



Speaker 1 - 10:13

It. Okay. Good morning, everybody. If you can start moving towards your seats, we'll get started here. As soon as everybody's seated it. I'll try to keep my message. Next to me and Denise. All right.



Speaker 2 - 13:43

All right, Hold on.



Speaker 1 - 14:36

Well, I'm going to call it anyway. We're going to get started, so. All right. I'm going to call to order the meeting of December 19, 2025. If you would please stand for the Pledge of Allegiance. All right. To our attorney. Do we have a quorum yet? All right. So I will tally that. I'll hold the roll call for a moment. We'll open up to public comment. Richard Ramchartar. Richard, you're up. Good morning. Chair and members of the Executive Committee. My name is Richard Ram Charatar, Executive Director of Broward Clean near Southwest Ranches. I want to encourage the Solid Waste Authority to begin zero waste strategy pilot programs in parallel with the completion of the Solid Waste and Recycling Master Plan. Rather than waiting until the plan is finalized.



Speaker 1 - 15:59

Many of the plan's low hanging fruit, including harmonized recycling practices, organics diversion, contamination reduction and public education, are already well understood and can be tested now through carefully designed pilots. Starting sooner allows us to collect real world data, identify operational challenges and refine best practices that will directly strengthen the final plan and its implementation. Specifically, I recommend piloting zero waste strategies in a small, medium and large member city such as the town of Southwest Ranches, the city of Weston and the city of Miramar. These cities proximity to the South Broward County Landfill creates an immediate opportunity to pilot a commercial composting program while also testing harmonized approaches to construction and demolition debris and commercial and multifamily recycling.



Speaker 1 - 17:01

The value of these pilots is not speed for its own sake, it is learning piloting how Piloting now helps us plan better, implement smarter and scale faster. Once the master plan is complete, I also want to express sincere appreciation to the members of the Solid Waste Authority, the executive committee staff and all stakeholders who dedicate significant time and effort to this work. Your commitment past, present and into the future does not go unnoticed or taken for granted. We have assembled a strong team and by continuing to work collaboratively, Broward county and our South Florida municipal partners can become leaders in the transition to zero waste circular economy that benefits our environment, public health and communities. Thank you for your service and for the opportunity to share these comments. Thank you. Thank you, Richard. Tammy.



Speaker 3 - 17:59

Family Coconut Creek incinerators, AKA waste to energy plants, thermal treatment facilities and sludge dryers all rely on harmful combustion technology. If they were Safe, the rich would be building them on their estates and filing for tax write offs, but they're not. They emit greenhouse gases that deplete the ozone layer. 2022 study found they emit more greenhouse gas emissions from per unit of electricity produced than any other power source. Another show they emit 68% more greenhouse gases than coal plants. The toxic ash byproduct contains heavy metals and other pollutants that poison the air and water in neighboring communities and are harder to clean than the trash in its original form. As a source of electricity, they're inadequate. Yet they're included in renewable green energy standards, which is a sham on both counts.



Speaker 3 - 18:59

Incinerators are costly pollutants that transform trash into poisonous air to be inhaled by us. According to US Pirc, food waste accounts for 28% of all solid waste, the single largest category of waste in US Landfills. Yet you omitted food waste composting from the master plan. Yard waste is compostable, but you choose to burn it. You also want to burn plastics since only 6% of plastics are recycled, which means 94% will be burned or landfilled. Because plastics are forever trash, they never break down into their original chemical components. So 16,000 different chemicals. The Lancet recently labeled plastics brave growing and under recognized danger to human and planetary health. You're leading us down the wrong path with this master plan. Thank you.



Speaker 1 - 20:02

Thank you, Tammy. Anybody else who has signed up or wishes to speak. Okay, gonna close public comment, if you could. Now, I believe we now have a quorum, so go ahead and call the roll. Good morning, everybody. Chair Ryan, right.



Speaker 2 - 20:18

Here.



Speaker 1 - 20:41

Here, here. Member Bright Cruise. If you could go ahead and put it on mute, that would be helpful. Fantastic. Before we begin, I know the executive committee and the governing board staff, the SWA and our community extend our condolences to the Matteo Brown family for the loss of Nancy's young brother who died unexpectedly this past week. It's a particularly difficult time for families who've experienced loss in the past, even more so when it is in the midst of the holiday season. And so our thoughts and prayers are with Nancy and her entire family. All right, we have a full quorum. We also have the presence of our Commissioner Geller. Thank you for attending as well today. All right, Executive director's report. No problem. Let's see.



Speaker 4 - 21:45

Cone Resnick.



Speaker 1 - 21:46

With regards to. Just an update. With regards that on November 21st. I'm sorry, November 15th, that the member assessments were sent out to each of the member cities. A number of those checks we have on the Table over here. We will do that reconciliation and we'll have an update for everybody at the next in the January meeting on that outstanding receivable with regards to a financial update. I know that it's not on the actual agenda, but if cone resident is here just to give us a quick update on the financials that were sent out with the agenda. Alex Petron from Cone Resnick. For the month ending November 30, the authority had cash and cash equivalents of \$2,021,362. Net asset position stood at \$3,835,029. To Todd's point, we had \$2,000,000 of receivables as of November. A significant number of those have come in December.



Speaker 1 - 22:42

They'll be reflected on the December monthly report, and we are adding back the budgeted to actual information that'll be available both on this report as well as the December one for the first quarter. Okay, thank you. Any questions to our finances? All right. Thank you, sir. Any further on the executive director report?



Speaker 4 - 23:03

That's it. Thank you.



Speaker 1 - 23:04

All right. Do I have a motion on the meeting minutes for November 21, 2025? Executive Committee Motion by member Meade, seconded by member Cagiano. Any discussion on that? All in favor say aye. Any opposed? All right. Outreach and Education Subcommittee update. Before we hear the report, I want to thank the members of the subcommittee. Whether you talk to industry or you talk to TAC or obviously how we've discussed it here, this is one of the most important components to the success of the swa, and that is a sustained, meaningful education program that adjusts to real time data on what's working and what's not.



Speaker 1 - 23:46

And I want to thank the industry players who have volunteered to assist in providing education data that they know

has worked in other jurisdictions and other areas, and to address the unique issues that we may face, anything from synchronizing our recycling messages to what works across various age groups and cultures. So I. This is. It's hard to overstate the importance of what the subcommittee is doing and the work. The fact that this committee has said that this is going to be moved up front before even the facilities amendment and the plan is done is a credit to the work of these volunteers. So I'll hand it to you now.



Speaker 3 - 24:26

Thank you.



Speaker 5 - 24:27

Lori Manico, Conceptual Communications Member Dunn, Chair of the committee. Would you like to start or you want me to do it? Okay. Yes. How about now?



Speaker 1 - 24:39

Perfect.



Speaker 3 - 24:42

Good morning.



Speaker 5 - 24:43

We had a wonderful meeting on Wednesday. Yep. We're going to jump right into it. So before we get into the voting, I wanted to just touch on the toolkit. You all received an email yesterday coming out of Wednesday's meeting, just making sure the subcommittee unanimously approved the items and the updates that were made. Any further commentary? Can we post them online today?



Speaker 3 - 25:09

Okay. Okay, great.



Speaker 5 - 25:12

Do we need a vote, or can we just.



Speaker 1 - 25:16

So why didn't the subcommittee summarize? If you would, Madam Chair.



Speaker 5 - 25:22

Thank you. So a couple of things. First, one of the items that we talked about was to come up with a slogan, Right. We already have a slogan for the authority, but we wanted to come up with a slogan for the campaign that will get us closer to a yes. So the team presented five. We eliminated the two that were not fond of, and now we're bringing three to you to consider again, this is intended to kind of get us to yes and to really get people used to this whole idea of promoting behavior change. So the first one, let's sort it out. You know, sort it out and then put waste in its place and then slow the flow.



Speaker 5 - 26:07

This slogan will be used to anchor our messaging moving forward and all of the digital as well as the traditional marketing campaigns that's being planned. And we just want to know which one that you love. So if you would just scan the QR code and kind of pick one, and then from there, we'll kind of move forward.



Speaker 1 - 26:28

All right. Is this open to the public to also vote on this? Is that. Because I know everyone's lifting their cameras to the screens. I mean, obviously, we'll take everything that can come in.



Speaker 5 - 26:37

Yeah.



Speaker 1 - 26:38

If you're here, you gotta step up.



Speaker 5 - 26:41

Just go ahead and.



Speaker 1 - 26:42

You need the paper. We have it here. Encourage you to do it. This will be like, I guess, Dancing with the Stars or something.



Speaker 5 - 26:51

Dancing with the Stars. Yeah.



Speaker 1 - 26:52

Close at some point.



Speaker 5 - 26:54

We're gonna do it now. We can switch over and see the results. If you do it, be able to see the results in your live.



Speaker 1 - 27:00

Okay. All right. All right.



Speaker 5 - 27:02

So if you'll take a couple of seconds and just cast your vote. And while we vote, I want to acknowledge one of my mentees, Karma. Karma. Stand up and raise. Karma is a part of my Hibiscus Girls leadership Academy, and she is a high school junior. She's going to be with us today. She's interested in environmental issues.



Speaker 1 - 27:29

Fantastic. Welcome and hope you'll be a permanent fixture as this process goes on. You can see the smiles behind you. I can see them. You can't. We need your help. The folks before us have messed this up pretty bad. So we need some, some good help and your energy. Any other reports out of the Outreach and Education Subcommittee other

than the. While we're waiting for the millions of people to log their votes.



Speaker 5 - 27:54

And the other thing is went through and made the edits to the toolkit. It got sent out to everyone. So I think we're all on the same page now. Next steps for us is to really kind of take this feedback and develop a campaign.



Speaker 1 - 28:11

Okay. Any questions to the subcommittee? Yeah, yeah. One comment.



Speaker 2 - 28:20

With regards to the toolkits, we'll have.



Speaker 1 - 28:21

Those up later today now that we have final approval from and all the edits done, I think. Thank you for the guidance. Okay. And in addition to that, they are available will be. Have them available online along with the distribution that we've sent out to the executive committee and the governing board for use within your cities. Your PIOs will be able to use these tools going forward. This is information to be able to start spreading that word. Right. And again, this is a living, breathing plan as we see messages that need to be tweaked. Leaving aside the. The campaign slogans tend to be somewhat permanent, but the messaging that's tweaked or utilized for specific opportunities. My point being is that because the toolkit has gone out, we've had a lot of comments. We shouldn't presume that it's over.



Speaker 1 - 29:10

Keep looking at it, keep reviewing it, see what works and the work of the subcommittee will continue. This is one of those sustained committees that has to continue on that. All right, what do we look like so far?



