

Speaker 1 - 00:00

All right, I'm going to call to order the Solid Waste Authority Executive committee meeting of October 17, 2025. If you would, Mr. Jordy, call the roll. I realize we don't have a quorum yet.



Speaker 2 - 00:11

Chair Ryan. Vice Chair Fur. Member Shoeham. Member Horlan. Member Matteo. Bowen. Member Dunn.



Speaker 3 - 00:23

Here.



Speaker 2 - 00:24

Member Riddell. Member Mead. Member Cagiano. Member A.J. Ryan. Member Newton. Member Glassman. Member Murphy. Solomon. Member Bright. Cruz.



Speaker 4 - 00:40

Here.



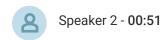
Speaker 5 - 00:42

Member Geller.



Speaker 1 - 00:43

All right, if you would, please join me for the Pledge of Allegiance.



To.



Black United States of America and to the Republic.

Speaker 1 - 01:04

All right, we'll begin with public comment. We have those.

Speaker 2 - 01:11

Okay.

Speaker 1 - 01:12

Harry Mantle. Harry. All right, we'll just put that to the rear. Stephanie Pearson. Yeah, push the little button there.

Speaker 7 - 01:34

Okay.

Speaker 1 - 01:34

Sorry.



Speaker 8 - 01:36

Good morning. Stephany Pearson with the League of Women Voters of Broward County. At the Education Subcommittee meeting yesterday, the consultants pressed presentation focused on the timeline and the various approaches to educating the public and getting our residents on board.



Speaker 3 - 01:53

With the master plan.



Speaker 8 - 01:55

In our view, it seems to be a reason to multifaceted approach. But the subcommittee members urge that some membership messaging begin sooner.



Speaker 3 - 02:05

And we agree with that.



Speaker 8 - 02:07

The actual message is in the very.



Speaker 1 - 02:09

Early stages of development.



Speaker 3 - 02:11

We agree with the subcommittee members that we need a succinct message ASAP to.



Speaker 1 - 02:18

Clearly explain the solid waste crisis we.



Speaker 8 - 02:21

Face and to answer the question, why should we care? The messages will have to be tailored to the audience.



Speaker 3 - 02:28

Teachers need to be persuaded to address.



Speaker 8 - 02:30

The issue in their classrooms.



Speaker 3 - **02:33**

Students need to be motivated for their future.



Speaker 1 - 02:36

Residents need to understand so the elected.



Speaker 3 - 02:38

Officials will get communities.



Speaker 8 - 02:42

We sent Executive Director Storty and the Education Subcommittee members a copy of a.



Speaker 3 - 02:47

PowerPoint presentation the league has used on.



Speaker 8 - 02:50

Solid ways to master plan talking points as well that we developed in case.



Speaker 3 - 02:56

You find them useful.



Speaker 8 - 02:59

Also discussed at the meeting yesterday was a plan to educate our students on the issue. We hope you will look at the.



Speaker 1 - 03:05

Efforts made to teach students about recycling years ago when we had the Resource Recovery Board. Aspects may or may not be relevant.



Speaker 8 - 03:15

Today, but it was a successful program.



Speaker 7 - 03:17

Thanks.



Speaker 1 - 03:18

Thank you. If you would, Mr. Storey. Make sure you circulate the PowerPoint that was distributed to the subcommittee to all the members. Hang one sec. Okay. Got that. All right, Perfect. Stephanie Joffe, you don't want to talk. All right. To the rest of the speakers. You certainly can make the same choices that Stephanie made in your lives. All right. John Castron, make sure the mic's on. You may have to push the right in the center. There you go.



Speaker 9 - 04:08

Lights on. Nobody's home.



Speaker 1 - 04:10

Good morning.



Speaker 9 - 04:10

John Casagrande. Coastal Waste and recycling. This week Mr. Mead's subcommittee had presentations about the C and D. And one of the great things about that presentation that meeting was for the first time the industry was allowed to talk about the hurdles, the issues and the inpasses. For those who may have heard it through virtual. Our concerns are that we want to be part of the process. And currently right now, the way the documents sit, the way the Global Amendment sits, and the way the ILA funnels the tons into the Global Amendment, the only people that are going to benefit from anything right now is the people who are party to the Global Amendment, which is the county, through the ila, FCC and Waste Management and so be it. That was signed in 2015.



Speaker 9 - 05:01

But if we're going to expand and other companies are going to use their capacity. Mayor Fur has come out to our facilities. Commissioner Mead has come out to our facilities. But there is no vehicle to get anyone, not just Coastal, but Panzarella Republic Waste Pro. No other companies will be able to participate unless the Global Amendment is amended to include the other companies. Right now we have a contract. You have an extension rather in the contract in 2033, which came on the third amendment with the expansion of the landfill and litany of other things that got the contract. The Global Amendment extended to 2033. The industry has the assets you have the tons we have. And we that moment I suggest that we have a workshop with the industry and not just the private sector.



Speaker 9 - **05:52**

But call on Melissa Doyler from Fort Lauderdale, Ralph Trapani from Miramar. You have these people directly to Austin from Broward county with decades of solid waste experience that bring us to the table and start talking about this and not just getting it from your engineering firm. We want to participate. And if we are shut out, the only way we can continue to operate. We have capacity at our facilities that we build. We the only way to do that if we're not part of the Global Amendment is to compete with the ILA.



Speaker 1 - 06:22

So, Mr. Krasnogarni, thank you very much. Your time's up. Appreciate you participating and taking time. You and the others who I know also participated in the meeting.



Speaker 2 - 06:32

Right.



Speaker 1 - 06:32

And we look forward to hearing your voices.



Speaker 9 - **06:34**

Thank you.



Speaker 1 - 06:34

Thank you, sir. Richard Ramchartar.



Speaker 5 - 06:44

Good morning, Chair, Vice chair and members of the executive committee. My name is Richard Ram Charatar, Southwest Ranches. I'm a zero waste consultant with Abby and Associates, currently working with WSP Global on the Miami Dade Zero Waste master plan. I appreciate the opportunity to speak with you today. I want to address an immediate concern and that is the planned closures of several underutilized Broward County Public Schools. These closures present a timely and urgent opportunity to repurpose these facilities into zero waste hubs and community centers. This would directly support the county Zero waste Transition goals and offer community driven solutions such as composting sites, reuse and repair programs, school and community gardens, and workforce training programs for sustainable focused jobs.



Speaker 5 - **07:39**

We should act now to ensure these public assets are not put to use rather than sit idle or unfavorable uses as discussed and reported on recently in my work on the Miami Dade County Zero Waste Master Plan, I'm currently analyzing barriers and opportunities for closed loop recycling strategies at the Miami International Airport. We've had meetings with the Miami Dade Aviation Department and are working with their sustainability team. I'd be excited to apply similar strategies here at Fort Lauderdale International Hollywood Airport. Given the zero waste and aviation background that I possess and the growing need for sustainable airport operations, I would look forward to helping in that area. I also visited the recent Carnival events in Water Hill and Miami Dade county where I observed major opportunities to improve source separation, recycling and composting.



Speaker 5 - 08:35

I'm organizing a focus group with the Broward Miami Carnival Committee in early November and will report back with recommendations for managing waste more effectively at future large scale events. Finally, I urge this committee to amend the Global Amendment Agreement between Waste Management, Wheelabrader and Broward county, formerly Wheelabrator is FCC now right to allow broader participation by other recycling companies. This is essential to divert C and D waste, organics and recyclables from landfills and incinerators. Let's prioritize composting and anaerobic digestion over high risk incineration technologies like pyrolysis and biochar, especially when using Sargassum seaweed which as our marine biologist advisor to Broward Clean Air warned may introduce arsenic and other toxins into composting streams. Thank you for your time and commitment to making Broward a zero Waste leader. Thank you.



Speaker 1 - 09:31

Thank you sir. Harry Mantle Harry Mantle okay, that's all the folks that are signed up. We'll close public comment. We have a forum at this point.



Speaker 3 - 09:43

Population.



Speaker 1 - 09:49

Let the record reflect that member Shuham member AJ Ryan are present. So we have a quorum full yes okay.



Speaker 5 - 09:56

All right.



Speaker 1 - 09:56

We have meeting minutes approval. Do we have a motion for September 8th September 19th? Do we have a motion by member first seconded by member Bright Cruise? Any discussion on that? All in favor say aye. Any opposed? All right. Passes unanimously. Executive Director report financial update.



Speaker 2 - 10:18

Hello, everybody. Welcome today. Thank you for attending. Real quick, we're going to have Cone Resnick, Alex Petrone present with regards to the financial situation, financial update and where we are for year end. I need to make sure that items are up on the screen here. So let me just. Alex, you can start and I'll make sure that.



Speaker 5 - 10:39

Are we.



Speaker 1 - 10:39

Good morning, Alex. Yeah, great.



Speaker 5 - 10:42

I don't know if. Do you have the balance sheet up yet? Oh, sorry. My name is Alex Petrone. I'm a partner with the CPA firm of Cone Resnick, here to give the financial position of Broward SWA as of the end of the fiscal year September 30, 2025. And as you can see from the balance sheet, the.



Speaker 1 - 11:03

Hang one second, guys in the back. There's a bizarre situation that actually the acoustics are terrible in this room, yet I can hear you back there talking about how I put on weight. So if you guys could just keep it down a little bit and realize that I am in the room. Can we just hold that till. And I appreciate your concern for my health, Alex. Go ahead and continue.



Speaker 5 - 11:22

Yeah, I'll continue. Hopefully I've lost a couple pounds since last time I was up there.



Speaker 1 - 11:28

They did mention that, Alex. Oh, sorry. Okay.



Speaker 5 - 11:30

Like I said, cash and cash equivalents show approximately 1,000,700 at year end. Accounts receivable were 541,703. The bulk of those receivables have actually been received over the last couple weeks. So we're down to a negligible number. Total assets is a pretty simplified balance sheet. Total assets are 2.241. The liabilities of the entity showed 145,000 as of the fiscal year end. The net equity, or you could consider it A reserve total. 2,095,693 that reserves obviously available to be utilized in this current fiscal year. Coming up here in 26. Looking at the statement of position, which is the next slide, that's the actual statement of activity for this fiscal year.



