

March 27, 2026  
File No. 09224106.02

## MEMORANDUM

**TO:** Samuel A. May, Executive Director  
Solid Waste Disposal and Recyclable Materials Processing Authority of Broward County

**COPY:** Jamie Cole, General Counsel  
Solid Waste Disposal and Recyclable Materials Processing Authority of Broward County

**FROM:** Daniel Dietch

**SUBJECT:** Regional Solid Waste and Recycling Master Plan Updates

At the March 20, 2026 Governing Board Meeting, the County raised some technical points that should potentially be better clarified and addressed in the Regional Solid Waste and Recycling Master Plan (Master Plan) and the Detailed Financial Plan (Appendix R to the Master Plan), both dated March 13, 2026. Since then, we have worked closely with the County staff. As a result, the Master Plan and Detailed Financial Plan have been slightly modified.

The only substantive change is that the maximum per ton surcharge during Phase 2 has been slightly increased (by 22 cents per ton) to cover the possibility that a small amount of the waste stream may not be subject to a surcharge because it is not captured by a scale at a receiving facility for processing or disposal. This revision represents a very conservative approach – if the SWA is able to apply a surcharge to this portion of the waste stream, the SWA may be able to avoid this small increase in the surcharge. This conservative approach, nonetheless, results in an average household impact of less than 3 cents per month.

We have also added a new Section 15 to the Master Plan to accumulate all of the bases throughout the Master Plan (and accompanying Task Reports) in a single section to explain how it complies with all of the mandatory content requirements of Section 7.1.1 of the Interlocal Agreement for Solid Waste Disposal and Recyclable Materials Processing Authority of Broward County, Florida (ILA). This new section does not substantively change anything that the SWA will be doing in any of the Phases.

### 1.0 DETAILED FINANCIAL PLAN

Concerns were raised by the County at the March 20, 2026 Governing Board meeting and in a Memorandum, dated March 25, 2026, principally about portions of the waste stream that may not be subject to the Phase 2 surcharge presented in the Detailed Financial Plan. Specifically, the concern is that not all waste generated within the County will be received for processing or disposal at surcharge-eligible facilities. This portion of the waste stream is categorized as “non-certified tons.” Based upon our review of the 2023 FDEP Solid Waste Management Report in collaboration with County staff, it was determined that this circumstance may be applicable to approximately 10% of the waste stream. To address this issue, the financial model was revised to reflect that approximately 4.1 million tons (4.6 million tons less the 10% assumed for non-certified tons) would be subject to the tipping fee surcharge in FY 2028. The impact on the average household is less than 3 cents per month. However, this assumption provides an even more conservative basis for



projecting revenue for FY 2028 and thereafter. It is, in part, for this reason that the Master Plan recommends that the Authority conduct an annual review of facility rates, service charges, and other pricing provisions as part of the Authority's financial planning and budgeting process, as discussed further in Section 7.3. of the Detailed Financial Plan.

## **2.0 MASTER PLAN**

Concerns were raised by the County at the March 20, 2026 Governing Board Meeting that the Master Plan did not meet one of the requirements specified in Article 7 of the ILA (related to diversion plans for Hazardous Waste and System Waste. See Article 7.1.1.3.). Subsequent meetings and correspondence between the County and SWA staff focused on consolidating a centralized explanation of the alignment between the ILA and the Master Plan as to this and the other mandatory contents set forth in Section 7.1.1 of the ILA. To confirm and ensure that there is no question that the Master Plan is in full compliance with the ILA, we added a new Section 15 to the Master Plan – Mandatory Master Plan Contents – that specifies how each ILA Article 7 requirement is satisfied in the Master Plan.

## **3.0 CONCLUSION**

The Master Plan is the culmination of the work initiated by the Solid Waste Working Group and carried forward by the Solid Waste Disposal and Recyclable Materials Processing Authority of Broward County. The Master Plan reflects the use of a zero-waste lens to identify, evaluate, and recommend the approach to maximize the beneficial use of waste stream components while minimizing the waste stream components that have no beneficial use to meet or exceed the State's 75% recycling goal. We appreciate the engagement from the Governing Board, Executive Committee, Technical Advisory Committee, Subcommittees to the Executive Committee, Authority's professional staff, and the many stakeholders who have helped inform the development of a Master Plan that reflects best industry practices that are tailored to the unique conditions in Broward County. We are confident that the Master Plan will meet the needs of the ILA members for the next 40 years and beyond.