Speaker 3 - 29:21

Clay, can you switch the screen? Thank you.



Speaker 5 - 29:27

Put waste in its place, 56%. Thank you for participating and happy holidays.



Speaker 1 - 29:35

Thank you. Well done. Thank you. All right, C and D and commercial recycling Subcommittee update. Member Mead, Member Meade Easter, Chair Meade of the Subcommittee.



Speaker 2 - 29:50

Thank you. We, we met just recently last week and this week actually and had a good meeting. I'm going to let Todd go over some of the basics of it and.



Speaker 6 - 30:01

Then we'll come back to me for.



Speaker 1 - 30:04

Thank you. And thank you members Mead and Member Horland for their guidance with regard at the C and D Subcommittee. It's been very useful to be able to actually understand some of the challenges that we're going to face moving a C and D and a commercial recycling program forward here in Broward. There is an understanding that this is obviously the low hanging fruit and we want to be able to address this as soon as possible. We do not have to wait for the master plan to be able to move these initiatives forward.



Speaker 1 - 30:30

This was brought up at the TAC Committee on Monday in detail with regards to the C and D and the commercial recycling and that we are working through developing draft ordinance language program timelines that should be available by March of 2026 so that we'll begin reviewing those here at the Executive Subcommittee and with the Governing Board and at the TAC meetings that have now been scheduled on a monthly basis. We want to be able to put this forward as soon as possible. This may actually be able to be put in place prior to approval of the facilities amendment that is due to be out in March, on March 20, for the review here of the Executive Committee and the Governing Board and then for final approval by all the member cities, hopefully by the end of July. There's been a lot of work done.



Speaker 1 - 31:23

We are in the process of developing that timeline. We will have an update for everybody with regards to the commercial program and the C and D program at the January Executive Committee Governing Board meeting. But I do appreciate all of the comments and we have communicated to the TAC members and others. Let us know the concerns that you have right now. You do not have to wait until the next meeting. We're available to take comments. Please email us what those are and we are interested in hearing those as we develop these draft documents and programs.



Speaker 2 - 31:59

Thank you, Todd. And as Todd said, communication is vital. We need input on this. It's going to affect us. This is one of the largest commodities that fit into the waste stream. Facilities are largely set up at this point. What is now being contemplated is the flow control to get the debris into those facilities. For that, we need to help from legal and from some other places to make sure that we get those things correct so that they're right. And that's pretty much where we are at this point.



Speaker 1 - 32:33

Remember, Horl, I want to thank the subcommittee and the work that they are doing. I attended the subcommittee meeting. The drive of the subcommittee is to move as rapidly as possible. That's been the direction from the Executive Committee and the subcommittee is doing that. Let me offer some. Some commentary. The TACC has, for two meetings had some discussions regarding C and D and the issues that are going to be presented. Obviously, they've had the materials that the subcommittees either generated or the result of the work with the Executive Director. The TAC has been directed by the chair to begin providing all comments now. And the next TAC meeting, I think is January 10th, or maybe, I'm not actually sure the date. What's the date of the TAC meeting? So we all know January 12th. January 12th. Okay.



Speaker 1 - 33:24

So the direction from the TAC chair has been for all members of the TAC, all communities, all member communities to provide input and ideas, criticisms, concerns. And it spans everything from how do we enforce this? What does it look like economically, what are the concerns of staff? These are things that can be worked through, but we cannot wait for a draft ordinance to first hear from our staffs. This needs to go now. And I'm asking the members of the executive committee and the governing board to drive that, to demand that staff come forward with comments understanding there'll be more. This isn't the. They want it done and then we're going to draft it. We need to hear these concerns.



Speaker 1 - 34:08

And the importance of that is that in some of the comments that were raised at the tacc, industry was able to respond to some of those concerns. And I won't get into the weeds on it. But the point being that the process of hearing the comments, working with the industry understanding, as member Mead said, the facilities that already exist and working with those partnerships to know what this looks like is the only way to move this forward. We cannot just simply copy Lee County. We know that we're a different environment, but we cannot wait for draft

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ordinances that are being considered by executive director and legal and when we know that there are those within our own staffs that understand this really well and different cities have different interests in this and how they handle it.



Speaker 1 - 34:55

Not everybody is a big C and D producer, but it's important to make sure all the voices are heard. So the point in saying that is that it's really important that all members reach out to your staff, whether it's through your city manager or the leadership, and get the responses as rapidly as possible. And that includes all of the concerns.



Speaker 3 - 35:18

Member Shuham, I just had a couple questions, and forgive me if you mentioned this, the first is the expectation that it'll be a county ordinance that will be mandatorily adopted by cities, similar to like the Seawall ordinance. Is that.



Speaker 1 - 35:36

I think that's the concept at this point. I think with the work of the individual cities will understand the unique issues and whether or not it's a phased approach, because there might be certain issues in certain cities based on contracts or otherwise. But yes, the idea would be that the county would have an overarching ordinance and then each of us in the cities would similarly pass because it's going to be important because the cities are really going to be the enforcement tool for this. Right. So we have to have all the cities on board on this and what it looks like, what the ticket system is for hauling, what's expected at the disposal site and the processing.



Speaker 3 - 36:14

And then my second question is, has. And again, you may have said this, has the subcommittee reached out to industry groups? Yes, number eight.



Speaker 2 - 36:23

Yes.



Speaker 3 - 36:24

Can you tell me which. Which ones?



Speaker 2 - 36:26

Yes, we have. As a matter of fact, our. Our CND meetings are run very informally, and people that are attending there often come on board with some thoughts that they have about it that we generally.



Speaker 1 - 36:39

Incorporate and look into.



Speaker 2 - 36:40

So, yeah, we are. We are definitely.



Speaker 3 - 36:42

Have you reached out to the, like, the abc, agc, asa? These are construction associations that have tons of members. So like the abc, you know, Building and Contractors association, agc, General Contractors Association, ASA Subcontractors Association. So I would recommend there's a minority contractors association, a mechanical contractor association, and these are organizations that have paid membership. So they have a lot of members. And I think it would be really helpful to get them on board supporting what you're doing. And, you know, once you have the support of the associations themselves, then their members know what to do. So I think that would be really something great for you, or at least to get the contacts at all of these construction groups and invite them to come. I know we have Senator Geller here. He's done something similar with labor issues.



Speaker 3 - 37:48

So his staff may already have all of those contacts at these various construction groups, but they are politically active, and this is right in their wheelhouse.



Speaker 2 - 37:58

We can definitely go ahead and contact them and get their input.



Speaker 1 - 38:01

Yeah, absolutely.



Speaker 3 - 38:01

Thank you.



Speaker 1 - 38:02

And, and just as a friendly amendment to that, obviously the, what the importance of that outreach is to get their input, whether they ultimately support or there's going to be fracture in that's going to be left to the policy folks to decide this. But getting the input as to what the issues are, the trip points and concerns that they have, I know on the disposal side, the industry has been very vocal. And one of their concerns, which is why it's important as you raise membership to get these groups, is making sure there's not an easy workaround to avoid this. Right. So getting them on board, understanding what the process is, that this is intended to be punitive, meant to accomplish paramount social goals here and ultimately avert what is going to be a very costly process if we don't do this.



Speaker 1 - 38:48

So I think it's a great idea. Through the executive director and the subcommittee, we'll figure out how to make sure those outreaches occur. Amber Farr, thank you.



Speaker 2 - 38:58

Yeah, I think that's a very good idea so we can get some buy in on this or at least input. So I do think as this is going on, I think the salient points, I know the county's already been working on ordinance, already has it, but obviously it needs all of the input as well. So I think from our legal perspective, whatever salient points, you think once we've heard from tac, once we've heard from everybody, to give those points to our legal department so that they're, so that they can work that in. Okay.



Speaker 1 - 39:30

On the commercial recycling issue, which is A, probably as important as C and D in terms of the sheer volume that we're missing, right? When we think about commercial recycling, we think of. Sometimes we think of singular closed environments like the Panthers. But the more complex issue are office buildings and malls and strip malls and those that don't have either space or incentive to divert it out of the MSW stream. Right now, you look at an office building, there's probably no recycling being done. It's all put in bags and then it's put in the dumpster and it's hauled away either to waste energy or the landfill, period, end story. There's literally no recycling being done. This is as important as anything.



Speaker 1 - 40:20

We know that we are looking at changing behavior for all of us who put it at the end of our driveways or what we do in our own buildings. But when we come to commercial, we really need the help of the commercial industry. And I, and I say that because, you know, what a hospital or a hotel does is different than what Sawgrass Mills Mall can do. As we've heard from the mall here, you know, they're not a single entity. They're a collection of hundreds of businesses, large and many, many are very small, who don't either have the capacity or the incentive to participate in recycling. They're trying to close up at the end of the day and open in the morning, and there's no way to pass through really any savings to it. Then there's the infrastructure.



Speaker 1 - 41:05

There's no way to really collect it at easy points. And so when we look at this is a lot of heavy lifting that the subcommittee is going to have to do to work with the Broward workshop and begin figuring out how do we tackle that which we can and not let you know, perfect. Be the enemy of good when it comes to this one. An overused phrase. But, you know, if we can start working with the hospital systems, with the schools, with those that have control over their environment, and can may have the space to do it. The new Hotel Omni coming up. I mean a massive one of the largest in the region. How do we start working with them to begin chipping away?



Speaker 1 - 41:47

And from the industry perspective, from those who process recycling, they know that this is an enormous volume that we're missing and they are ready and prepared to be able to process it. We simply have to figure simply we have to figure out how do we build that system, how do we take into account the difficulties and realize that not there's no single solution that's going to fit every commercial. Number four, one thing and the one.



Speaker 2 - 42:14

Thing that with the new contract of Lanto that we need to be recognizing, be cognizant of is for us to take all this stuff to be composted. It all has to be source separated. That's part of the contract. And so that means going an extra step. But that's one of those things we're going to have to when we're looking at commercial recycling, that's going to be a very important point. Not all of that.



Speaker 1 - 42:39

Yeah. And I think when you talk to the folks who process this on good commercial programs there that's really clean recycling. It's not they don't have the level of contamination problems that we have in residential, which can be in the upper 40s, 40% in the best systems that exist in, let's say, Hillsborough county, it's still 22% on residential. But the commercial is very clean. And in fact it's not mixed with the residential recycling. It's handled entirely different because it's such good quality. So we're letting enormous commodities that have value that are not even being processed leak through the system. Senator geller?



Speaker 4 - 43:23

Thank you, Mr.



Speaker 1 - 43:24

Chair.