Speaker 1 - 12:19

There we go.



Speaker 5 - 12:21

1.840 of which the majority of its professional services, SCS and the like, their salary, legal expenses for the. For Yserota accounting and the like. There is other revenue regarding the county's reimbursement on SES payments once they're actually paid. That represents \$517,000 of income. There's also interest income that represents other income. The net Bottom line is a net positive revenue of 721,000 for the year. And obviously that gets rolled into the reserve for 2 million. I have a couple other points, but if you have any questions on those.



Speaker 1 - 13:11

Financials, specifically any questions from the members. Okay.



Speaker 5 - 13:16

Okay. So obviously we're beginning our third year. We have the similar assessment going out, \$2 million assessment across. Across the board. We've worked with the Executive Director to take a look at the calculations. There isn't significant movement. So most cities should expect their assessments to be very close to or in line to where they were from the previous year. There hasn't been a significant population bump one way or the other of any of the cities. Lastly, the authority also finalized their year end audit for September 30, 2024, which is the first year they were in operations. Citroen Cooperman completed that audit recently. There were no adjustments to the financials, internal financials from that audit.



Speaker 1 - 14:03

Okay, perfect. Any questions from members? Remember Bright, please.



Speaker 4 - 14:06

Yeah, just quick question.



Speaker 5 - 14:07

So I see there's like a half.



Speaker 4 - 14:08

A million dollars still left in receivables there. How would you categorize those? I don't need a detail. Just are you anticipate those coming in.



Speaker 5 - 14:17

Or are they pretty dated that I just mentioned? Actually we have received everything but \$7,000 of those receivables. So from the, from this period.



Speaker 4 - 14:26

From that amount, yeah. Oh, the last two weeks we've actually.



Speaker 6 - 14:30

Collected the bulk of that.



Speaker 9 - 14:31

Perfect, thank you.



Speaker 1 - 14:32

All right, any further questions? Thank you, Alex. Appreciate it.



Speaker 2 - 14:35

Anything further, real quick and at the next meeting, on the November 11th meeting, we'll have Citroen Cooperman here to go.



Speaker 1 - 14:40

Through the audit November 10th. Right. Okay, perfect. All right. Education Outreach Subcommittee. Sorry, Member Dunn.



Speaker 3 - 14:50

Yes, Executive Director. I see that you also submitted a list of upcoming meetings for 2026, but I don't see the governing board meeting on there. Is it kind of mixed in with the list of the executive committee?



Speaker 1 - 15:09

You'll see in blue that there's governing board meeting indicated for the gb. Got it.



Speaker 3 - 15:14

Thank you.



Speaker 1 - 15:15

Any further questions for Executive Director? All right. Education Outreach Subcommittee, good morning.



Speaker 7 - **15:21**

Thank you for having me. We had an amazing meeting yesterday. It was.



Speaker 1 - 15:25

Introduce yourself to the students at home, please.



Speaker 7 - 15:27

Yes, Lori Ernest Jones, Principal of Conceptual Communications. I'm your public outreach firm. Great first meeting. As you know, we passed our budget for this fiscal year in September. We hit the ground running. So went through a very detailed timeline for this year. A lot of tasks on the plate. I think the biggest shift from last year is think of it as were doing singular things, right? A resident survey, a business survey, we got the student videos going to start pumping out recycling information in that manner. Now it's more layered and more continuous. So as opposed to like a single campaign or a single action item, we're going to have a constant flow of information happening each quarter of this fiscal year. So the committee members are digesting that timeline that we talked about yesterday.



Speaker 7 - 16:23

And I think starting in our next meeting here, we'll have some deliverables to share, specifically the toolkits that you all requested.



Speaker 1 - 16:31

Okay, perfect. I'll open up to the members. First, a couple of questions. The subcommittee obviously prepares recommendations for the executive committee to consider and approve. Were there certain recommendations that came out of that process that you're bringing to us?



Speaker 7 - 16:47

One item that we do need to discuss is the school. So we have four buckets this year. One of them is school partnerships. We have \$50,000 earmarked to assist the schools with the curriculum piece. It's a hard cost. Printing contests, anything that they need, the school, I meet with them monthly. Susan Kantrix, their director of applied learning, they requested. Since they don't have a curriculum per se up and running right now, they have their big summit happening in February. They've changed theme to be all about waste. Awesome, right? We're going to have a big presence there. They want one of you to speak in one of the classrooms to all 1200 kids. So we'll be talking about that. Their ask is, can we have a small amount of money because we are teaching the kids at this summit.



Speaker 7 - 17:37

So the subcommittee members suggested \$5,000 be granted for that with 45,000 going into a potential pilot program for schools that are ready now for some sort of curriculum. And I believe the attorney spoke that the executive committee would need to approve that recommendation.



Speaker 1 - 17:55

All right, so we'll need the materials. We'll need something to us to put on the agenda so it's clear that we're being asked. That's true for all the subcommittees. Whenever there's an issue of a budgetary, unless it's an emergency or something. Okay, we need to have that presented to the executive committee members. Obviously, the chair of the exact of the subcommittee will outline for us all of that, but we just need to have that when you come out of these committees, if there's a recommendation to the executive director, you need to put that on the agendas or recommendations from the subcommittee so that we can then discuss that before it goes. It's important because a lot of the Shift right now is working on getting to yes. Right, yeah.



Speaker 1 - 18:34

So the as a whole, both the Executive committee and certainly the temperature of the governing board was let's focus on getting materials that are important to educate, yes, the community at large, but has to be duplicates that it's educating the commissions, the councils and all of those that are going to be weighing in on it. Doesn't mean we stop the other things, but we have to be very judicious about those use of resources, because if it's a no, all of this will be for naught. And so I recognize that you understand that, but I want to be careful because it was a rather large budget focused on education for the year. But a no doesn't get us, doesn't help us that it's wasted, but it's really not the best use of taxpayer resources if it's a no.



Speaker 1 - 19:22

So that's why, as the recommendations come out of the subcommittees need to be presented to the executive committee. So make sure that even if it's something that's useful, let's say, like this summit, right. It's part of the overall process of the building community support towards the concept of approving what the solid waste master plan is. So there's a Venn diagram, if you will, of where these overlap and are important.



Speaker 7 - 19:47

If I may. It was intentional. So I think once the. And it just happened yesterday at 2pm so we're, you know, on it. But the timeline that was presented yesterday in draft form that they're reviewing is strategically layered leading up to when you're going to have those micro conversations with each of these cities, so that the public is also getting informed at the same time in a very deliberate manner. So that is 100% the strategy.



Speaker 1 - 20:21

Okay, perfect. I'll turn it over to the members, Member Dunn and then Member Suham.



Speaker 3 - 20:26

Yes, thank you, Mr. Chair. So I believe at the next meeting, the next executive committee meeting, we'll be rolling out not only the recommended toolkit and the messaging we gave her team feedback yesterday, so they're going to be making those amendments. And again, also the timeline, we reviewed that yesterday, so that's going to be rolled out. So thank you for the reminder. There is one thing that came up in the meeting yesterday that I was not clear about that I would like to bring up for the Executive committee for further discussion. And that is. And again, I don't know if this is the time to do it or if there's another part of the agenda that we should be talking about it. So.



Speaker 3 - 21:09

So in Reviewing the plan to get to yes and the strategy presented by Mercury yesterday, I was unclear and was asking questions about what's the distinction around messaging and the distinction around media relations that separate the work that Mercury's gonna be doing versus the work the conceptual PR is gonna be doing. And for me there was a lot of murkiness around that. And is this the time to bring that up or should I wait for a new item now?



Speaker 1 - 21:43

Let's go ahead and deal with it now. SCS is here. Daniel, perhaps you can come to the podium just to help us as we introduce the issue. Obviously conceptual is handling a lot of the macro communications and then some focused community based. Mercury has the expertise in dealing with the individual cities, the knowledge of all the individual cities. So once the toolkits are developed utilizing the connections of Mercury to each of the cities in their capacity, that's how I understood SES was handling this is to take the information that conceptual will develop and then through SES generate the actual plan to getting us to yes to the individual commissions.



Speaker 3 - 22:20

Mr. Chair, if I may continue, sir. So on the budget and I don't have my glasses so I can't zoom in on. So on the budget there is a section that is for is one hundred and something thousand dollars and there are three distinct scope of work. One is around messaging, the other one is around media relations. So my understanding, and again looking at the change order it says under and again I just want to understand, right. To make sure that we're all 100% clear. It talks about on task number 20, on task number 21 getting to the yes, there is public messaging which says draft opinion editorials and identify elected officials and other key supporters to sign and place them in appropriate news outlets.



Speaker 3 - 23:19

That part I understand because it is coming up with the messaging working with elected officials to put in op ed pieces. I get that part, but what I'm unclear about is that the extent of what they're doing and if so the hours that's allocated for that. I mean being somebody that's in the industry, I'm not really sure if that's \$33,000 worth of work. Right. So I'm wondering if it might not be prudent to shift some of that budgeting amount to more of the part about stakeholder education and resolution strategy.



Speaker 1 - 23:58

All right, scs, just one caveat to that. If I understood correctly, the way this was presented initially was that the folks from Mercury would be engaging the individual cities directly.



Speaker 9 - 24:08

Correct?



Speaker 1 - 24:09

That is they would go to the commissions in advance if there were meetings that were necessary amongst individual members, not just the public meetings, but making sure they were directing outreach to individual commissioners and council members, correct?



Speaker 9 - 24:23

Yes. For that scope item, it is focused squarely on elected officials from the ILA member communities. So it is tangential to the work that conceptual is doing. But that's public facing. The work that we're talking about is developing the strategy and the engagement with elected officials. And I think the word media or the term media engagement may be creating some confusion and I apologize for any confusion that has created. But all of that would only be as it relates to the elected officials. It's not media engagement that may be in the conceptual scope.



