice Mayor	Lauderhill
	Sean	Schutten	Deputy Director Public Servi	
	Sean	Lypher	Acting Project Manager/Grou	
	Steve	Breitkreuz	Mayor	Town of Southwest Rar
2	Susan	Starkey	Councilwoman	Davie
	Terrill	Pyburn	City Attorney	Coconut Creek
	Tesha	Joseph	Legislative Aide	City of Miramar
	Tim	Lonergan	Mayor	Oakland Park
	Traci	Callari	City Commissioner	City of Hollywood
	Wayne	Messam	Mayor	City of Miramar
	Yolan	Todd	Operation Administrator	City of Lauderhill
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		+		
		100		

Trans Barnes, RRS

FIRST NAME	LAST NAME	PHONE	CITY
Luly Escar	Escar	786486-7554	Hollywood.
May	mite	954-736-9492	/
Kerrie-Anne Tapp	ys Yapp	954-218-2894	Margate
Frise ta	Davis	(954) 434-2300	Cooper City
KYBC	KENNEDY	954-518-9040	P. PINET
Sabrina	Savellana	754-230-27	729 Fort Lauderdale
Grawt	Savity	954-328-9064	Self
Longton	Bonille	(954) 849-0390	P. Pines
Verenia	Edwards Phillips	954-257-4199	Lowderdale Lator
Tim.	LONERGAN	954.683-268	
SEAN	Lypiter	860 817 6221	NORTH LAUDKROME
Jox	(2020)	(984) 632-5300	Hallardle Bocel.

FIRST NAME	LAST NAME	PHONE	CITY
RITRAPANI		9-883-6832	MIRAMAR
Kenneth	Brown	813-503-8446	Honston
DUSTIN	TUBOIS	954-541-1159	BMD
Beam	Forr	954-357-7006	BOCC
PONALO	WARTURE	954 232 4098	5W RANCHES
Joseph	Tesha	(954)297-0508	Miramar
Steve	Kasselakis	(9) 474 - 1826	Broward
١,	LASKen/	305 59123>>	SwRankx
20095	DivitA		
Horace	Derricks	984 887 1826	Min-2.
JOHN D.	McGEE	954-801-4121	SWREnches
Michael	Cirillo	THE PARTY OF THE P	Petrhe Irel

954-771-450

FIRST NAME	LAST NAME	PHONE	CITY
Szm	Copien	954-771-450	Partial P. er
Richard	Lemack	954-797-1034	DAUZE
Roy	VIRGIA	954-602-3080	Miamas
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WHOSHA	Lustin	954-474-1880	Broward County Stight
MANC	WEXIMI	954-7090010	Loconut Creek
Marc Sandra	Welch	9548618855	l'oconut Creek
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Kevin	Kenata	957-357-7320	Basserd Co.
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Melissa	Dunn		Laudshill
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Video Recording:

Click here to watch the Draft Master Plan: Elected Officials and City Staff Meeting.