Speaker 4 - 43:25

I agree with everything that you said and I'd like to take a page out of Commissioner Shuham's suggestion and also suggest that we follow up with private sector on this as well. I would suggest we talk to at least two groups, the commercial brokers, people like CBRE Colliers, things like that. And also naiop, which is I don't know what that stands for, but they I know that they're the shopping center and other developer group. I just national association of I don't know what a IOP are but P is property and possibly I believe there's one other shopping center group also up there, a large one. So we should probably talk involve those early on in our conversations as to what their current practices are.



Speaker 4 - 44:21

Because knowing in detail what their current practices are would enable us to help develop a better strategy and to sell it to the people that we're going to need to sell it to.



Speaker 1 - 44:33

I think it's as a friendly amendment that not just what they're doing, but what they see as the major impediments where they as property managers, you know, to ask a particular accounting office or a law office to, you know,

recycle means extra work. To your point, right? There's an extra activity. And if you have, you know, 50 or 60 or 70 tenants in your building, you're going to have issue. Then you have the just separating it. Then you have the where do you store it? Then you have the collection, which is more hauling technically. Although you listen to the Panthers and they say, look, we reduced our MSW hauling expense because were able to keep on site so much of what we bailed and recycling.



Speaker 1 - 45:13

So the strategies that some are already doing, like city furniture and North Broward Prep, and the Panthers need to be part of that discussion to be able to put it out and say, if you were to do it, to Senator Geller's point, what are your concerns and if you were to do it, what would that look like and what impediments then at that point we may be talking about? All right, how do we incentivize this? Right.



Speaker 1 - 45:34

We've heard the problems, we've heard the issues as we get moving through this, how do we work with the industry to create if it is as valuable as we think it is, one, two, if it's diverting so much from the landfill so that we're extending the life, and then three, if it's got value on the backside of this, how do we make sure that we can incentivize? This is a complex issue and I don't know. And we'll rely on SES and the team to be coming forward with some ideas on how that can be done. Okay, Any other comments? Okay. TAC meeting update. The TACT did meet. I'll just give a quick update on that because I was there for that. Again, they are focused heavily on the C and D, and they've been tasked, as I outlined earlier. They're also.



Speaker 1 - 46:16

And it's the next item on. They're very interested in getting the facilities amendment again. We hope to have that distributed in January. I want to thank the TAC because while they to date have been involved, right. They have received everything that we have provided over the last few years. They get it in real time along with all of us. They have been tasked with some very Focused efforts that are probably some of the hardest that we have to face right now. And their work is incredibly important. They are meeting monthly and they may expedite that depending on what the results of the data collection and the work with Sesame to try to continue to refine. Again, your city staffs are absolutely critical to this. There is no other way. The C and D subcommittee could not have said it more in directing it outward.



Speaker 1 - 47:08

And that what I just want remember Mead and member Horla know what you said there was communicated to the chair of the TAC and that resulted in them setting a stage for getting the information back as rapidly as possible. Any questions on Taco? All right. Facilities amendment. It's under review as I understand it, working with the county. I want to thank the county legal and Jamie and Lori for their work on that. I expect that some the broad principles are now being put into verbiage for us to consider. The hope is to have that in January a document that may have some policy decisions in it. But the focus to kind of give just a broad overview is to address as we've outlined in the master plan, the limits on executive committee, government board in terms of facilities.



Speaker 1 - 48:03

Second, trying to create systems to ensure the pricing is under constant review by both executive committee and the governing board. Three, that there's transparency in the management of these facilities with opportunities for review and analysis. And then four, which you know, no one wants to talk about. We have to though is the wind down procedures if that should occur. It's a document that has been through, I know some iterations and it's apparently pretty close. Is that a fair comment? Yes. Okay. Any questions on the facilities member fir. Thanks.



Speaker 2 - 48:41

I think there's. I think this does require a policy discussion here though because we particularly in the last part when we're talking about if there's a wind down or if they or the system doesn't hold together, what happens? And I think from my point of view, I think it's important to figure out a way that you keep the system intact that if things fall apart for whatever reason that everything we put together still goes forward. Because we kind of have to think here the public good, the greater good on this is where we all have to take out, take off our. Whatever hat we got on and make sure that everything keeps moving. Whatever. If we put transfer stations there, if we put drop off, how do they stay in the system? And what is the way that happens?



Speaker 2 - 49:27

Is it done by deed restrictions or something like that? Where cities, you know, if they have it in their, in their municipality, that for, you know, those stay with the system and then at some point maybe they go back to it or by contract, you know, you do it, you might do it. Otherwise, if everything's by contract, it's a lot easier. So anyway, I think that, I think there's a general discussion that we have to kind of help the legal through because it's policy. What do you think?



Speaker 1 - 50:04

I don't think that's today. I think we're going to. We need to see the document. We need to see what the county concerns and legal concerns are. And it may very well be that there are sections where there's agreement, it's rolling through and then there's sections for analysis that need to be had. Right now it's kind of a theoretical and I, you know, one of the things I want to hesitate to do is, you know, the way the RRB dissolved was not pleasant. And I'm trying not to conjure up the worst scenarios of what's happened in the past, but rather focus on the issues of how do we even post window ensure that important public assets that are necessary to the solid waste system continue to exist. I think everybody's in agreement that legal's got to put that to paper first.



Speaker 1 - 50:47

Otherwise this is just a freewheeling discussion. And I'll tell you this, if it starts devolving into does the county get it for free after we paid for it? If this is a WT plant problem again, you know, we're going to be in. We're getting mired before we've even seen the language. And so I agree there's a policy decision, all the entire documents, a policy decision. I just don't think we're ready for that. Based on what I've heard from both county legal and from Jamie.



Speaker 3 - 51:16

So I hear what you're saying, but as someone who drafts agreements, how can they do that without knowing what they're drafting?



Speaker 1 - 51:28

But they do. They're drafting. They, they're in the best of that and we're going to have that at the next meeting. So then everybody will have it. Because it's incredibly detailed. You. If we want. And it's up to the executive committee, but if you want to have a free, willing discussion on, you know, does the county get it for free or know. Because that's part of the issue is how to keep it in the system, how to ensure that public assets have been paid by the taxpayers continue to operate, but also recognize that there has to be protections against it being diverted to something else. Right.



Speaker 3 - 51:59

So in my thinking about this, I, I agree that you'd have to be very cautious and calculated in a wind down, but I also think that you can't discuss a wind down until you've discussed how things are being acquired. In other words, they go hand in hand and without going down a huge rabbit hole. One thought is to not have the associate, the authority acquire anything and have that facilities amendment be drafted in a way that assets that are needed for the system are either purchased by a member or through a public private partnership or something like that. But until there's a discussion and a direction on how future assets are acquired and who those owners are, then you really can't have a discussion about the wind down.



Speaker 3 - 53:05

And I agree that these are hard topics and that it's going to take a lot of work, but I just can't imagine trying to draft something with, about acquiring facilities and unwinding facilities without having direction.



Speaker 1 - 53:22

Right. Well, this master plan offers some direction in that. Right. It says that the SWA is only going to be focused on obtaining transfer stations. If anything doesn't mean it hasn't done. But let me just say if there's nothing acquired, then there's nothing to worry about on this. On the wind down.



Speaker 3 - 53:35

Exactly.



Speaker 1 - 53:36

But, but that's still going to be a decision that we have to temper by if we make a commitment, we're not buying anything and we're never going to buy anything. This is my problem with the facilities amendment as a process. We don't own anything right now. We're working through contracts. We have to be able to tell the industry and the markets. But we might. If you change pricing, if you change what it's going to cost us, if you do something different, we're going to.



Speaker 7 - 54:01

Go to the bic, we're going to.



Speaker 1 - 54:02

Build some, we're going to find some land to do it. As an authority, the question of whether we're going to build a transfer station and require insert city to purchase it and then to put that through a separate public private partnership that the SWA doesn't control maybe may very well be something that's chosen later. But at the front end of this, what we're trying to do is get to yes on the facilities that we've agreed to. Second that. We're implementing the solid waste master plan. It's a living, breathing document that may very well have us owning assets that we didn't envision. Right. And just to give the best example, we thought at the outset of all of this, as we discussed it, General, were talking about we're going to be able to take control of our destiny and recycling.



Speaker 1 - 54:47

The reality is we couldn't build it quick enough. We couldn't stay together quick. We couldn't. We took all these years just to be able to have this discussion. And now they have a state of the art facility that's going to open in February or March. And so it's unlikely that we'll ever be there, but it's not impossible. So I don't. Yes, we could.



Speaker 3 - 55:04

So I just want to understand, Chair, what it is that without getting into the details, if you're not getting into those details, what is the Facilities Amendment going to say? That there's going to be the potential for asset purchases in the future.

Speaker 1 - 55:24



That's what Solid Waste Plan says. Yes.



Speaker 3 - 55:26

And that if those assets are purchased, just buy the Solid Waste Authority, here's what's going to happen. Or should the Facilities Amendment say it.



Speaker 1 - 55:37

Is.



Speaker 3 - 55:40

An unfavored approach for the authority to purchase something. We support these other mechanisms of purchase. In other words, is this the place to really discuss those things or in your mind you're saying, no, we don't even go down that road.



Speaker 1 - 55:56

It's not, it's not for me to say. It's for the members here. What I would say comes back to.



Speaker 3 - 56:00

My point, which is how do they know what to do?



Speaker 1 - 56:02

They're gonna, let's see what the document looks like. It's going to be in January. We're going to have that opportunity. I have my own personal views and happy to have a discussion on this as to whether we should be constricting what the Solid Waste Authority can do in the future, I think it's dangerous. I think that's why we're in this predicament. So I, I hesitate myself, but I'm open to the discussion, right? Because I'm just one of many that is

saying, okay, here's what could happen. Now remember, the governing board has to approve everything that's going to be done in these purchases, whether that is to either keep it as constrained as it is in the Solid Waste Authority plan. Right. Master plan right now, or to say, you know what?



Speaker 1 - 56:45

No, we're getting hammered by the market and we've decided this is the best way. And if you're, you know, a Lauderdale Lakes with a certain level of financing, you need the power of all of the members of the Solid Waste Authority in order to build anything. Right. Or it could Very well be somebody says, look, we're in Miramar. We're going to build, we'll do a public private partnership and we'll contract and solid waste authority we have the funding for that could happen. But that's going to be a decision for the governing board at year, whatever it is, 10, 20, 30. And so I, I'm absolutely. This is a policy decision and we have to have it.



Speaker 1 - 57:22

I think what legal has done is followed what the recommendations were in the master plan, which is a limitation on what assets would be purchased, which is only transfer stations at this point that can be addressed, constrained, footnoted, caveat all the way through. So let them get based on what the master plan says, what the direction has been to date on the issues surrounding, you know, some of it's not that hard in terms of transparency. Right. We're talking about reporting and making sure everybody has access to the records on the stone.