Speaker 1 - 25:02

Is that your understanding conceptual as well?



Speaker 3 - 25:04

Yes.



Speaker 1 - 25:04

Lori, thanks. All right, so explain then what the hours are. I think that's what member does, right?



Speaker 8 - 25:09

Yeah.



Speaker 9 - **25:09**

So this so very similar to the way that we've budgeted for all of the tasks. There are activities that we have identified. You'll notice that there isn't the strategy piece in the breakdown within the budget. The strategy really cuts across all. It was simply an allocation of hours by activity. Best guess at the time that the change order was put together. We will work very closely with the executive director and provide updates to the executive committee and the governing board as appropriate for the actual allocation of activities by deliverable the activities and then the corresponding budget.



Speaker 1 - 25:45

And so this is attendant to obviously the work of the executive committee and the government board to educate themselves. But this is going out beyond that to individual commissioners who may have their own questions and engagement with staff in the individual cities as well.



Speaker 9 - 26:00

That's absolutely correct. Each municipality, each ILA member has their own interests and concerns. And we want to make sure that as part of that outreach we understand what those concerns are, what the opportunities are. And we're messaging that clearly.



Speaker 1 - 26:17

Yeah, I think it's a critical component of it. We're going to identify canaries in the mine to understand where things are and need to be addressed sooner than later so that we're not standing at a podium in April trying to get a yes. And for the first time we're hearing certain concerns. The idea is to be out aggressively to an individual community outreach to the commissions and councils and staff. Is that right?



Speaker 9 - 26:43

That's correct. And I appreciate the executive director sending out a two pager and apologize for the lateness of it. It was shared substantially in the same form to the Educational Outreach committee yesterday subcommittee yesterday. But just to provide a little bit additional information and a timeline so that you. It's clearly understood that the strategy is going to be developed if approved over next several months. So that when the new year starts and we. Some of the threads of the work that we're collectively involved in start to come together, we are ready to hit the ground with strategy.



Speaker 1 - 27:18

And the two page that you're talking about is part of the strategy for Mercury in collaboration with conceptual. Whatever the toolkits and everything else get generated, make sure they're utilizing that. But it's being overseen by SCS, correct. Okay. Member Dunham.



Speaker 8 - 27:31

Mr.



Speaker 3 - 27:31

Chair, I do understand and see the tremendous value in ensuring that there's outreach being done to elected officials and in the solid waste. Get to yes. Strategy on page two, under engagement, there's really no mention there. Well, one small bullet that says use op ed to spotlight supportive mayors, commissioners and partner cities. And on this document, that's really the only mention of media engagement. And to me, this is a very wise and succinct strategy. However, when you look at the change order and when you look at the budget, there's a substantial amount of money allocated specifically to media engagement. So I would like to recommend that we go with one language or the other. So, for example, on the change order on page five, it speaks about public messaging and media engagement. So the language just doesn't.



Speaker 7 - 28:35

Match.



Speaker 1 - 28:37

I think you should kind of apologize for it. Give us a better sense of what you intended by that. I mean, I know the media engagement is not just op EDS and stuff. I know.



Speaker 9 - 28:44

Yeah. It's really a budget allocation for supporting elected officials if they want to engage with media outlets. Again, it's distinct and separate from the work that conceptual is doing. If that work is not performed, we don't bill for it.



Speaker 4 - 29:03

Right.



Speaker 9 - 29:03

These are not to exceed budgets, time and materials.



Speaker 3 - 29:06

Okay. That makes me feel a little bit more comfortable because as somebody that's in the industry, that didn't feel right for me. Thank you.



Speaker 1 - 29:15

Okay. Thank you, Danny. Member Shoeham.

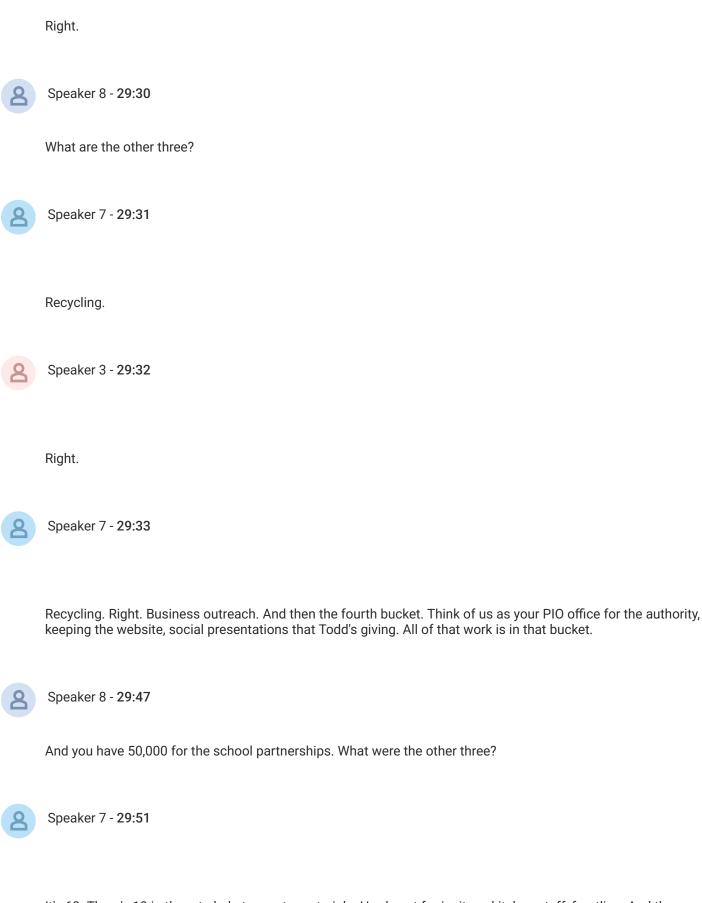


Speaker 8 - 29:19

Thank you. This is more for Lori. I just wanted to understand. When you started out, you said there were four buckets and the school partnership was one of the four.



Speaker 7 - 29:29



It's 60. There's 10 in there to help to create materials. Hard cost for janitors, kitchen staff, frontline. And then my team has a \$35,000 agency cost to help create those materials. Do these meetings, keep them on board, make sure their summit is what they need it to be, et cetera? Yeah.



Speaker 8 - 30:15

Well, my question is for recycling, business and pio, is that all in that total number already or they have separate numbers?



Speaker 7 - 30:22

Nope, they have separate numbers.



Speaker 8 - 30:24

That's my question.



Speaker 7 - 30:25

So for school the total is 96, 125 for recycling, right. The total is 304375 with 198 for hard costs. So that's like your direct mail. What's the total under recycling rate, the total is 304375.



Speaker 8 - 30:47

Okay.



Speaker 7 - 30:48

The total for business community outreach is 135. And the total for the authority supportive work, the PIO work, the branding is 114 5.



Speaker 8 - 31:01

And what's the status of these budget numbers? Are these, where are these reflected? Are these numbers that you're putting together proposing.



Speaker 7 - 31:12

So these numbers, the hard costs are estimates. So for direct mail, for example, under recycling rate, we have \$90,000. That's the hard cost to print and postage something.



Speaker 8 - 31:25

I guess my question is way more fundamental than that.



Speaker 1 - 31:28

Yes.



Speaker 8 - 31:28

Where, where are these costs in our budget for the upcoming year? Are they already in there?



Speaker 1 - 31:36

Yes, they've already been budgeted, but doesn't mean they're being spent yet.



Speaker 8 - 31:39

That's exactly my question. So when we approve the budget, we approved a grand total and now the committee is coming back with a suggestion as to how and when and where to spend it.



Speaker 1 - 31:52

That's with the overall caveat that as conceptual and SCS has understood, the main focus is making sure we educate the community as to why we need to keep the Solid Waste Authority moving forward. There'll be some crossover, but that's the main focus.



Speaker 3 - 32:09

Correct?



Speaker 7 - 32:10

Correct. And as needed. So my team, we are on down to the minute lawyers timesheets. So if we these are all estimated hours, it's gonna take us 50 hours to do X, Y and Z. We use 40. You get billed for 40. I have the timesheet.



Speaker 1 - 32:27

Or if we don't use the 50, we don't get billed at all.



Speaker 7 - 32:29

You don't get billed at all if we don't get to that item this year.



Speaker 1 - 32:32

Okay, perfect.



Speaker 8 - 32:32

Thank you. So then go ahead. Sorry, just show me on here where Dance cost.



Speaker 1 - 32:40

They're built into the change order that you're going to be talking about.



Speaker 8 - 32:46

So a question I have is out of that 650, which is solid waste authority, PR, communications, website, education, outreach and ads, wouldn't that 650 encompass the cost to educate elected officials. That's my question.



Speaker 7 - 33:07

That's separate. That 50 is those. Those four buckets I ran through?



Speaker 8 - 33:13

No, I understand that there's a proposed very large change order with lots of dollars in it for things like that, but couldn't some of that. In other words, what I'm thinking is we can't or shouldn't spend some of this until it's approved.



Speaker 2 - 33:32

Agreed.



Speaker 8 - 33:32

And some of this stuff may not even happen within the next year. And so instead of putting it all in a change order up here, could we take some of these cost the education line item cost to offset some of the change order cost? I'm just throwing that out there.



Speaker 1 - 33:50

But the budget's already been approved, so you're asking for a budget amendment. Right. The better course, I think, is to not approve anything that isn't focused on where we're headed. And so if that 650 at the end of the year turns out to only get 200 spent, the other 450 is not spent in the budget and is goes to reserves, essentially. And our contingency.



Speaker 8 - 34:12

Okay, okay. Because the million, even though we didn't authorize it, was included in the budget.



Got it.

Speaker 8 - 34:17

Okay.

Speaker 9 - **34**:17

All right.

Speaker 1 - 34:18

Perfect.