Speaker 3 - 57:55

I just don't want the facilities amendment to say, let's just talk about the three transfer stations. We don't know the best way of procurement. And for me, when we think of the best way to procure those three transfer stations as an example, that has to include the best way to get out of them too. I think for the comfort of the members 40 years from now. Right. So whatever we're thinking going in, we also have to be thinking about going out. So just focusing on those transfer stations, I want to personally make sure that the facilities amendment does not constrain that procurement. In other words, it talks about that there is a need to procure assets, but not by whom. For example, this is completely hypothetical and it's never going to happen.



Speaker 3 - 58:44

But let's say the city of Hollywood says, hey, we have acres and we want to put in a transfer station. Here's a proposal. I was calling it a public partnership, right. That the city of Hollywood would build this thing and we would have a contract with the solid waste authority for 40 years, something like that. I want to make sure this document would permit that. And those ideas, I think make it much simpler at the end of the day, which hopefully doesn't happen. And 40 years goes by and we end up having a permanent authority, as we should. But we know that it's important. Just listening to you, the exit is as important as the entrance. So I just want to make sure that when that comes back to us, it does not preclude these. This methodology.



Speaker 3 - 59:36

And I'm not sure how you do it.



Speaker 1 - 59:37

Right. And any other methodology. And the basic issue is going to be. If we don't own the asset, then it's going to be a matter of the contract that the Solid Waste Authority has with Hollywood.



Speaker 3 - 59:49

That's a lot easier, right?



Speaker 1 - 59:51

Well, it may be or may not be. That's easier than the fiscal.



Speaker 3 - 59:56

The physical ownership of a capital asset.



Speaker 1 - 59:59

It may or may not be. So anyway, the point is that, yes, this should be. When we see this document come back, look at the language, and again, the government board's going to make changes over the years. In my lifetime, there will be changes already, and there's ones that we haven't even contemplated. So it's going to have to be reflective. But at the outset, what the direction of the Solid Waste Master Plan was to look at what it means if we're going to get the transfer stations. And what does that mean for the authority and the members? And what does it mean 40 years from now I wind up. And that. That. That's the general concept of it.



Speaker 4 - 01:00:38

Okay.



Speaker 3 - 01:00:39

I mean, I think you're being handed a yeoman's task, and I wish you the best of luck.



Speaker 1 - 01:00:45

Member Katriana and then member Gill.



Speaker 7 - 01:00:49

Most important, we can't paint ourselves into a box.



Speaker 3 - 01:00:53

Exactly.



Speaker 7 - 01:00:54

So we have to look at the broad way of doing it as opposed to. Because sometimes getting what you want, you forgot that what you needed. So what we need to do is not lock ourselves into the corner, Be as broad as possible.



Speaker 1 - 01:01:07

So.



Speaker 7 - 01:01:08

And we shouldn't ever go into something without having an exit strategy. They should always be thought of. So to me, this is all basic, but the thing is that should be like plan C, plan D, plan E. Because plan A and plan B got it. Means that we've got to do something and we've got to do it because if this fails, just like the previous ILA fails, you'll have commissioners who will never do anything on this. And this is too serious. I mean, I mean, what are we going to do? Start just keep putting garbage stuff so we get snow on the top of them, we can ski on them. I mean, and how much is it going to cost to send our stuff out of Florida where people keep moving in?



Speaker 7 - 01:01:47

What are we going to try to find states where people are moving out, say, hey, take our garbage. How expensive is that going to be? This is too serious to fail. But you're right, we have to do it that we're not painting ourselves into a corner. I just. It always comes back to me. I keep it in the simplest terms, in that, what am I leaving my kids, my grandkids I mean, we've polluted the air, we polluted the water, run up the deficit. I mean, and what are we going to do with garbage? I have commissioners who want to fill in the Everglades with garbage. I mean, this is crazy. This is too serious to fail. We got to work on it and work on it and try and make something happen.



Speaker 7 - 01:02:27

But we always have to be able to not pave ourselves in the corner because sometimes you get what you want and it's not what you need.



Speaker 1 - 01:02:33

I, I interpret both of the members comments as a motion to have the county pay for it all because that would be the simplest. Is that fair? Do we want to have a second member? Galler, you want to second that? I prefer. Let me think about that for a moment. Mr. Mayor.



Speaker 4 - 01:02:50

I agree with a lot of the sentiments that have been expressed, even though they sometimes contradict each other. The I think for those of us that are lawyers and draft contracts, know that if you can't, if you want to keep things civil, the best time, the only time that you can do that is initially when you're drafting the contracts to begin with. Because if you don't put that in, you're guaranteeing that at the end there will be bitter recriminations as to what occurred. So while everybody still wants the deal, that's when you have to list what happens in the event of a breakup. And I'm going to say something which won't make me particularly popular, but I am fully supportive of everything that we're doing.



Speaker 4 - 01:03:43

But I've always questioned and still question whether or not we're going to succeed because I do town meetings in my cities, I speak with city commissioners all the time. And many of the city commissioners that I've spoken with, when I explain to them, you know, this is going to require increase in the fees that you're charging your constituents. A lot of them have continued to say that if somebody comes to them with a \$10, \$15 a ton cheaper contract, even if it's for five years, they're going to do that instead of what we need, which is a comprehensive countywide program. So I'm glad we're doing this. We're doing everything we can. But I'm not betting the farm that at the end of the day all of the cities are going to sign on to it.



Speaker 1 - 01:04:42

I appreciate your enthusiasm and optimism. But the narrative part, that's why don't we say experience. The narrative that is missing right in having this discussion about will it cost more Is it going to cost less than what's going to happen in the future? That we have finite, you know this, we have finite landfill the moment we can no longer put it there and we say, okay, well, we can haul it somewhere a little cheaper for a few years. That's all well and good till we have no option. And then the industry is going to do what it does best and that is ensure that the costs rise to no choice. So it is fair to say that.



Speaker 1 - 01:05:29

But if the issue is not immediately followed up with, not and not parenthetically, the reason we're in this predicament is because of mistakes 50 years ago when the municipalities then, for whatever reason didn't agree with a dependent district which would have solved all of these issues as we see just to the north. And if we do not do this, even if there is a slight increase in certain areas, the residents are going to be sorry for their children because the industry will exact its either monopolistic power when possible or it's sheer market strength. And so I share the concerns about that. That is a narrative that we must address and that is part of the process of getting to yes is not ignoring the issues that are of concern.



Speaker 1 - 01:06:23

And I know SES and the communications team, the executive director and all the members recognize that issue. So I thank you again for your spirited optimism. Remember, you saw no good. Okay. All right, Member Cagiano. Okay. Any further discussions on that? Thank you. All right. Master plan update SCS Daniel.



Speaker 6 - 01:06:48

Okay, good morning, Chair, Vice Chair, members of the executive committee, Executive Director and Council. Daniel Deitch with SCS engineers. I just want to provide a brief update. I know that the timeline for the master plan has been communicated to you, but some of the key dates are January 16th, where you'll have an opportunity again to review the master plan. A preview of the financial modeling. And I want to express my appreciation to representatives of the executive Committee, the executive director and the county that has been very helpful in validating and helping us work through some of the basic assumptions in the financial modeling. And the facilities amendment will be presented to you as well. You will have the opportunity, if we stick to the timeline, to recommend the master plan and facilities amendment to the governing board on February 20th.



Speaker 6 - 01:07:41

And then the governing board hopefully will have the foresight to adopt the master plan and facilities amendment on March 20, at which point the timeline begins. Those documents will be distributed to all the ILA members in the 120 day clock begins. And not to overstate it, but August 14th is the critical date for adopting the facilities amendment.



Speaker 1 - 01:08:08

Okay. On the timeline, you still feel comfortable we're going to meet everything we need to from the financial modeling.



Speaker 6 - 01:08:15

We are moving mountains to get the work done. And I will say that most likely we're going to be reaching out not just to members of the. Of the executive committee governing board, but also your municipal staff. So we've had. We'll have an update from Mercury, our partner, on the getting to yes. Task of how we've been having those conversations with the members of the executive committee and starting the engagement with the municipal staff, because there's a lot of details that we need to validate as part of the financial modeling along with.



Speaker 1 - 01:08:46

The effort that you're doing in the financial modeling, obviously, you've been tasked, your team has been tasked with addressing the C and D and the commercial recycling. And that's parallel to what you're doing with the financial modeling, but not unrelated. And you know, we're on tracks potentially to have both the financial modeling, the facilities amendment ready and then as well, at least moving far down the road on what we know we have to do, irrespective of what happens.



Speaker 6 - 01:09:16

That's correct.



Speaker 1 - 01:09:17

Are you able to maintain those parallel tracks?



Speaker 6 - 01:09:19

Absolutely.



Speaker 1 - 01:09:20

Okay.



Speaker 5 - 01:09:24

Yep. Oh, sorry.



Speaker 1 - 01:09:26

We're done.



Speaker 5 - 01:09:27

Just want to be clear about the specifics, timelines. So you're going to give us the financial modeling of the facilities amendment when in January?



Speaker 6 - 01:09:36

Yes, it'll. It'll be presented. So as part of the agenda distribution, it will be presented to you, most likely a week before the January 16th meeting.



Speaker 5 - 01:09:46

January 16th meeting. And then we'll have. You're going to send it to us a week before and then I'm assuming that during that week we'll work with staff to get feedback and get it to you before the like Help me to understand what the feedback loop is and how much time we have so that we can ensure that we're working with staff to get their feedback to usage. Could you just be specific about what the turnaround time is on that?



Speaker 1 - 01:10:09

It would be.



Speaker 6 - 01:10:10

I mean, it would be terrific to get feedback prior, like in between providing the information and the January 16th meeting. But we will take it at any time. So recognizing that we may not be able to receive and address all questions prior to the next executive committee meeting, but don't let that stop you from. From sending information or questions to us, we'll make ourselves available to work.



Speaker 1 - 01:10:36

Remember, Dun, if I can as well, I think we're going to need to really think about. About another executive committee meeting that we don't presently have scheduled after the 16th and before the 20th of February because I think there's going to be a lot of discussion. Right. And we need this will be probably a singular item almost to have this discussion. It's to your point it's demanding to get it a week before get to staff to talk, get all the comments.



Speaker 5 - 01:11:01

That's what I'm getting at to make sure that we get it, the general governing board gets it. Then we as members can make sure that we're working with staff and sharing staff's comment through the executive director.