Speaker 2 - 34:18

Okay.

Speaker 1 - 34:18

Member break crews and then member firm.

Speaker 4 - 34:22

Thank you, Chair.



Speaker 9 - 34:22

Yeah, Just a couple thoughts.



Speaker 4 - 34:24

One was we did meet just yesterday afternoon. So it's less than 24 hours ago. So I think that's why some of the, like the recommendation wasn't on there. So I don't know if we can.



Speaker 5 - 34:34

I don't.



Speaker 4 - 34:34

It's not a big deal to me, but if we can squeeze another day or two between our subcommittee and the executive committee, it would be helpful.



Speaker 1 - 34:41

Yeah.



Speaker 4 - 34:43

The second thing I wanted touch on was I'd like to get a better understanding of how the visits to, you know, getting to. Yes, that's super critical part how those visits are going to be coordinated. I know, you know, I've got relationships with some of the municipalities around me and I'm. I would like to participate and actually go out there and do some of those meetings. So I just want to make sure that there's a schedule coming out.



I don't.



Speaker 1 - 35:13

That there's a way for us executive.



Speaker 4 - 35:15

Committee members and hopefully governing board members to participate and be an active part in visiting the municipalities, our neighboring municipalities and getting the message out.



Speaker 1 - 35:28

Yeah. Let me rephrase just a little bit. I think the point member Bright Cruise is raising is that the executive committee members and governing board members have incredibly important relationships. Cross Border and taking advantage of that, both in terms of pre meeting but in existing meetings can only benefit the process. So the question is, how are you going to coordinate to make sure I'll just, you know, pick meeting with Tamarack. You know, it might be helpful to know, you know, which members are. Have relationships with folks in Tamarack, have worked on issues together and we'll know that there's a meeting coming up, if they can attend.



Speaker 9 - 36:08

Yeah, that's part a great question. That's. And thank you for the offer. That's part of developing the strategy. So that's where we work very closely with the executive director in developing that strategy. We expect the executive director to be having conversations with the members of the executive committee and governing board so that we are uncovering, you know, or including identifying all of the relationships that can contribute to a successful engagement.



Speaker 1 - 36:37

Okay, Member Fur, then Member Dunn.



Speaker 6 - 36:40

On that same note, I think when Greg and I went to all the different cities, you need to budget about 150 hours. That's about what it took all told. And when went to all those cities, the presentation was given to all the city commissions way ahead of time. So they all had a chance to see it before and the presentation was ready to go. That's kind of what I mean. The idea of all the good part is there's a bunch of us and that if we divide up, we can hit all. It's not going to take each one of us 150 hours. Now we divide it much like what you're saying. And what you're saying is tangentially, we know our cities around us. And I, but, and I do think it's. We're going to have to. And I've felt this from the beginning.



Speaker 6 - 37:33

All the other city commission members are, they're going to be coming in from ground zero. And you're going. And we're going to. We really need to make a really succinct educational video or something like that where they can just on their own time take a look at this before we get there and make it simple. Here's the arguments for do it for the solid Waste Authority. Here's the short term costs, here's why it might be costing a little bit more, but here's why it's worth it. And all these things with flow control definitions. So when we finally get there and talk with them, you're scaffolding. It's like teaching. You give them that. You build it, you build it from the beginning. So when you go in front of them, they have information to build upon. That's what it comes down to.



Speaker 6 - 38:25

And I don't know. I wasn't at the Education Committee, so I don't know where that's coming from, but that's, to me, essential. And so that, you know, some of the stuff that you were just talking about, I think is down the road, to be honest. And the idea this is to get to yes is not going to be easy. It's not going to be easy. But, and that. And, and all. I really do think our emphasis should be right there on developing really good materials that can, that are, that we can we preview and we look at it and we say, yes, this is right. And you know, and, you know, go from there. That's the other part is I think it's great work. I think it's great. And working with Susie Kantrick, wonderful. There's already, you know, and you.



Speaker 6 - 39:16

And I don't know if you know, but there's already. The time may be over right now just, it may have just finished, but there's \$150,000 in grants for schools available for. And a lot of, and a lot of the schools have already taken on this and many of them are doing composting and all kinds of stuff. So they're doing it with the Youth Climate Fund. And it's from the Bloomberg Philanthropies that is already being, it's already there. So you may want to just scaffold on top of that. Okay.



Speaker 5 - 39:46

Member Dun.



Speaker 3 - 39:48

Thank you so much. Vice Chair. That is exactly what the vision of the direction is. And we reviewed yesterday a PowerPoint that we provided feedback to the team on that. They will be identifying not only the cost and the opportunity, but the why, what's in it for me. And as you know, for each community, that looks different. Right. And so creating space, even for each city to kind of customize what that why is for their community, that would resonate with their members, with their constituents. So that's right on point. We also talked about creating a promotional video, a PSA even, that we can start pushing out now to get the message around to the community. So that's exactly the direction that we're heading in. So thank you for that.



Speaker 3 - 40:46

And I just wanted to kind of piggyback a little bit on my member Bright Cruise's offer. I think, you know, my recommendation would be, yes, let's go through the executive director, but perhaps we can have that as a standing agenda item so that we'll know as a committee like this week we're focusing on these five cities and then we can in real time decide on how we can support the work.



Speaker 1 - 41:14

I would just make sure we coordinate through the executive director on that.



Speaker 9 - 41:17

For sure.



Speaker 1 - 41:18

Yeah, we have to do it. If it gets decentralized, that's my only concern. Just we don't have chaos. But it should be pushed out to everybody to know what the plan of Mercury and SES is in that regard. Correct. Let me just. We'll finish up with this. But I want to say that there's already, you know, momentum in another area. And I know you've mentioned it before, remember, for the biosolids work that's being done throughout the county with being produced. For those who don't understand, there is already a regional recognition and awareness that the current process of handling biosolids from the utilities is not sustainable long term. We are. Biosolids at this point

generally get trucked out and are delivered to a. Essentially a landfill that will run out of space.



Speaker 1 - 42:13

And the failure for us regionally to treat it in a way that it could be processed here and then put back into the circular economy is a recognition that most of us probably don't even realize it's going on. But staff has put a lot of work into this and work with the county and different utilities and each of those cities that. And it's almost all cities. Right. Don't have it at a Class B level, that it could be utilized for converting to Class A, which then makes it, you know, okay for fertilizer and everything else, that they're going to have to spend money.



Speaker 1 - 42:47

And the staff that are involved in this, that are participating have already come to the conclusion, yes, we're going to spend more money because long term we're going to be taking over the barrel if we don't do this now and we don't do it within our own county. And I think going forward with this, I think there's some tangential messages that make what we're doing here not seem so novel in some sense. And we've been doing it in a way already. I do want to thank the county and all the utilities in the different cities that have been participating in this.



Speaker 6 - 43:19

Yeah. The good thing is, in fact, just last week the county passed. It'll be a \$400 million wastewater treatment plant that will be taken, that will really be using reverse osmosis and nanofiltration and everything to make those biosolids much more applicable to land if necessary, after going through thermal conversion with the biosolids. So we're on the right track on it before and. And you know, a lot of this stuff was going up to Palm beach and they don't want it anymore.



Speaker 1 - 43:55

Yeah, they're going to cut it off.



Speaker 6 - 43:56

They don't want it anymore. In fact, they're mad at us, you know, and I don't blame them. I mean, there's. Because it leeches out into lakes and all kind of stuff. So we're on the right track with it, but. And some of that goes to landfill and hopefully we. We end any of that going to the landfill as well.



Speaker 1 - 44:15

The real point of those that the cities that run these utilities have come to the recognition that they're going to have to spend some more money to process these. I know Sunrise, we've brought in consultants already. How do we get ourselves to a Class B so that it can go to that facility, can then be processed and made. If it's not at least a Class B, it can't go to that facility. The point is that there's a recognition. Commissions probably don't realize it fully, but there's a recognition at the staff level that we have a regional problem. We have to spend some more money to take care of it. By doing that, we're going to save money long term and avert potential market vagaries as well as environmental problems. And so it's not that novel. Right.



Speaker 1 - 44:57

And this has already moved down the line through the leadership of utility staff or your respective cities and the work of the county. There's been a lot of work put to this.



Speaker 6 - 45:05

Yeah. I think the county has been working with all the cities on this. The difficulty is the mandate, and it's a good mandate on the federal side is requiring us to get down to 4 parts per trillion on PFAs. That is expensive, but everybody's going to have to do it and it's a.



Speaker 3 - 45:22

Good thing to do.



Speaker 6 - 45:23

So.



Speaker 1 - 45:24

Okay. All right, C and D commercial subcommittee. Who's presenting on C and D? Member Meade.



Speaker 9 - 45:31

Thank you. I'll take the lead and I'll turn.



Speaker 2 - 45:33

It over to the executive director in a second.



Speaker 9 - 45:35

As Mr. Castagrande pointed out, we had our meeting on Tuesday. We did invite members of the community.



Speaker 2 - 45:44

To come and speak, tell us their.



Speaker 9 - 45:46

Needs, tell us their wants, tell us their capacity so that we could get a handle on what we could do.



Speaker 2 - 45:53

With the CND in the very, very near future. And I think it was a good meeting.



Speaker 9 - 45:58

We had a lot of participation in it.



Speaker 2 - 46:01

And I think we've got some good ideas going forward about how to implement the program. And I would just, as an aside, encourage all members of the executive board and of the governing board when you are approving new building prospects in your city, please encourage them, the demolition part.



Speaker 9 - **46:22**

Of it, to recycle, keep it out of the landfill. There's no shortage of ability of the county to adopt the recycling construction. There's no reason to get it in the landfill. It just needs some encouragement, I think, from.



Speaker 2 - 46:36

From individual members when you're approving your new construction packages.



Speaker 9 - 46:42

I'll turn it back over to Mr. Stordy for the.



Speaker 1 - 46:45

Just before you do that, Member Mead, thank you very much for that. I think it'd be helpful for us to generate a couple of paragraphs on that suggestion. Right. That we can get out to the individual cities and staff that would explain what the issue is. And to your point, and I think this is what industry's been saying, there's a lot of resources already there. It's a matter of how do we encourage that. This is the pre carrot, pre stick effort. Right. This is just a. Hey, we think it'd be a good thing for you to start doing, which lays the groundwork for the broader efforts that I know the C and D subcommittee is working on to try to address this regionally. Does that make sense?



Speaker 3 - 47:21

Okay.



Speaker 1 - 47:21

And I think to that extent, industry can give a hand in crafting that message, providing suggestions as to what the importance is and the available resources, and then at least we can start messaging it out.



Speaker 9 - 47:34

Jerry, did you want me to draft something there, or should we leave that up to the individual cities?



Speaker 1 - 47:39

I think we should draft something through the swa, if you have the time, or the executive director wants to do it, and then have it come so we can have a presentation on it. And that way we can say, okay, yes, and then we can go to the governing board members, which are all 28. Right. And say, look, this is one of the messages we'd like you to share with the community, as well as we run parallel on all the other efforts.



Speaker 9 - 47:57

Okay. I have all kinds of time, so I will. I will draft something and then run.



Speaker 2 - 48:03

It by Mr. Storchi, and then we'll.



Speaker 9 - 48:04

Get it to the next meeting.



Speaker 1 - 48:05

Thank you, Member Meade.



Speaker 2 - 48:07

No, I was actually encouraged, and Henry will work through that approach appropriately. Thank you for the time the other day and the rest of the members that were there, Member Horland and all the comments. The industry that was there, that was outstanding. I thought the presentations went well. They were a number of items that were brought up that are challenges that we need to work through, especially with regards to understanding certain components on the flow control with the current county disposal agreement with the ila. But we can work through those challenges, I believe. And were very encouraged at the meeting about the capacity that the industry is available here in Broward county, that there's capacity already to be able to do that. They want us to do that. Quite honestly, they kind of shamed us and said, why aren't we doing it already?



Speaker 2 - 48:54

Type of a thing. So I think we can be able to work through that in short order and work through that and move that material from the waste stream or start removing some of that material and developing structure on how to be able to work with the cities with some solid waste authority oversight. So I do appreciate that time the other day and thank you for that.



Speaker 6 - 49:13

Member Fer the one question I have on that, and I think we do have capacity. We've got a lot of companies that can do this. When you're asking if we have an ordinance and the ordinance says you have to recycle such and such percentage, how do we make sure. How do we make sure there's an even distribution among all of those different companies so there's a fairness to it. In other words, we could send a lot of stuff to the landfill, but we could also be sending it to all these different companies for processing. I'm trying to figure out the fairness issue of trying to make sure there's an even distribution for the industry. Should I be thinking that?



Speaker 1 - 49:55

Do I need to be thinking, remember me?



Speaker 9 - 49:57

Yeah, it's a good point.



Speaker 2 - **49:59**

I think part of that is going.



Speaker 9 - 50:00

To be taken care of by proximity. Some of those cities are nearer to distribution points. In other cities, there's going to be a cost analysis. They are private businesses, so they are going to be able to do their.



Speaker 2 - 50:15

Own thing, so to speak.



Speaker 9 - 50:17

And I think that'll do it. We'll work on that. That's one of the things that we.



Speaker 2 - 50:21

Need to talk about.



Speaker 9 - 50:23

But as it is right now, this is a start.



Speaker 6 - 50:27

Yeah. I think my thing is you don't want to put anybody out of business. You want to make sure all those businesses are able to. To sustain themselves. That's all I was saying. Thank you.



Speaker 1 - 50:37

All right, thank you. Any further questions for C and D Subcommittee? All right. TAC meeting, engagement. I know the TAC meeting was rescheduled once we changed direction with respect to the RFPs. As we move forward, I, I would think that SCS will have information that will want to get to the tac. What is, what's the current plan for that?



Speaker 2 - 50:59

Right now this is put, I put this on the agenda. Thank you for that Chair. With regards to getting attack engaged, there's a number of items as part of our recommendations and we saw some shortfalls when were actually on the other path with regards to developing the RFPs to for the long term disposal for recycling for yard waste. Some of the challenges when were putting those Talking through the RFPs and development of the scopes were that we really needed more focus with regards to some of the individual items that need to be addressed prior to actually putting out those RFPs.



Speaker 2 - 51:33

So with regards to that we believe I've had discussion with SCS that engagement of ATTCK would be crucial at this point because first and foremost they are our representatives in each of the cities to be able to talk about these very complex issues, bring them up to speed. Where we are with regards to the master plan, what we're moving forward with regards to the master plan and the facilities of amendment so that they can help be, help the champion in those communities be that champion, be that resource for them. In addition to that, with regards to the C and E and the commercial recycling programs, a lot of the C and D and commercial recycling program, especially with us moving forward with various say ordinances or other things are more about on a local level.



Speaker 2 - 52:17

It's something that can be done at the cities currently it can be done by the county currently. We are going to be, we're doing that going forward with that subcommittee. But we need to understand the challenges that each of the cities have and the TAC members have a key insight with each community on where those challenges are. What are the items that we need to work through and help them provide and provide guidance. We're going to be developing say templates for maybe model it modeling ordinances. Let's have their input with regards to how that works most effectively with each of their cities.



Speaker 1 - 52:50

So what's the timetable? First of all, you have to have the toolkits. You have to have something to present. We're not going to be able to do that in November. What's the plan and do you have a suggestion as to when you want to try to do this? As long as SES and everybody's ready.



Speaker 2 - 53:02

I think with regards to the TAC meeting and we should have the first TAC meeting who hopefully I would propose we could actually have maybe one next month in November and just start going through these items with them, especially with regards to the Yard trash and the bulk setup standards. And in addition to that is one of the items that we, that is a recommendation in scenario A in the master plan is getting an understanding on the transfer stations and the transfer station development that will be needed long term. Here in Broward county we keep talking about with regards to possibly the waste to energy facility, but that has limited capacity. That's a million, you know, in essence a million tons annually. We have 3 to 4 million tons down the road that we're going to have to deal with.



Speaker 2 - 53:46

We need to start having discussions now about the criteria for those transfer stations and the development of those three transfer stations because each one of those transfer stations could move a million tons annually. And that will give us ability to understand and control our destiny more going forward.



Speaker 6 - 54:03

Forward.

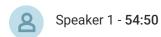


Speaker 1 - 54:03

All right, I'll let SCS and the executive director make recommendations. Clearly shouldn't happen before the Nov. 10 meeting. There's a lot of new information decisions that are being made by both the executive committee and with the assistance of the governing board. You run into the holidays at that point, but maybe the first or second week of December, you can work with TAC on that as long as it's an update. And we are focused on what we're asking them to do because it's a big undertaking for TAC to get together. Okay. Any further questions?



Member Rikers Yeah, just quick comment. I, I love this schedule of meetings. It's very helpful. What I'm wondering is, and I'm just honest question, I don't know, as far as TAC is concerned, is there a schedule for TAC meetings as well or should there be? I feel like there should be.



So, so here's what's happened to this point. We haven't had anything for TAC to decide on.



Right.



So let TAC make its decision on what it needs to do. They have a chair. They can, they know what staff needs. We can't set that. We can set this first one and then let's hear back from TAC as to how they want to handle it.

Speaker 9 - 55:05

Perfect.

Speaker 1 - 55:05

Perfect.

Speaker 4 - 55:06

And then I'd love to see a distribution of those meetings.



Speaker 9 - 55:08

I'd love to sit in.



Speaker 6 - 55:09

Okay.



Speaker 1 - 55:10

All right. Master plan update. Ses. You guys want to come forward and we'll talk? I guess there's change order information. We've covered a lot of the predicate. I know Jamie's working on the facility amendment with the county so that we had kind of targeted that for November 10th. Daniel.



Speaker 9 - 55:30

Okay. What was presented to you is a revised change order based on discussions Particularly at the executive committee meeting earlier this month, the elements are still the same. And let me walk through each one. Task 17 exists today as a contingency account and as a reminder, when we completed tasks for less than the line item for that task, the money, the excess money flowed into contingency. It gives us a lot of flexibility. So one of the, for example, one of the items that has been talked about today is the CMD ordinance, right? So that work could be accomplished through the contingency task. And for any of the other tasks that may or may not be approved today, if those activities are completed below the task amount, that money will flow into contingency.



Speaker 9 - **56:22**

It's basically a resource for the authority through the executive director to direct us to do other work that is supportive of the master plan. So that's task 17. Task 18 is project management.



Speaker 1 - 56:38

So please slow you down just so we go one at a time. Any questions on task 17 task? Next?



Speaker 9 - **56:45**

Task 18 is project management support. So that's the day to day activities and supporting the executive director. So planning for and attending meetings, preparing notes, updating the project management plan, the schedule, invoicing and the like, that is a task. We are breaking it out as a separate task because you may or may not be aware, but there is retainage held on every invoice for every hour that is billed, including the project management task. We are essentially complete with the old project management task and that will be part of our retainage invoice. So from an administrative standpoint, it was just cleaner to start fresh with project management, but it's essentially the same services that we've been providing since.



Speaker 1 - 57:30

Okay, any Questions on task 18? Task 20 is.



Speaker 9 - 57:36

Procurement development support. That work was put on hold at the last executive committee meeting. So from the moment that direction was given, pens were put down, no further work was done. And as we talked about previously, that work is not lost, right? We have the resources to pick it back up at that point in the future where the authorities, if it proceeds, will need to secure firm pricing for that work. We're about \$70,000 spent out of the 275,000 that was authorized. And no further work will occur until direction is given to do that work.



Speaker 1 - 58:18

Okay, questions on Task20 membership.



Speaker 8 - 58:25

So based on what we discussed at our last meeting and agreed upon, the deliverable here is draft and final detailed financial plan memorandum. So is that going to happen based on your now internal.