Speaker 1 - 01:11:14

Right. I suspect and the reason why suggesting that we begin considering another meeting in January is that those comments may be initial comments. Right. Based on first blush reading, not having sufficient time to talk about it and us. So I think we really ought to think about a meeting focused on this. I'm not saying a workshop because I want us to be able to actually vote on the issue somewhere between the 16th and 20th. I would ask the executive director to poll the members after this meeting to see what dates work at the end of January and the first week of February before the meeting on the 20th. Do you have any objections to that?



Speaker 6 - 01:11:55

Daniel no, welcome it. Thank you for raising it.



Speaker 1 - 01:11:59

Okay. Any objections from the members to that in general before I hand off for other comments?



Speaker 4 - 01:12:03

Okay.



Speaker 1 - 01:12:03

Thank you. Member Salon Thanks.



Speaker 5 - 01:12:07

The financial modeling is really important, I'm sure to many of the city staff and commissions. I can tell you that during my discussions with city staff and with my next update to the commission. It's all about the financial and I don't think that I'm alone. So I'm not sure I'm clear on the financial modeling and when we will have that to bring forward. So I understand we can get preliminary comments and input. But that financial piece, it's almost it can't be in a vacuum.



Speaker 6 - 01:12:40

No.



Speaker 5 - 01:12:40

Yeah.



Speaker 6 - 01:12:41

Which is why we're going to have a robust conversation on January 16 about what the model results are, what the components are and what it means for each ILA member.



Speaker 2 - 01:12:52

Member Fer Thanks. A couple things that I don't know if this is part of the financial modeling or not, but when we think about having a global recycling contract and obviously there's a difference when you have by scale, we're able to get the best price at Wheelabrator because we have 1920 cities with us. I don't know what the difference is throughout the country with that kind of scaling. And are you going to be able to present that to us if we have Every city on board. And you're not gonna be able to give us price, I know that. But you're gonna be able to give us maybe what the range is happening throughout the country. Is that the way you're looking at it?



Speaker 6 - 01:13:38

Not.



Speaker 2 - 01:13:38

Not.



Speaker 6 - 01:13:39

Excuse me, around the country, there are enough examples of recent MRF procurements, new processing contracts within the state of Florida. So we'd rather focus on those that we think are more applicable. But the way that we're approaching it is we've got to use a conservative number so not to exceed number based on everything that we know in terms of current processing fees at that facility and other facilities that are being utilized for the recycled materials from South Florida.



Speaker 2 - 01:14:07

I guess part of what I'm getting at is I think it's important. Important for cities to see the difference by scale. If we're all in this together and if we're not, and if you try to. Try to go it alone, how much more that you're not going to get the best rate. And that's. I think that's what's important for the financial modeling to show that this, is that it makes sense to have this flow control to be a part of that. And if you're not a part of it, then you are, you know, you're putting your own city at risk. That's, I think, an important message to be said.



Speaker 6 - 01:14:44

So we have the ability to perform sensitivity analysis in that way. But to be fair, this is looking into the crystal ball. So if we take a walk back a few months where we were directed to go out on the street with a solicitation and we don't disagree with the pause on that process, that would have yielded a binding price that we could take to the bank.



Speaker 2 - 01:15:06

Right.



Speaker 6 - 01:15:06

What we're doing through this modeling is using our professional judgment, our engagement with the industry and understanding of the local conditions to provide a look at what we think the price will be for processing. So. So that is for multiple waste streams and as well as what is the structure, how do we stand up the authority to. To operate steady state. Right. So we're going to ramp up. We've talked about it quite a bit in terms of the level of investment in the education and outreach. We know that's going to taper off over time, but really it's all of the operational aspects of the authority.



Speaker 2 - 01:15:47

Okay. The second part, when we. When, you know, I think this executive committee has made a major emphasis on the organic waste. What I don't know is if you're going to be able to show to what extent all the parts that are needed for that. In other words, all the rendering trucks are going to have to be bought, you know, so that you can go to every school, you know, and pick it up on a daily basis. That you go to all the restaurants, you go to the airport, that you go to the seaport, that you're pulling all this stuff in. I'm not sure how or if that's part of what you're doing, but I do think that is an important part of it because it's almost a third of our waste stream. So how do you know, I don't know.



Speaker 2 - 01:16:34

And, you know, I mean, haulers are. They don't have those kind of trucks. And so the question is, who's buying them? How much does it cost? How does that get spread out over years and years in terms of cost? You know, I mean, and I know that's asking a lot on it. I just don't know how that's going to be a part of it. And I don't know without that, how people know what the cost does.



Speaker 6 - 01:16:58

Yeah, it's a fair point. There's a couple intersecting threads with this, but let me be crystal clear. We are not looking at collections that will remain the responsibility of each ILA member. So we're looking at processing. So in terms of acquisition of vehicles, if and when food waste, curbside food waste is part of the program, that still remains as part of the collection program, if that makes sense to the point that Commissioner Shuham made earlier about facilities. You're right. There are lots of ways to procure a facility in terms of ownership, operation, financing and the like. Those are all policy matters that. That will be before this body. So there's a. There's a lot of variability in the implementation.



Speaker 2 - 01:17:57

Because, I mean, to me, that's one of the biggest. The area I'm talking about with composting is. Is one of the most ambitious that we're trying to do. It's also going to be costly to stand it up or it is like what you're contracting it out with whoever doing the collections. But I just don't know how to get that number. And I, and I think we need that number.



Speaker 1 - 01:18:20

And.



Speaker 2 - 01:18:20

But you're. You're telling me that's not going.



Speaker 6 - 01:18:23

To be part of this, not on the collection side.



Speaker 2 - 01:18:26

So how do we get that number?



Speaker 6 - 01:18:31

We have the capability to model an end state.



Speaker 4 - 01:18:36

Right.



Speaker 6 - 01:18:36

So we've identified in. In the master plan. Right. The direction I was provided was Focus on what we're calling scenario A, which is maximizing the use of existing infrastructure to stand up the authority. We don't believe that there's a need for the authority, say for community recycle centers, drop off centers and transfer stations to provide operational flexibility to move waste. Right. Because we know that at least on the solid waste, municipal solid waste side, you're running out of capacity. There's only so much capacity at the waste energy facility. The ability to accept Class 1 waste at Monarch is finite. So everything is going to have to go out. But all of the other services, there are lots of ways that you can get there. You don't necessarily need to own the facilities yourself. You can contract for it, but for that operation.



Speaker 6 - 01:19:29

So we have, again, we have the ability. I'm going to take you back to our task for white paper where we looked at the future needs assessment. We assigned a cost for each component of a complete system. If you know, if that infrastructure is needed.



Speaker 2 - 01:19:47

Okay, here's what I don't want to have happen. I don't want to have a financial model that all of a sudden we, you know, that we are present, are presuming to be presenting a complete picture and then have to back up and say, oh, you know what? Whoops, we got to add this to it. Because that's gonna, we're gonna lose our credibility if we do that. So we need that complete picture when that comes back. I don't know how that happens, but that, But I

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don't think any of us want to be in that position, but we're having to take a step back and say, you know what? We need to add this. That's not fair to anybody here. It's not fair to any commission trying to put, trying to persuade their colleagues. This is what we're doing.



Speaker 4 - 01:20:34

Yeah.



Speaker 2 - 01:20:35

And so when it does come back, I guess I'm asking somehow to have. Be able to paint that at. Paint that in there so that we're. So that it's clear and that. And that there's no bait and switch.



Speaker 6 - 01:20:50

Yeah.



Speaker 2 - 01:20:51

Our reputations and our. Is on the line on this and that needs to end. And, you know, I think we need to protect that for this SWA to continue. That needs to be protected.



Speaker 6 - 01:21:06

We hear you and we don't want to put you in that position because.



Speaker 2 - 01:21:09

I mean, I just saw what happened with Miami D. They are now sending all of their trash to Alabama. Not all of it,

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but a lot of it. Trucking it to Alabama. Who knows how long. Yeah. Oh, yeah. Because they've lost, you know, control of their destiny on some stuff. They have not been able to do a lot of things that they. Because they, you know, and if they didn't do that, they would have a moratorium on all development. That's where. That's the position they're in. We don't want to be in that position. When my optimistic colleague is asking, we don't want to be in that. We don't want to be in that position. So that's what I hope when it comes back, you're here.



Speaker 6 - 01:21:53

We're not bringing you the end product. We're bringing you our. I don't want to call it a first cut because it's far from a first cut. But that's why we want a conversation with the executive committee to make sure that it's addressing the components. You know, we can project out what the needs will be in 40 years. But from a financial perspective, that is incredibly difficult to be able to stay with even a mode.



Speaker 2 - 01:22:18

Yeah, but it's not even so much the 40 years. Some of it's the standing up of those systems. I mean, we've got a good idea of what stands up at the BIC to do yard waste. We know what those costs are. It's kind of more the collection part on food waste that I'm, you know, particularly with the school board, you know, school boards, you guys are doing a great job on kind of getting the idea going. And I knew you and I are going to be doing a roundtable with you thought the climate fund, talking about the same thing, talking about doing this at all the schools. There's a, there's excitement there. Whoa. We gotta have to, we do have to figure out how that. Because that has to be picked up every day at every school and somebody.



Speaker 2 - 01:23:03

And we got to figure that part out.



Speaker 3 - 01:23:05

I did just want to add one thing that we could bring. There is a number of analyses that have been done for other regional municipalities and entities around standing up food waste from the front end side. So while it's not something that we will have analyzed specifically for the authority, it's something that we could provide as, you know, representative information for all the municipalities and we could do that at the workshop. So at least you have the benefit of estimates that are comparable.



Speaker 2 - 01:23:38

I'm glad to hear that because, I mean, I do. I'm not. I haven't seen many other places in the United States that are doing what we're about to do. So we don't have as Many places to look at. And I know you. I know you know, so if we do have a few, that's great.



Speaker 3 - 01:23:56

And these would, again, these would be estimates. It's not based on, you know, actual implementation, but it's. It's estimates of what it would and could take.



Speaker 2 - 01:24:05

Okay, so thank you, Member Colbert.



Speaker 8 - 01:24:10

Thank you. I wanted to address input. We talked about input both for the facilities amendment as well as for the financial modeling.



Speaker 1 - 01:24:22

And.



Speaker 8 - 01:24:23

And I think about the survey that was done at the beginning of the meeting where there were, you know, just a few questions really quick, you know, what do you. You know, what do you think? And, you know, in less than five minutes, we. We had answer as to where our members would like, you know, what our members would like. So in both of those cases, I would like to see that the executive committee as well as the governing board have input prior to a document we just presented to us. And when you say that you would like that we should start speaking to our cities and that you will be going out to the municipalities.