Speaker 2 - 58:40

Yes.



Speaker 9 - 58:41

So in the last financial document that was presented to the authority we had provided cost reduction ranges and yeah. So that work will now flow into the financial analysis.



Speaker 8 - 58:52

Okay, thank you.



Speaker 9 - **58:53**

And we will validate that because we continue to the market shifts. So we want to make sure that we have the most current information. For example, we now have the rate that is paid, the negotiated rate at the waste energy facility. And we want to make sure. Again, so we want to make sure that we're working with. With a reasonable cost range that can then be modeled.



Speaker 1 - 59:16

Member Dunn then member firm?



Speaker 3 - 59:19

Yes, it's a request. I am not a financial person. I like my colleague here who is a finance guy. So I would support me a lot and perhaps other members if we could do some workshop specifically breaking down the financial modeling because I need to be able to explain it. And so that would be very supportive. And I don't know if that's already a part of your plan with the development of the task.



Speaker 9 - 59:46

It wasn't. But it's a great idea and we endorse it. We would love to have a working session with you because it gives us direct feedback through your questions to make sure that we're clear with the members of the authority and it is clear. Clear to the.



Speaker 6 - 01:00:05

To the public.



Speaker 7 - 01:00:06

Okay.



Speaker 1 - 01:00:07

And then can I just interrupt you?



Speaker 3 - 01:00:10

Yes.



Speaker 1 - 01:00:10

What would your timetable be for. For that? When would you suggest we would be in a position, whether it's a workshop or a standalone presentation, before the executive.



Speaker 9 - 01:00:19

Committee, I would like to do it within the next 30 days. So, you know, Vita was at the meeting, my colleague who will be doing the financial modeling, who has been doing work for the county in the same regard and for lots of municipalities around the country. So if we're authorized, I want to get her engaged immediately in preparing for that. For that workshop. And we can do that in parallel.



Speaker 1 - 01:00:42

With developing the model, not necessarily asking you to force it, but Perhaps for the November 10th meeting at least an update on where you are on that and when we could have a more detailed meeting.



Speaker 9 - 01:00:52

That was our intention anyway.



Speaker 1 - 01:00:53

Plan for it at least no later than December.



Speaker 3 - 01:00:55

Yep. And then my other thought or around this task. And perhaps this could be done in tangent with the TAC piece. But it's very important to get buy in from staff on this financial modeling. I can't stress that enough because I've had internal conversations and I imagine that we all perhaps have in our cities. So that's my thought.



Speaker 9 - 01:01:17

Again, great feedback. It is not something that we budgeted for, but we are going to accomplish. We're going to be as judicious as we can with the budget and squeeze as much value out of it as possible. And that's part of the justification for having contingency. If there are additional activities, we want to do them. We just.



Speaker 3 - 01:01:36

Well, in my mind, the budget that you have to engage elected officials and staff would cover that. And so you would just have the financial modeling as part of the conversation that you have with staff because you have a very generous budget for that line item. So this shouldn't cost us any additional dollars. Thank you.



Speaker 6 - 01:01:54

Okay, Member FIR and I'm thinking the exact opposite because I really want, really simple. I want to know what it's going to cost for administration for solid waste authority. I want to know what the, what it's going to cost for contract administration and I want to know for education, that part. And then I want to know what the system cost is going to be for MSW cost recycling and yard waste. Because that's all I'm going to be. If I'm talking to another commissioner, that's all I'm going to be able to talk about. If I go into the weeds, I'm going to lose them. I'm going to lose them. They want, they want those basic costs. How much is it cost to administer this and what's it going to cost to do those couple things.



Speaker 6 - 01:02:37

I actually think you guys probably have almost all that information at your hands right now. I honestly do. You have a lot of that stuff you've been over the last, you know, couple years. All the stuff, the wonderful work you did in 2018, you know what these costs are. And, and I think you have all the information from the cities. My, my feeling is you could almost put it, you could probably tell me right now what the numbers are is my guess, you know, or you can get very close to it. That's all I need. And that's all any of us need. If we're going out to the other commissions, they just need a ballpark. What's this going to be? Why is it worth it? That's what we need. And you know, there's a lot of stuff on here.



Speaker 6 - 01:03:19

I'm going, I don't need a lot of this. I don't need it. I just need the basic information of how I. So we can get to. Yes, that's all I need.



Speaker 1 - 01:03:32

I'm not sure it's that simple, but I look forward to seeing that material it's generated number done.



Speaker 3 - 01:03:38

So I think that we should have both. So in my city that's been ran by a finance person that has a lot of influence on My colleagues, it's important for those are the types of questions that they're going to be asking. And so I think it's important for us to be armed with both. Right. The top level answer. But then for those who are really finance people, that's going to be asking the tough questions like I got to be prepared to answer it. Maybe I'll do it in a storytelling form. Who knows. But. But I got to be prepared to answer it.



Speaker 1 - 01:04:17

I look forward to seeing member Fur reading that story. A big comfy chair in front of it in a fireplace somewhere in the background. Okay, anything further on that task?



Speaker 8 - 01:04:29

Member Shua Just really quick. At our last meeting we had a very similar conversation and that SCS representative here said that she believed what vice Chair is saying, that information was fairly readily available. And I just want you to confirm that to us.



Speaker 3 - 01:04:47

Yeah.



Speaker 9 - 01:04:48

So it's in pieces.



Speaker 8 - 01:04:50

We understand there's a little bit more work done, but there's not a lot of research and that should be correct. You're there.



Speaker 9 - 01:04:56

It's now compiling it and essentially telling a story. So answering two questions, what is it going to cost and how are we going to pay for it? Yeah.



Speaker 1 - 01:05:06

There's a more complicated point here that was raised through the TASC papers, including the extraordinary range of cost that the city's reported from a load 208 to over 520 because we're not comparing apples and orange. So deconstructing that to understand where one individual city is going to say, particularly we've heard people say, oh it's absolutely going up for you. That may not be the case for a particular city because of how they funded it for others. They may still decide to continue on with using general funds to subsidize this to keep their rate there. So I, there is significant analysis needs to be done to unpack and be able to answer the individual city questions because it just is not that simple.



Speaker 1 - 01:05:54

When you saw, when I saw that range and the disparity of how different cities treat this, you know, and post franchise feeds, you know, it's a little easier. But that is something that we, that's going to take work and that that's a failure point because if we walk in saying this is what we think the costs are in some cities as well, we're charging \$500, you're telling us, is it going to go up, is it going to go down? We need to understand what they, how they got to their 500 and what charges that frankly they're not including in there or what they've added to that.



Speaker 8 - 01:06:24

So I mean, I'm understanding that you're. That's. You have. That you have done that.



Speaker 9 - 01:06:30

We have. We have not done that in total. We have a base model that looks at every community by waste stream component, where they are today and then it projects it out over the 40 year planning horizon. That was from task two, walk down memory lane. Task four looked at different pathways. What infrastructure can be developed, Infrastructure and programs to help the authority achieve the same.



Speaker 8 - 01:07:01

To your point, if I might. So each of us are going to take this range and go back to our commission and obviously the first thing everyone's going to ask is how does that range compare to what we're doing now and to the chairs? We have to be able to make sure that however you're creating that range, whatever's in the basket and not in the basket can be compared to what that particular city is doing. I mean, I understand your point but. But we know how many cities it is and we know what each city is doing. So I don't think it sounds like for people as skilled as you guys, I mean it doesn't seem like that hard.



Speaker 9 - 01:07:45

In a sense, you're correct. It's work that we do every day. But we've got to consider 29 entities, communities and fit it to that. And we also have to at some point have a conversation. I will encourage a workshop so that we can have a conversation around what does it really include and because we need to work into the timing. The executive director mentioned transfer stations. We need to have a conversation about why transfer stations are important for controlling your destiny. I know that there's been some discussion. Well for any of the facilities. So we talked about within scenario A, transfer stations and drop off centers. Well, there's a sequence to that and a timing to that. So it's not just figuring out what the cost will be today. We've got to look out over the planning horizon.



As we've shared in the past, this plan is not flipping a switch. You don't get everything right when you want it just because you want it. It's going to be phased in and that's part of the financial analysis as well. The timing, okay.



Speaker 1 - 01:08:50

Just to utilize an over simplification I don't even know has any true factual basis. But if a city's saying that it costs their residents \$200 a year for what they do for waste disposal and SCS comes back with this model and we do everything and it Looks like with everything in it's \$300 a household, you're going to have people in that city saying, wait a second, you're going up by 50%. But until you understand whether that \$200 is actually 200 to the household plus ad valorem, plus everything else that's being added to it may actually be in excess of that. I'm not saying there'd be efficiencies out of it. That's one component. And then, of course, it's being able to quantify what is not being done in general in our cities to be able to do that. So it's a little more complicated.



Speaker 1 - 01:09:31

And I think we need to be tooled with that so that we can cut off perhaps criticisms that are not entirely accurate.



Speaker 6 - 01:09:41

Absolutely.



Speaker 8 - 01:09:42

Okay.



Speaker 1 - 01:09:43

Member Bright Cruise. Oh, sorry, yes. Member.



Speaker 3 - 01:09:47

I don't disagree with any of the points. I'm aligned. But I do think to your point, there's a lot of what you already have and you know, with your skill, the skills that. Right. And what you guys do every day, it seems that it should be relatively efficient, understanding there's 29 entities, understanding that there's some consistency and then there's tailoring. But I do have to say that it's critical to have the high points.



Speaker 7 - 01:10:19

Be able to keep it simple.



Speaker 3 - 01:10:20

But the questions that we're going to get, it could even be from a, you know, a person that's not financial, but they just have some good questions we need to be equipped to answer. So completely agree. Keeping it simple. But, you know, it's that balance. Right. Having that in the back pocket so that we can answer those questions and make sure, you know, we're getting to. Yes. Right. So thank you.



Speaker 1 - 01:10:42

Member Bright Cruise and Member Dunn.



Speaker 4 - 01:10:45

Yeah, I think we need to be careful to distinguish between two sets of costs. One is the cost that's going to be happening to the municipality. The other cost is what's going to be happening for the resident. Because we, I expect SCS to be able to give us, I think they have the information to be able to give us the cost to municipalities fairly straightforwardly. Then taking that, as you're saying, and projecting it over years as more municipalities come on board and the flow control gets better and the economies get better and hopefully it all looks rosier. But that's one set of costs.



Speaker 4 - 01:11:22

But for us to go and say, listen, you know, you have a \$200 assessment and this is going to go to \$300, I don't think we should touch that with a 10 foot pole because that's a policy decision for each one of the councils or commissions to make that decision, whether they want to subsidize that increase or whether they want to pass it on directly as an assessment to the residents. And if we get into that game and we start saying, you know you're going to go up by 50% knowing that like perfect example, like you're saying some of it is subsidized, maybe they want to subsidize at all and maybe there's zero increase in the assessment. I think we should avoid that

conversation completely. I think we should focus on.



Speaker 4 - 01:12:02

Listen, when we have the communications with the municipalities, this is what we project your overall cost to be. How you want to allocate that to your residents. That's your, that's your domain, that's not our domain. And I don't think we should have.



Speaker 1 - 01:12:14

Anything to do with it. I'm going to hold until we see the data because I feel like I don't want us to give fodder to somebody who is not wanting to do this at all, who says, oh, you're telling it's going to go up that much? And we say, well yeah, but you're already subsidizing, so what you're doing by undermining, you know what I mean? So I just, I think I want to understand the data first and then I'll have a better sense what you say makes sense.



Speaker 4 - 01:12:39

And so what I would say to that is like we need to be.



Speaker 5 - 01:12:43

Able to look at what they're currently.



Speaker 4 - 01:12:44

Current costs are today. Not their assessment, not. But what their current cost, the cost that municipality is currently paying for the various types of waste streams that they're handling. What is their true cost today, which I think you have. Are you nodding?



Speaker 9 - 01:13:02

There may be subsidies that are not readily apparent to us. What we've asked for is the full cost accounting of each ILA method members solid waste costs. And that is the truth.



Speaker 4 - 01:13:13

We had gathered the actual like from the contracts, the costs, regardless of how.



Speaker 2 - 01:13:17

They paid for it.



Speaker 9 - 01:13:18

That information we have. Yes.



Speaker 1 - 01:13:19

Okay.



Speaker 4 - 01:13:20

So, yeah, so I think we have the current cost that the municipalities are paying. I think we're going to. What we're going to be talking about here is determining what the new costs are going to be. And that's what we should be focusing on.



Speaker 1 - 01:13:34

There's some vent to this as well. I think that's the issue. So I will wait for the data. I think it's a worthy discussion about how we present it. And mindful of what we can expect a response to be on the different levels. Member Dunn and then member fir.



Speaker 3 - 01:13:50

So, scanning the environment and looking at the political landscape of what's happening in Tallahassee, there's a very real possibility about property tax. So I would suggest that as you're doing your. Your modeling, that if that should not pass that, you know, or if it should, then as municipalities, we will lose that revenue. Right. We would lose the property tax revenue. So that's going to play a big impact in our ability to get to.



Speaker 7 - 01:14:23

Yes.



Speaker 1 - 01:14:24

Yeah.



Speaker 9 - 01:14:27

Ideally, solid waste is essentially a utility. There should be. It should be. I'm not passing judgment. My experience is they should be operated as enterprise funds. So there's a direct nexus between what you pay and the benefits that you receive without subsidies.



Speaker 1 - 01:14:43

The point, though, is that some cities are subsidized through ad valorem. That that's what's happening. That's why you see a City at 500, another one at 200.



Speaker 9 - 01:14:50

There are also subsidies from commercial that sort of flow into residential.



Speaker 1 - 01:14:53

Okay, all right, task 21. Oh, sorry. I think the card down. Okay, we're on task 21 now.



Speaker 6 - 01:15:04

I think, just to Steve's point, I think. I think it would be good to be able to go in and go into the commissions and say, here's what the tipping fee is going to be. Real simple. Here's what it's going to be. If you're going to the, you know, part of the global agreement, if you want to do recycling, here's what it's going to cost. Here's your tipping fee. If you're going to do yard waste, here's what the tipping fee is going to be. Then they can figure all that stuff out within their contracts. But that's the kind of simplicity that I think. I think that helps you get to. Yes, I think trying to. Trying to bring in all that stuff because every city's got. Hollywood's got it mixed in with garbage and water. My bill is like.



Speaker 6 - 01:15:44

I don't know which part is. You know, everybody's got a little bit of that. They did. But if they hear they. Here's. Because that's the number they know. They know what the tipping fees are in their contracts or for the most part. And the missing part, and here's the hard part, is that we do not know the number with when waste management on their new recycling part, what that number is going to be. And somewhere we need to get some kind of a range on that, because when we first started, we thought we would. We were going to be the ones building that.



Speaker 1 - 01:16:21

By the way, it's not too late for the county to do that or the solid state.



Speaker 6 - 01:16:26

But that's, that's the kind of number we do need to figure out. And then, and then we're going to be able to just add those. It's pretty simple. You add that up. We know the number. The global. We already know that. And we know that going up. It's not going to be going up that much. On the global agreement, we have a pretty good idea. We've already gotten it from all of the consultants on the yard waste and the glass recycling. We've got a pretty close number of them. The one we don't have is on the recycling. And that's the one where I think we need the most help in being able to. And this is where it's going to go into negotiations is. And as a group, and this is part of our sales to all the cities.



Speaker 6 - 01:17:07

If we are doing this together, then we can get a better cost here because that's the one thing when we first started putting all this together is the recycling costs have gone through the roof. The one part is where we as a group have, you know, some leverage is that when we say we're doing this together and we need a good number, but we don't have that number yet. And that's the number you can't even give us yet. You can tell us, probably have a good idea over if you know what's going on throughout the country and other places they're doing that. That's where we need. We need help on that because we're going to have to come in and say, here's what we're willing to pay.



Speaker 1 - 01:17:50

Okay. All right. Task 21, we covered most of that, I think, earlier in the master plan strategy. Is there anything you want to supplement on that?



Speaker 9 - 01:17:57

No, but I think through our discussion that there's an appreciate. I'm sensing an appreciation that all of the other. All the work that we've done thus far and some of the work that we're talking about in this change order is part of that strategy to get to.



Speaker 2 - 01:18:10

Yes.



Speaker 9 - 01:18:11

So, you know, okay, there's integration.



Speaker 1 - 01:18:13

All right. What guidance do you need from us today?



Speaker 9 - 01:18:18

Are we authorized to proceed recognize like we don't need authorization for the RFP work beyond what was previously provided. And we will stand down until we that correct. To use the same analogy, the light switch is turned back on for that activity. But for the other tasks, we are seeking authorization.



Speaker 3 - 01:18:36

All right.



Speaker 1 - 01:18:37

Is there a motion?



Speaker 6 - 01:18:38

Well, let me ask.



Speaker 1 - 01:18:41

Go ahead. Member ferc and then we're done.



Speaker 9 - 01:18:43

I'm sorry.



Speaker 6 - 01:18:44

So you're saying to do this and I'm on 21 is 630 hours to pull this together.



A not to exceed amount for the activities. I mean, I'll give you an example uncertainty that we don't know about. We're contemplating going to commission meetings in each of the ILA member cities. There may be some municipalities where it requires a pre meeting with the manager. There may be individual elected officials that want to have a briefing before the cameras are on. So we've made certain assumptions for that budget. In a perfect world, we're going to be, it's not going to be necessary and we're not going to expend those funds. We would rather have the flexibility.



Speaker 1 - 01:19:35

And I mean, this is pretty straightforward. I mean, the idea is if we don't, if we're not going out there individually and meeting with individual commissioners, which in some cases we can't. I mean, I appreciate the county's concern over the changeover. We all have that. But there's a lot of work to get out and educate in a short amount of time. And if it was 150 hours for you to just go stand in front of commissions that were gathered for one meeting, that just proves it. That was just the hours to when they were agreeing the meeting. That's before managers, before tac, before staff members and individual commissioners who may be influencers, who say, look, I want to sit down and talk about this. And I know that they are out there in the cities already.



Speaker 1 - 01:20:12

Even the governing board members, quite frankly, I mean, we've seen that there are different levels of understanding of where we're at. So this is where the game's at. And to me, I personally, I don't want to, I hope you don't spend any of it. But that would really be about us, all of us, the government board members doing their work and going out and saying, okay, we're going to convince our individual commissioners they don't have to show up. That's an oversimplification want, particularly since we don't have the numbers yet. I'm already envisioning it's an enormous amount of work



Speaker 6 - 01:20:42

Just personally, I think it is a lot of work, but I do think it is. We're the ones who are going to have to go to those commission meetings. I don't think it's, you know, with all due respect, I think it's incumbent on us to be there or it's not going to pass. We're the ones who have to convince them. We. It has to be commissioner to commissioner who's saying, look, this is what's on the line. I don't think it's good passes otherwise.



Speaker 9 - 01:21:07

If we don't go to meetings, we don't charge for that time.



Speaker 1 - 01:21:10

I mean, if you don't want them to come to the county meeting, they don't charge.



Speaker 6 - 01:21:12

No, no, you're the backup.



Speaker 1 - 01:21:15

What they have to be there, though, and they have to be there in advance and they may have to answer manager questions. The work that's done in advance before we get to the meeting that's open on the dais and being recorded is as important, if not more important, reaching out to individual managers saying, do you have individual commissioners who have questions we should meet with and talk to and go over this. We have one hour. I mean it doesn't have to be an afternoon for every commissioner, but let's make sure we identify that and put the work up front in that before you stand at the day. So you and Greg did was amazing, but it wasn't the inflection point we're facing today, in my opinion.