Speaker 1 - 01:25:17

I would.



Speaker 8 - 01:25:17

Like to know that you come back and have specific questions or outline different areas where you would want that input so that we can start formalizing ideas and we can let you know exactly how we feel, and then that can be included in your draft document when it does come before us. I hear a lot of different comments here. Member Fur, I should say Vice Chair Furr, he comes up with some other things, and some other folks come up with something different. I don't want to say it's off.



Speaker 3 - 01:25:58

Topic, but how do we capture all.



Speaker 8 - 01:26:01

Of that and get some response back from it to see how it's actually incorporated, or is it going to be addressed now or in another phase, or. It just feels really scattered to me. And I would like to know that as Executive committee, that we have an input. So how do we get that within the meeting structures that we have? If we need a workshop, we have a workshop. But I'm a little concerned about meetings just popping up on my calendar as well.



Speaker 3 - 01:26:34

If we know that we meet once.



Speaker 8 - 01:26:36

A month, how do we agenda these items within the meetings?

Speaker 3 - 01:26:42



So if what we want is a.



Speaker 8 - 01:26:43

Workshop, how do we go ahead and schedule a workshop on this with the idea of you coming back with a way of getting the input that we need, that you need, and that municipalities will need, and how do we communicate this to our. Our cities?



Speaker 6 - 01:27:06

Thank you. Some of the questions I'm going to leave for leadership around the table, but I can say from our perspective, we've been having one one meetings with nearly all, but not all members of the executive committee where we're having these conversations around the various elements, including the detailed financial plan of what the pressure points are, what are the questions that need to be answered for each municipality. You know, one of the challenges for us, and I'm not lamenting it, I'm stating it as a fact that we have 29 communities that each have their own sensitivities that we want to understand so that we can help answer the questions that are most meaningful to their communities.



Speaker 8 - 01:27:50

I haven't been part of any one one meetings, but I do think as a group we need to know what are the concerns or the input from everyone else.



Speaker 1 - 01:28:00

Thank you. Member Colbert. Member Dunn.



Speaker 5 - 01:28:06

Thank you so much. So a couple of things kind of popped out at me as a result of this conversation. And speaking as a person that is not the least bit of finance person or a lawyer. Right. I just want to make sure that the documented information is provided in such a way that those of us who are on the commission that doesn't have that particular background will get it. And so I'm just going to share with you two things that I wrote down and

Meeting-20251219_155836U...

what will be helpful in order for me. And none of my colleagues on the commission are finance people. None of my colleagues on the commission are lawyers. However, our city is ran by finance people, as you know, because we just had a meeting with them last week.



Speaker 5 - 01:28:53

So based on listening to Vice Chair Fur, two things stood out to me that would be helpful to have a bottom line on. Well, first of all, before I said that, I didn't even realize that until you said, let me be clear that we're focusing on the processing, not the collection. Right. And did everybody else know that but me?



Speaker 1 - 01:29:20

It's, it's been from the outset.



Speaker 2 - 01:29:22

Right.



Speaker 1 - 01:29:22

And we've said we're about.



Speaker 5 - 01:29:24

I get that, but I'm just saying landing it, landing the plane for me.



Speaker 8 - 01:29:28

No, I get it.



Speaker 1 - 01:29:29

It began in the early discussions in the ila, then it worked its way through the master plan. So it's been a seven, eight year progress that said we're not going touch understand that.



Speaker 5 - 01:29:39

I'm just saying again for my brain and the way it works and there I'm sure of our 28 or 29 municipalities and all the commissioners, there's probably somebody like me that needs to be spelled out clearly for is my point. And then I support Vice Chair Fir in saying, well, let's be clear about what the total price is going to be so that our municipalities understand the cost of securing our future in terms of solid waste. That's number one point. Number two is the price today, the projected price tomorrow that it would be for us as a municipality, go by ourselves and then that same number by city for what it would mean if were to work as a part of a collective.



Speaker 5 - 01:30:30

So just maybe making sure that there's a graph or a chart or something by city that shows what that is would be very helpful. Thank you.



Speaker 1 - 01:30:39

Thank you, Member Shuham.



Speaker 3 - 01:30:44

So a couple of things just to tag on to what Member Colburn was saying. I think before whatever meetings, we need to be able to share input in a more formal way. And I think this is, to you and Elise, like, what is on the agenda, what information do we need to have provided from whether it's our staff or whomever to make the discussion at that next meeting based on real information? So I don't want to put words in your mouth, but that's what I'm taking away. And I think that's really important that we know the input before the meeting and then getting back to Vice Chair Furr. So Hollywood and also Member Dunn. So with respect to collections, we as a city, and particularly our director of public works, is kind of looking ahead. He's hearing what's happening here, he's thinking ahead.



Speaker 3 - 01:31:43

And when things are coming up for contracts, he's looking at it with this work in mind. And I think that's just a simple thing to make sure that is happening in each of the member cities, that we don't know exactly where we're going. So you in your contracting for collections have to be flexible. And we've talked about this before, that as cities are enter into. Entering into contracts for collections, it has to be subject to. There have to be, and I think you've provided these blurbs for us, has to be subject to future changes as a result of where the Solid Waste Authority goes.

Speaker 3 - 01:32:22



So I just want to reiterate that because to your point, what I would say to your question is when the time comes for mandatory composting and it's coming right, that the collection system in each city will have to change to accommodate that mandatory recycling. And that won't necessarily be at a higher cost because you're going to be saving money in other components. But you're right it will require different vehicles. So that to me, and we've had these situations come up in Hollywood because we have very small alleys. And so when you want to do collection In Hollywood, somehow you have to accommodate our alleys. So that's kind of analogy that I would look to now. If you want to do collection work in any of our cities, you as the collector entity are going to have this vehicles to accommodate that.



Speaker 3 - 01:33:18

So I just want everybody to be thinking ahead in this contracting phase. That's, that's one thing. And then the other, to your point, and this also goes to vice chair first point on the benefit of doing this together. We have got to be able to show our cities that there is a benefit of doing this together. And the benefit has to be solid enough that it can't be undercut, as Senator Geller was saying, by people coming in at the last minute. That cannot happen. So the benefit can be financial plus social plus environmental, but the benefit has to be rock solid. And at this stage of the game, when you're giving us modeling and projections, we understand you're not going to have actual numbers. But I'm assuming you're looking at procurement in many jurisdictions. And I'm also.



Speaker 3 - 01:34:11

And it's bad to assume we know what makes up that word, but I'm assuming that higher quantities of processing come in at a lower unit price per ton. Right. So getting back to what you were saying, that benefit of working together is relatively simple because it's based on higher volume. So I just want to, when you come back to us, I'm sure you're doing this right. You can say exactly what you were asking for. This is why it's better together because it's a higher quantity. And if this falls apart, then we are at the mercy of the industry, which we would not be when we stay together. So I know restating some obvious things, but it's important for us to remember why we're here sometimes. Thanks.



Speaker 1 - 01:34:55

I hear you Member Kajal.



Speaker 7 - 01:34:59

You're right. But then, but listen, I always trouble.



Speaker 1 - 01:35:04

Someone who would have said my ex wife, tell her he's right. We'll interpret that as a motion. We can all vote on that. And you can take that back.



Speaker 7 - 01:35:12

The thing is, you hit some very important points. And the thing is this. When I'm sitting here listening to this and I'm thinking about what Senator Geller said about, oh, if they come in \$15 a ton cheaper, people are gonna go to them. But it always reminds me of, I'm old enough to remember the A and P, the grocery stores. They would come into neighborhoods, they would pick off all the small stores.



Speaker 1 - 01:35:52

Sa.



Speaker 7 - 01:36:46

It's short sightedness for those people to say I'll take the lower amount now.



Speaker 1 - 01:36:51

Because they're going to get beaten up.



Speaker 7 - 01:36:54

And I'm like using the kindest words I can give later on after they pick this all off individually. That's why this is so important that it has to work and how we have to do it. As you were saying, we have to do it together. But we need the prices beam because we can't be embarrassed. As I shared before with the ila, that didn't work out before. If this doesn't work, no one will ever trust us again. And after that, we're all just going to be destroyed. And that's what they're hoping for, is that we can't stay together. And then they can pick us off one by one. And then the prices that we're going to be paying are going to be so outrageous, it's just going to be ridiculous.



Speaker 1 - 01:37:31

I'm done. Well, I would remind the members that early on in the scenarios there was commentary by SES on the issue of collection in this context, that if these goals are achieved, the MSW collection, this is theoretical and far out, could technically be reduced. Right. Because you're diverting the organics, you're diverting recycling more doesn't mean you don't have other collections. But the MSW collection could be reduced. So there was that sense. We can't model that. Right. We have to achieve the goals of the diversion first, but it has to be there. It has to be that. To your point that what we're talking about here is the potential to achieve savings in other areas early, possibly if these other goals are met. That's one, two to the point made. We have to figure out, and I don't know how you describe it, right.



Speaker 1 - 01:38:40

The flow control value, what the value is to be part of it. And that is a major issue. If these diversion efforts work from C and D to commercial recycling to organics, there's also a value of extending the life of the landfill. I don't know how to quantify that. Right. That is one. An actual. We know what that. Correct. What does it cost today? Right. What does it cost when you have no choice? But I don't know how to quantify that. But that's an important issue. And it's not just us talking about that. Right. You know, Monarch Hill Waste Management is also saying, as you achieve these goals, you're extending the life of the landfill and therefore better controlling your destiny. What that looks like. I think, fourth, the issue of.



Speaker 1 - 01:39:33

To the member's point, you know, if there's \$15 a ton being saved by going somewhere else. What does that really mean to the resident? You know, is that a dollar a month, right? Because when you see, I could say, and the reason why I say this is that you could see elected officials saying, wait a second, I could save \$20 a ton by just landfilling this. Okay, that's, that may be true, but it may be \$0.90 to the resident a month or a week or what.



Speaker 1 - 01:40:03

And the point is, I don't know, in your financial modeling, I don't know how we describe it, but it's important because to member Cagiano's point, as there may be those that aren't participating, that there's not a, you know, there's not an ability to get a most favored nation to the swa, we say, look, went and got it for, instead of \$50 a ton, we got it at 48. See how much more we achieved. And it literally could be pennies while giving up all of the other social, paramount, environmental, and even long term fiscal goals to save pennies. And that's part of the policy decision that you're talking about is we need to be able to see that, right? Not just gross numbers, but what at the end of the day, what is it costing our seniors?



Speaker 1 - 01:40:50

What's it costing our residents, our renters, our commercial? What is it going to be? And that's the challenge. And let me just finish with this as a reminder to the members. We've set an aggressive timeframe, and the aggressive timeframe is not by our own creation of this committee. It's the problem of the ILA that had set for it expiration time frames that, you know, probably were not as realistic, but it also didn't allow for appropriate extension. That being said, it's better that we work harder than less, right? So we're, we're stuck on a timeline that doesn't have a lot of play in the joints. And so to remember Colburn's point, there needs to be, you need to meet with, There has to

happen. That has to happen. Wherever that's going on, that needs to happen with staff.



Speaker 1 - 01:41:44

And we need to do that before January 16, need to have that input of what's happening. And the members are being asked to do a lot more than they're being asked to do in any other environment, in any other commitment that you volunteered for. That's just been the reality all the way through this. And so it's very possible, and I don't like Adding meetings. But I, we've never added a meeting that wasn't incredibly productive. It wasn't one that we walked out and said that was unnecessary. And I say it because I think these are big issues. We're going to see this, we're going to be asked to move quickly. And I don't want the members to feel constrained on a January 16th that's our one time to have input. And I think that it's artificially set up that way right now.



Speaker 1 - 01:42:25

And I think that's why I was saying I'm not trying to just add meetings, but I think the value and the reason why it's up to the members. I don't value workshops as much as I think if we're having the discussions, we may very well take votes, right? Not just how do we feel on consensus. We may be taking votes to say because of our timeline, this is what we're directing you to do. And so while we can extend the meeting, that's not the issue. I want the members to have maximum vote power at where we're at. But in order for that to be effective to member Coburn's Point and member Shuham and others, we have got to make sure that you all are meeting with all of the members before these documents come out. Is that fair? Okay.



Speaker 1 - 01:43:08

And then finally let me finish with the organic. And I appreciate, you know, the county's, you know, has the ultimate responsibility for disposal and extending the life of the, of Monarch Hill and being sure that when, you know, the city's collecting, we just dump it at the county's doorstep that it's effective. The organics is unlike what has been said publicly by some folks. Organics have always been a part of this discussion. The question of how to get there is more complex than any other part of what we have to deal with because of collection. We have players in the market that can work in pilot projects already. We know that's happening. I know the county has the opportunity to discuss with these players what they can do in Pilot. We need to continue to do that moving forward.



Speaker 1 - 01:43:58

And to remember Shuan's point, any community that has gone towards mandatory organic collection has encountered significant issues. If you look at New York City, five boroughs that each have unique issues and whether it's a pre war walk up and down or a 50 story building, how you collect that is entirely different. Their effort of voluntary collapsed, right? There was pockets of it being collected, but they looked at the carbon footprint of running around the five boroughs to collect very little and said this is just not working right. So they. They've had to figure out how to build a requirement within the parameters of what their community is, and we're going to have to do the same thing. I think the alleys is like a great example how many trucks you can keep sending down these alleys. Right for.



Speaker 1 - 01:44:51

So even as we discuss organics and what that looks like in terms of the SWA contracting or finding sites or

Meeting-20251219_155836U...

whatever, the hauling industry going to have a role in this, we're going to need it. You know, Deerfield's unique. They haul their own, right? And some may say that's what we want to do from now on. We may change. They may change up and say, look, I can direct haul. I can handle it. Now we want to be able to have those trusts or, you know, Palm beach county, their SWA owns the collection vehicles. There's a lot of opportunity to discuss that. We have to get by this next step in order to have that discussion. Member Galler and then vice Chair.



Speaker 4 - 01:45:33

Thank you, Mr. Mayor. First Commissioner Fur again, as usual, good point. Because we do need to know the entire cost when the cities are looking at that. And I'm going to get back to the city and the finances and the charges. Unfortunately, many of us have seen that because of term limits, people are concerned how much am I going to be charging right now? Not how much is the charge going to be in 10 years when I'm not on the commission any longer.



Speaker 4 - 01:46:10

So we don't want to admit that, but we've all seen that I am concerned also that again, from what I've seen, big waste will be coming in and comparing the prices of what the cities are paying today to what they'd be paying under the Solid Waste Authority, ignoring the fact that in five years or seven years, with or without the Solid Waste Authority, prices are going to have to go up dramatically because Monarch Hill will be full or filling, and we're going to have to be diverting waste at probably \$15 a ton, which I think is approximately how much it would cost. And that's just okeechobee. Not to Alabama. So, you know, I am concerned that they will be comparing again, not to the actual cost 10 years, but to what the cost is today.



Speaker 4 - 01:47:15

And I hate to disagree with you, but when you were pointing out it'll be 20 cents a month, the governor right now, I'm not being political, I'm just saying the governor and the CFO have been beating up all local governments about how we're overspending. By the way, the CFO's numbers are completely fictitious, which I've already shown. But when you look at these numbers, if they say oh, city of Sunrise can save \$2 million even if it comes out to 50 cents a person per month, when you come up with that, you can save \$2 million by doing this. Because of the constant drumbeat that we've been getting from the governor and cfo. It's a different atmosphere today where I think our voters are not going to look at the 50 cents a month. They'll look at the \$2 million a year savings.



Speaker 4 - 01:48:20

That's what I'm afraid of. I hope I'm wrong.



Speaker 1 - 01:48:22

So to be clear, I wasn't saying it's going to be 20 cents. I have no idea. My point being is that until we look at that we can't do. And then second that's the courage of leadership, period. That was a decision made 50 years ago and look at what happened. Didn't have, we didn't have the courage of leadership then. So I appreciate it. The points absolutely well taken. I think every elected official is sensitive to all of this. You know, even if you haven't been the subject of a particular analysis from the state. Remember vice chair and then we'll. We've got some other.



Speaker 2 - 01:48:56

Real quick to remember Colburn's point. The county has a way of directing inputs or getting feedback. We have what's called a pre board meeting inquiry and so it's, it is able, it's able to kind of avoid the sunshine issues. But if you are by, if you have an input, everybody sees what your input is but there's no reply. But if you see admins response. The benefit of that is you get the benefit of everybody's concerns and the benefit of all those answers. And also because there's so many of us, it's hard to go to every one of us and especially in this amount of time we have to do.



Speaker 1 - 01:49:43

We have to do it.



Speaker 2 - 01:49:44

No, no, but you could. But, but I'm saying what we could do is institute a pre board. All questions that go todd, all of us see them put it out, don't. No replies and then we're all seeing those. The benefit of those inquiries. I think, I don't think, you know.



Speaker 1 - 01:50:01

Believe it's illegal to talk about it. I've always had queries about how you all avoid sunshine on that and how it doesn't look like there's polling going on. But leave it aside, it's a fair point and the members can do that. I think, to remember Colburn's point, it's not that her questions aren't being. No, it's that she isn't having the meetings to have this discussion.



Speaker 2 - 01:50:19

But this gets the benefit of all of our inquiries. We all get to see what everybody's thinking and we're just not

responding. I'm putting it out there as a way to get, you know, everybody's changed.



Speaker 1 - 01:50:31

Let's have Jamie look at that, and we can work with the executive director. But I think in the short term, and that may be long term, the right thing to do. In the short term, we need the personal engagement. That's just. That's what we need first.



Speaker 6 - 01:50:41

Okay.



Speaker 1 - 01:50:42

All right. Any further discussion on this item? I know there was going to be some discussion about engagement meetings with the EC members. That's going to. You guys are having those set and you've heard from the members who feel they need to be.



Speaker 6 - 01:50:53

If you'd like a further update, we have representatives.



Speaker 1 - 01:50:55

I don't think we need an update. I just think we need to make sure everybody's getting touched.



Speaker 6 - 01:50:58

Okay. And just last point is on the executive summary. It is being finalized for the third time. We can finalize it again in the future. But we believe that this is an important document because it takes all of the work that's been completed over the past year and a half. It synthesizes, it makes it readily understandable, we hope, and geared towards audiences from elected officials to kids in elementary School.



Speaker 4 - 01:51:24

Mr. Chair, I need to make a correction. I said the cost to send to Okeechobee was \$15 a ton. And my crack county staff has notified me it's \$25 to \$28 a ton.



Speaker 1 - 01:51:35

I was wondering where you were getting such good pricing. But again, I think this is just an extension of your optimism and spirited view to the what is possible. Okay. Executive committee tour of existing facilities. I want to make sure we cover this recycling processing at C and D in 2026. We cannot, obviously, as everyone knows, we can't do it together. Can't do a bus, sunshine. All the other issues. We could, I guess, technically notice it, but then you have to record it in minutes and everything else. However, I would encourage the members, if they haven't, to work with the industry tour the facilities, both the new recycling processing out of US 27 and the C and D, and begin that process. I think it's enlightening and will help to put into some perspective how these. These things work.



Speaker 1 - 01:52:26

And it does give the individual members the opportunity to ask really detailed questions of the operations folks and the folks that are looking at this in a way that simply having the podium doesn't as effective. So what I would. I would ask the executive director to do is. Is basically create a calendar of opportunity for these tours and to circulate that to the members. And first begin with the industry. Say, hey, when can you do these? Select those dates. Industry knows how long it'll take. Generally speaking, you know, if it's an hour or two hours, what they're going to look at. And to the industry, we apologize that we can't do it all at once. These are, you know, important opportunities, but we just don't have the ability to do that.



Speaker 1 - 01:53:06

So I'd like, assuming the members are in agreement, to have a calendar created for opportunities to do that and then get it to each of the members. And I. And I would extend it beyond the executive committee to the governing board to make sure that they also have the opportunity to go see these. You know, having the opportunity to go see, for instance, what's going on at the new recycling center really puts in perspective not just the technology and the complexities, but the capacity issues that we're all talking about and what it means to collect and haul, but also what it means in terms of clean recycling versus contamination and the issues that are so important that we're going to ultimately have to communicate to our residents.



Speaker 3 - 01:53:51

Just quick question.



Speaker 5 - 01:53:52

Is there an opportunity for, say, one member of our city staff or one member of our commission to.



Speaker 1 - 01:53:58

To do that commission? I will turn you to your city attorney staff. Yeah. Yeah, that's a great idea.



Speaker 5 - 01:54:05

Okay, thank you.



Speaker 1 - 01:54:07

And so that should be part of the discussion with the folks. And I would include, you know, in the composting. We know, we. I don't know if Dustin's still here, but Filthy Organics has a facility maybe worthwhile to go see that. I know BIC has many windrows out there, maybe worth seeing that to get a perspective, but I think we really need. We haven't done this to this point, but I think it's necessary for all of us to have that opportunity. Number me.



Speaker 2 - 01:54:32

Thank you, Chair.



Speaker 7 - 01:54:33

Yes.