Speaker 3 - 01:21:49

Member Dunn so I agree wholeheartedly that it's gonna be critical to have meetings not only with commissioners individually, potentially, and also going to the commission meetings, but I also think it's critical to meet with the city manager and the city's finance director. And I would do those meetings prior to meeting with the elected so that you understand what the potential challenges are. So to that end, my recommendation is that right now for public messaging, you have \$32,000. 60. \$32,698 and for media engagement, you have \$33,774. That's \$66,000. Right. I don't believe that to do op eds, which is what this get to. Yes. Strategy has under engagement. There's only one bullet point that talks about using OP eds. My recommendation is for you to shift some of those dollars to really support you with the direct engagement to the cities. That's my recommendation.



Speaker 9 - 01:22:58

We accept. So, but let me. I should. I'm going to keep my mouth shut. Yes.



Speaker 3 - 01:23:04

Okay.



Speaker 9 - 01:23:05

It's a total budget and we are going to deploy it as it's needed. If there is no need to support with OP eds, you don't get billed for it. But within the task, there's still budget for the other activities.



Speaker 3 - 01:23:20

Well, I just want to be. Be clear. Right. Because the way the task 21 reads. The way task 21 reads, there's a lot of emphasis on that part. So thank you.



Speaker 9 - 01:23:31

Understood.



Speaker 3 - 01:23:32

So if we do a motion, I would like for it to be reflected in the motion, please. Thank you. All right.



Speaker 1 - 01:23:37

So to that point as well, just I think it'll give lay fears as we go through monthly. Todd, you're going to have to provide us the details on what's been spent out of the change order and on what issues so that everybody has the comfort that funds weren't spent on op eds that didn't exist. But we're focused on getting individual meetings or whatever that case is. So you'll be able to work with Todd on that, right? Yeah.



Speaker 9 - 01:24:03

And we do provide that in the COVID manual.



Speaker 1 - 01:24:05

We don't generally see it. It stops there. I think we want to make sure we start because of the concerns here. Remember fer. And then. Okay, so do you want to make that. You want to make them.



Speaker 8 - 01:24:15

Not yet. I just want to understand. So to Commissioner Dunn's point, what you're saying is all of the interaction with the electeds is in the budget.



Speaker 9 - 01:24:24

Correct.



Speaker 8 - 01:24:25

And in addition, you have these media line items that you may not need.



Speaker 9 - 01:24:28

Correct.



Speaker 8 - 01:24:29

You don't have to move it because you've got plenty over there.



Speaker 9 - 01:24:32

The way that the. That we've collectively sort of worked through the prior work is there's a task amount not to

exceed.



Speaker 3 - 01:24:41

Right.



Speaker 9 - 01:24:42

And there's activities within each of the tasks summarized through deliverables. If we don't do something, but we do something else within that same task, we don't ask for more money. And if we finish all of the activities.



Speaker 8 - 01:24:56

All not to exceed. Right.



Speaker 9 - 01:24:57

All not to exceed.



Speaker 8 - 01:24:58

And then to the vice chair, first point. You know, he. And you know, obviously, Mayor. Oh my gosh, Joy Ross did an amazing yeoman's task without you. And it was just crazy what they did. When you think about the amount of time and his estimate was 150, you have 630, like 20 hours per city. Again, I understand that it's not to exceed. So the expectation would be that it's going to end up falling somewhere in between there. But I think to your point, to keep those numbers respectful of our taxpaying residents, we all need to devote time to this. And my question is, are you going to be reaching out to the members of this board to say, can you come with us? Will you help us? You know, because we get. We're not charging by the Hour.



Speaker 9 - 01:25:56

I will not do it directly unless I'm directed to do so. The way our contract is structured, we work through the.



Speaker 8 - 01:26:01

So this is the director question I have to. Your point is it's going to take us participating with scs. So who's coordinating that? How?



Speaker 6 - 01:26:09

Okay.



Speaker 3 - 01:26:10

All right.



Speaker 8 - 01:26:15

Okay. So you need a motion for more money in plain terms, and I want to understand how much that is. Is it task. We're not doing task 18. So is it just task 21? Is that what you're asking us to approve?



Speaker 9 - 01:26:33

17, 18, 20 and 2119 is what's not happening. Yeah, there's. And apologies for any misnomering because it went back and forth in terms of how we're going to deal with the project management task. So basically, we're recommending a contingency budget to provide you with operational flexibility in terms of engaging with our team. The project management support. We're not seeking authorization for any further procurement development. There were monies that were previously budgeted, allocated. We are suggesting closing down that task, but for the money that's already been spent, which we talked about earlier. Task 20, the presentation of the detailed financial plan, and task 21, the master plan passage strategy.



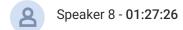
Speaker 8 - 01:27:20

Okay, I'm confused about 18 because we're not doing the RFPs.

Speaker 9 - 01:27:25



We don't need further.



You said 17, 18, 19, 21.



Yeah, my apologies. I'm looking at two different documents, and then I'm pretty not aligned.



Let me.

Speaker 9 - 01:27:32

Let me go by the documents that I think is in front of you. Task 17 is contingency.



Okay. What's the total?

Speaker 9 - 01:27:39

\$99,954. Task 18, which is a new project management task 99,854, the procurement development support in your package. I think it's listed doubly as task 18. That is actually task 1917, beyond the money that's already been spent. We're not asking for any further authorization.



Speaker 8 - 01:28:05

Okay.



Speaker 9 - 01:28:08

2020 is the preparation of the detailed financial plan. \$122,410.



Speaker 8 - 01:28:16

I'm sorry, what was this?



Speaker 9 - 01:28:18

\$122,410. Task 2121 is the master plan passing strategy. \$168,930.



Speaker 3 - 01:28:30

Okay.



Speaker 8 - 01:28:32

I mean, I don't have a problem making a motion to approve that, which is roughly 3, 4, \$500,000 above that which we've already approved.



Speaker 9 - 01:28:46

Is that essentially replacement? You authorize \$25,000 for project management. So legally or structurally, I'm not sure if you approve the whole amount. It, in a sense, supersedes that prior authorization. And then with the development of the solicitations, we're not asking for any additional authorization. You previously authorized

275,000. I guess I'm looking for support in terms of how to address that.



Speaker 8 - 01:29:15

So please make it simple for me. For the tasks that you would like, that we want you to proceed with that. You've just listed in addition above what we've already done, what is the dollar threshold not to exceed that you need per task?



Speaker 1 - 01:29:33

Didn't you just go through it?



Speaker 8 - 01:29:34

Yes, he did. 99,000, 99,122, and 168. Is that how you want the motion to go?



Speaker 1 - 01:29:41

Yeah.



Speaker 8 - 01:29:41

And it's task 1719, because they've changed. Right? 17, 19, 20, and 21.



Speaker 9 - 01:29:49

If I may. 17, 18, 20, and 21.



Speaker 1 - 01:29:53

17, 18, 20, 21.



Speaker 8 - 01:29:55





All right. That's the motion by individual task as a composite motion.

Speaker 8 - 01:30:00

Okay. You want me to make that?

Speaker 3 - 01:30:03

Okay.

Speaker 8 - 01:30:03

I make a motion to approve SCS proceeding with task 17 up to a cost not to exceed 99,000, task 18 up to a cost not to exceed \$99,000. Task 20 up to a cost not to exceed 122,000, and task 21 up to a cost not to exceed 168,000.

Speaker 1 - 01:30:27

All right, there's the motion. Is there a second? Second by member Bright Cruise. Any discussion on that? You've heard the caveats. Remember Dunn and the others on that. So any further discussion on that? All in favor say aye.

Speaker 8 - 01:30:38

Aye.

Speaker 1 - 01:30:38

Any opposed? Okay. Do you need any further guidance from us this morning on this item?



Speaker 9 - 01:30:43

Not at this time. Thank you.



Speaker 1 - 01:30:45

All right, got. Got your work set out for you.



Speaker 5 - 01:30:49

All right.



Speaker 1 - 01:30:49

New and old business informational material. I did ask. I don't know if it went out, but there was an article in the Miami Herald regarding Miami Dade County's commitment now to a massive composting facility. They have come to the realization that, as we all know, organics can no longer go to the landfill. They have committed heavily to this. We'll see where that goes. I would request that Todd reach out to Miami Dade County. I know Richard Ramchartar is here. He'll probably get us more information on that, too. And as well as the players in the industry to let us understand that maybe it can accelerate the county's efforts. That need not wait for the Solid Waste Authority to make these decisions. If the county is doing it already in Miami Dade county, that article should go out if you haven't seen it.



Speaker 1 - 01:31:31

Any other information on our new business?



Speaker 3 - 01:31:35

Okay.



Speaker 1 - 01:31:36

Member Sri Ham.



Speaker 8 - 01:31:40

This is for you, Todd. At our last meeting, we totally changed what we had asked SCS to do with respect to the financial range. And I just want to understand what, how and if. If and how that change was conveyed to. To the general board, the governing board.



Speaker 2 - 01:31:58

You should have got a copy. We sent out an email with regards to the meeting briefing that went out to all the governing board members and.



Speaker 9 - 01:32:06

The executive committee members.



Speaker 8 - 01:32:08

So they were made aware of that change? The change to the change, yes. Okay. And then secondly, because not everybody's sitting here, and because, at least at the initial part of these efforts, the Broward leave was deeply involved, I would like to have them added to that mailing distribution list of the governing board.



Speaker 1 - 01:32:31

Okay.



Speaker 8 - 01:32:32

If that's okay. I just want to make sure Mary Lou and Sully are kept abreast in case their members ask them questions. They'll have that information.



Speaker 6 - 01:32:39

Understood. Speaker 3 - 01:32:39 Okay. Speaker 8 - 01:32:40 That's it. Thank you. Speaker 7 - 01:32:41 Okay. Speaker 1 - 01:32:41 Any other further new business? Do you have a motion to adjourn? Motion by member Shoeham. Seconded by member Bright Cruise. All in favor say aye. All right, thank you. See you on November 10th.