Speaker 2 - 01:54:33

I just want to reinforce that I've been through three or four facilities, and the opportunity for learning there is immense. It's huge. So I would encourage everyone to go to one or two different facilities and learn more about it and learn about the process.



Speaker 1 - 01:54:49

Okay, there's the executive director. Review is on here. Out of deference to member Mateo Bowen, who had really been Pushing to have this. Is there any opposition to tabling this to another meeting to be able to provide her input? Member Shoeham?



Speaker 3 - 01:55:06

No opposition at all. I was just curious though, in the materials you gave out a review form and it said to turn in by the date. Certainly, but what is that date? Okay, so. So you want us to turn in a review form about you in before the next meeting or.



Speaker 1 - 01:55:29

Yeah, I'll redistribute it and yes, we'll put a data.



Speaker 3 - 01:55:32

Okay. My suggestion would be to separate that form from the report and send it to the board with a requested date. Thanks.



Speaker 1 - 01:55:42

Okay. Member Solomon, your card still up? Yeah. Okay, last item. Other than any new or old business or informational material folks want to talk about question. Do we need to reelect you? Yeah, yeah, I'm going to get that. I'm asking. I want to make sure we're covering substantive issues that may bite. Take more time. So new and old business informational material anyone wanted to share? I appreciate your energy and enthusiasm by the way. So lovely to have you here today.



Speaker 4 - 01:56:17

Just wanted to have. Make sure that Commissioner Fer was reelected.



Speaker 1 - 01:56:21

Well, were waiting for. We. We were waiting for a bathroom break to hold the elections. In that regard, I apologize. Anyway, any new or old business?



Speaker 3 - 01:56:33

One. One minor yes. Comment. I had shared an editorial from the Herald with Todd and Elise and not to distribute because it wasn't. There was some misinformation in there, but in the articles. Oh, okay. It was in there. But this editorial raised a very general concern that I think we have to keep in mind going forward as things develop. And that is that the right hand always has to make sure what the left hand is doing. And a complaint in Miami was that on the one hand they have all these pilot composting programs and on the other hand their waste to energy mandated flow. Go there. And so the article or the editorial talked about the inconsistencies in those policies and I sent it to kvad.



Speaker 3 - 01:57:24

Really just so we keep that in mind as we're creating different streams and creating, purchasing different assets or whatever's going to happen, we always have to make sure that we're not disincentivizing the core of what we're trying to do, which is zero waste and the recycling and the composting part. So I just thought it was interesting and I appreciated your email back that.



Speaker 1 - 01:57:49

That'S immensely important because there's all these contracts that have happened. The county has contracts, you know, we have our own. And so there's going to be a Need to synchronize. That's a great. I don't know if I saw that article, but I, I will. We should, but I think we should each share it with our own city staffs and our city attorneys to make sure they're looking at this as well.



Speaker 2 - 01:58:10

To make sure the other side of that is people have no idea of the volume. And so, you know, they think, oh, that's going to, there's so much volume that is not even close. So it's like, so they're looking at it without looking at the entire picture.



Speaker 1 - 01:58:26

Member Coburn don't want to open up.



Speaker 8 - 01:58:30

A conversation that's going to last another hour, but Miami Dade County, I know they are evaluating proposals and so forth for a waste to energy facility to replace the one that burnt out. But in their discussion, from time to time I hear them talk about regional and you know, Broward County Authority and you know, I've never heard any conversation from us on it. I don't know if it's something, if they're going to do that. Clearly what they would like to know is in terms of volume or capacity or, you know, can they serve others as well? So I don't know if it, how does the group feel at some point in time maybe to have someone from Miami Dade county to come and speak to us and kind of give us an update on what's going on?



Speaker 8 - 01:59:30

Because for them to talk regional, I never had a conversation with us. It just, it just sounds like something that perhaps we should do.



Speaker 1 - 01:59:41

I know vice chair's had many regional conversations on this. Go ahead.



Speaker 2 - 01:59:44

I have had, I have had a lot of conversations with the mayor down there and others when they're thinking about it, if they're thinking waste energy, there's not extra capacity, not really. We're using almost all that capacity at Willowbridge right now. But when you look at the new recycling center, that is, that will be end up being a regional asset because it has a capacity to do those things. So I think when we start looking at all these things, we should be probably looking at, you know, where we can kind of work with each other. We have, there was a southeast Florida climate change compact yesterday last this entire week that was one of the main things was how can we work regionally so we're not being redundant because these things are incredibly expensive.



Speaker 2 - 02:00:33

Where can we, maybe we build a glass recycling, maybe they build something different. So those are the kind of things that I think we're going to be looking at regionally. But when you just particularly to the waste energy ours has does not have extra capacity for Miami Dade.



Speaker 1 - 02:00:49

In my mind I guess Colburn's mouth. But have there been discussions about using capacity of any future plan that they may be considering down there?



Speaker 8 - 02:01:00

That is correct.



Speaker 2 - 02:01:01

Of using.



Speaker 1 - 02:01:04

Of what they are.



Speaker 8 - 02:01:05

Building capacity, you know, in terms of what they are building.



Speaker 2 - 02:01:10

There has. There has not been discussions on that because how does this board.



Speaker 8 - 02:01:15

How does this board get that information though? Is is here opportunity for. For presentations to this board. Clearly you've had conversations with them on it or in other regions as well. But how does this board get educated on that? How do we get information as to what's going on with that and is that something that we should be as a board we should be thinking and including in our master plan.



Speaker 1 - 02:01:47

And they're the chair.



Speaker 2 - 02:01:49

They're trying to dig themselves out the of.



Speaker 3 - 02:01:52

Well, I don't want to get.



Speaker 5 - 02:01:52

That's why I said I don't want to get.



Speaker 8 - 02:01:54

I really don't want to get into all of that. But just in terms of regional, you know are we communicating with other folks and if we are, how does this. How does this board have that information? How is the board involved how is this executive board and governing board involved in knowing that these conversations are happening? So if we can get a report on it, get either someone to do a presentation at one of our meetings from. From the different counties or authorities. I think that's. That's really what I'm asking for.



Speaker 2 - 02:02:28

There are actual planning councils like the south. The South Florida Regional Planning Council that is has had these and Senator Geller was actually the chair of that where we had regional discussions and large regional.



Speaker 4 - 02:02:44

Discussions on all which proved fruitless.



Speaker 2 - 02:02:49

Just.



Speaker 1 - 02:02:49

Because we're running out of time. I think member Colburn's point is well taken and we have talked about the need for us to regionalize this discussion. What we haven't been able to do is get out of our own way yet. Right. We have to first get ourselves by this and then be able to show based on our capacity where are those opportunities and it may be okay. It might be in very specific commodity streams as was said glass or other probably not recycling but another because the right now the biggest glass processor is over on the west coast has the technology is the only game in town. Does it make sense for us? It's inexpensive, it's unique but that's one slice of it. And then there's the broader slice. Right. Which I know you're talking about which is if they're going to build.



Speaker 1 - 02:03:36

Are they looking to us for capacity, finances, et cetera? And that is, that's a much broader. But it needs to happen. Like my, just my personal view on it is if we can get to yes, and we can have to continue this discussion, it is critical that the SWA is at the table of these regional conversations. No questions.



Speaker 8 - 02:04:01

Okay, that's my point.



Speaker 5 - 02:04:05

Just quickly, relatedly, though, you know, even before we get there, I'm thinking about Palm Beach County. My understanding is this county is far ahead of us. And so do we have learnings from them? Do we? Okay, so we know what they're doing. It wouldn't pay to bring them to speak. You know, okay, we've already done all that. That's probably pre me.



Speaker 1 - 02:04:25

Yeah. Okay, well, you know, what we, what they've done that we haven't and can't right now. But when it comes to some of these big decisions about investment in either again, commodity specific processing or broader discussions, you know, as landfill capacity limits, who's taking what capacity, these, we can't be competing for that capacity. And I think that's part of the nature of what the discussion is. I 100% agree with that. And it's a critical component of the SWA going forward. It won't show up in the financial modeling, but it will show in what is possible together. So I agree with that. All right, the last item is a selection of executive committee chair and vice chair. The process, Lori's nominations. Okay. Nominations. Whichever one you want. Okay. Any other members on that slate? All in favor say aye. Congratulations.



Speaker 2 - 02:05:29

Thank you.



Speaker 1 - 02:05:31

Member Geller, thank you for being here to make sure that happened.



Speaker 8 - 02:05:42

Second.



Speaker 1 - 02:05:43

All right, Other nominations. All in favor say aye. As opposed. All right, thank you. Let me. Yeah, condolences maybe. Right. I will say this to the members. It's hard for us to get our head around how far we've come that we're getting to these decision points and to Senator Gellers. I know I've been, you know, tongue in cheek about it, but to Senator Gellers point, from the outset, when we first had meetings with every city that looked like a Constitutional Convention, there were many who said we wouldn't even get to this point. And it wasn't just the members around the table wasn't just commissions. It was folks in the community, members of the environmental community. There were folks in the industry. And we.



Speaker 1 - 02:06:31

There's nothing to celebrate yet, but we're as close as we've ever been to correcting the mistakes from 50 years ago, the collaboration. And again, I know at times that I can be a little sharp on the county, but the collaboration

with the county has been absolutely critical. And if it wasn't for vice Chair and his commitment early on to shed the distrust that we had as cities for what the county's purposes were, we would not be here. And that credibility and work has been daunting for you. And it's been a question of faith for us as the cities. And it continues, now is the most important time. So we are going to be faced with. I hate to say, more meetings.



Speaker 1 - 02:07:18

We're going to be faced with longer meetings and the intensity because as all of the questions that have been raised around this table are all being asked on every one of the days. And so the work is going to be really hard over the next three to four months. And I could not be prouder to work with this team. You guys have been amazing. The amount of time. There is not another committee or board or anywhere that has been as intense in looking at this issue. And when I see Richard shaking his head yes, and I see the other folks who have been calling for this, it is an endorsement of what you all have done as individuals. So thank you.



Speaker 2 - 02:07:56

Yeah. And when I think of. And when I think it was 10 years ago, you, me and Greg and. And a couple other. Right. Small group that said that we can do better. And it's like, if I'd known it was going to take this long, there might have been a shorter meeting. It might have been a shorter meeting. But I. I also am. I'm optimistic that we're going to get there. You know, And I've only got one more year left, so I want to get it done this year, you know. Yeah. Okay. Let's put it as I am okay with doing as many meetings as we have to do and getting. And getting to. Yes. All the way through. So.



Speaker 1 - 02:08:42

All right. And for the business, do I have motion to adjourn? Motion by Member Mead. Seconded by Members Shoeham. All in favor say aye. Aye. We are germ. Thank you. Work.